

TOWN OF SMYRNA TENNESSEE



FISCAL YEAR 2018 - 2019

ANNUAL BUDGET

AND

FIVE YEAR CAPITAL
IMPROVEMENTS PLAN

TOWN COUNCIL

MARY ESTHER REED - MAYOR

MARC ADKINS - VICE-MAYOR

H. G. COLE

TIM MORRELL

LORI NORTH

RACQUEL PEEBLES

STEVE SULLIVAN

MANAGEMENT STAFF

HARRY GILL
TOWN MANAGER

REX S. GAITHER, CMFO
DIRECTOR OF FINANCE

JEFF PEACH
TOWN ATTORNEY

KEVIN ARNOLD
POLICE CHIEF

JEFF CRAIG
DIRECTOR OF HUMAN RESOURCES

BILL CULBERTSON
FIRE CHIEF

TOM ROSE
DIRECTOR OF PUBLIC WORKS

HAL LOFLIN
DIRECTOR OF COMMUNITY SERVICES

MIKE MOSS
DIRECTOR OF PARKS

MICHAEL STRANGE
DIRECTOR OF UTILITIES

LYNN ALEXANDER
JUDGE

EDD COMER
MANAGER OF BUILDING & GROUNDS

BRITTANY STEVENS
COURT CLERK

ROBERT KULP
MANAGER OF INFORMATION SERVICES

JOHN LANZA
MEDIA SERVICES MANAGER

MICHAEL OSBORNE
MASTER CHEF & EVENT CENTER MGR

KEVIN RELFORD
MANAGER OF WATER PLANT

KEVIN RIGSBY
TOWN PLANNER

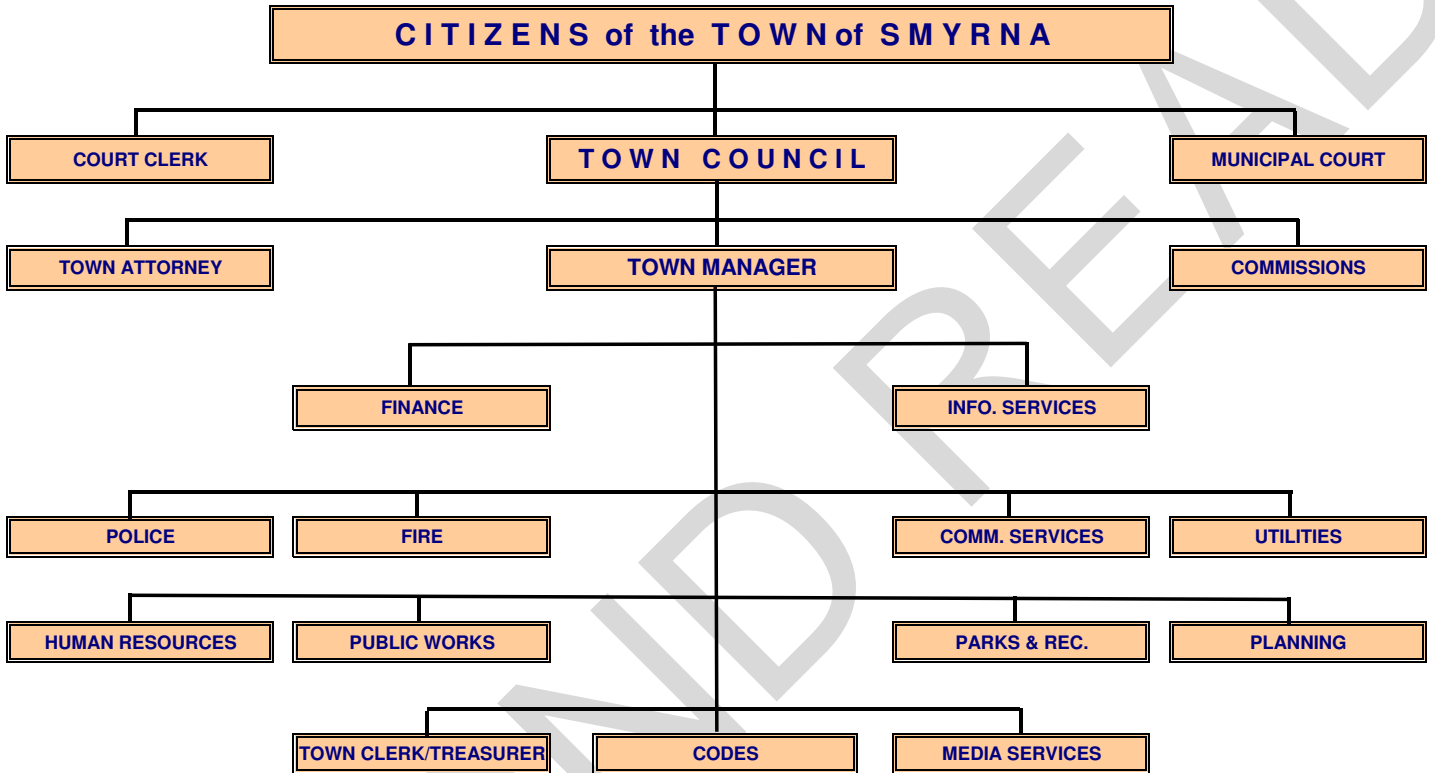
LELAND NOBLE
MANAGER OF WASTE WATER PLANT

STEVE SMITH
BUILDING OFFICIAL

DIANNE WALDRON
TOWN CLERK

ORGANIZATIONAL CHART

July 2018



ALL FUNDS SUMMARY

GENERAL	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PROPERTY TAX	9,582,441	10,049,986	10,120,000	10,423,000	10,580,000	10,580,000	10,580,000
OTHER LOCAL REVENUE	20,838,927	21,755,811	22,830,208	22,694,463	23,060,695	23,060,695	23,060,695
STATE REVENUE	4,414,495	4,762,174	4,631,100	4,837,479	4,895,500	4,895,500	4,895,500
FEDERAL REVENUE	78,289	48,345	36,912	32,030	36,960	36,960	36,960
OTHER REVENUE	4,909,406	4,842,351	4,930,914	5,370,663	5,541,352	5,541,352	5,541,352
GENERAL FUND REVENUES	39,823,558	41,458,667	42,549,134	43,357,635	44,114,507	44,114,507	44,114,507
TOTAL GENERAL FUND REVENUES	39,823,558	41,458,667	42,549,134	43,357,635	44,114,507	44,114,507	44,114,507
LEGISLATIVE	122,617	135,702	148,932	136,277	218,593	218,593	218,593
JUDICIAL	463,444	464,916	475,794	461,953	497,764	497,764	497,764
GENERAL SESSIONS	576,959	539,183	608,683	523,895	607,643	607,643	607,643
TRAFFIC COURT	172,738	166,630	217,680	189,919	226,263	226,263	226,263
JUVENILE COURT	-	-	750	-	725	725	725
INFORMATION SERVICES	562,206	555,777	750,041	563,107	781,111	781,111	781,111
PLANNING	840,572	912,791	1,088,785	931,919	1,172,966	1,172,966	1,172,966
PUBLIC WORKS	219,544	239,499	337,622	238,315	392,017	392,017	392,017
BUILDING/GROUNDS MAINTENANCE	658,450	641,658	742,703	665,625	743,612	743,612	743,612
ADMINISTRATION	1,214,551	1,159,271	1,593,150	1,338,555	2,126,294	2,126,294	2,126,294
FINANCE	763,024	838,907	898,982	847,991	931,600	931,600	931,600
TREASURER	391,314	393,897	453,008	400,931	480,144	480,144	480,144
HUMAN RESOURCES	320,481	354,467	411,455	383,000	440,838	440,838	440,838
POLICE	9,264,916	9,332,388	10,279,883	9,276,535	10,708,855	10,708,855	10,708,855
FIRE	8,156,777	8,059,625	8,939,803	7,876,004	9,129,664	9,129,664	9,129,664
STREET	491,374	476,394	560,583	467,244	622,505	622,505	622,505
VEHICLE MAINTENANCE	352,840	349,912	405,069	356,878	410,809	410,809	410,809
CEMETERY	20,902	18,796	27,540	19,891	34,255	34,255	34,255
HEALTH, WELFARE & CULTURE	482,805	493,055	509,040	508,230	590,156	548,240	548,240
GOLF COURSE	1,261,461	1,316,668	1,390,142	1,326,164	1,398,645	1,398,645	1,398,645
PARKS & RECREATION	2,544,443	2,807,984	3,442,376	3,160,763	3,657,559	3,657,559	3,657,559
EVENT CENTER	745,850	835,790	793,571	847,195	848,855	848,855	848,855
GENERAL FUND EXPENDITURES	29,627,268	30,093,310	34,075,592	30,520,391	36,020,873	35,978,957	35,978,957
TRANSFER TO CAPITAL PROJECTS	3,490,313	3,799,695	5,819,926	10,183,354	4,617,411	4,617,411	4,617,411
TRANSFER TO DEBT SERVICE	3,027,332	2,839,366	2,479,459	2,532,465	2,813,921	2,813,921	2,813,921
PRIOR PERIOD ADJUSTMENT	78,828	-	-	-	-	-	-
TOTAL GENERAL FUND EXPENDITURES	36,223,741	36,732,371	42,374,977	43,236,210	43,452,205	43,410,289	43,410,289
SURPLUS (DEFICIT)	3,599,817	4,726,296	174,157	121,425	662,302	704,218	704,218
BEGINNING FUND BALANCE	22,957,530	26,557,347	31,283,643	31,283,643	31,405,068	31,405,068	31,405,068
ENDING FUND BALANCE	26,557,347	31,283,643	31,457,800	31,405,068	32,067,370	32,109,286	32,109,286
STATE STREET AID	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
STATE STREET AID REVENUES	1,096,605	1,303,727	1,576,800	1,514,089	1,526,000	1,526,000	1,526,000
STATE STREET AID OPER. EXPENDITURES	887,982	848,550	1,359,000	1,289,000	1,523,000	1,523,000	1,523,000
OPERATING INCOME (LOSS)	208,623	455,177	217,800	225,089	3,000	3,000	3,000
TRANSFER TO CAPITAL PROJECTS	74,816	50,606	250,000	67,956	215,000	215,000	215,000
DEBT SERVICE	-	-	200,000	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	962,798	899,156	1,809,000	1,356,956	1,738,000	1,738,000	1,738,000
SURPLUS (DEFICIT)	133,807	404,571	(232,200)	157,133	(212,000)	(212,000)	(212,000)
BEGINNING FUND BALANCE	242,099	375,906	780,477	780,477	937,610	937,610	937,610
ENDING FUND BALANCE	375,906	780,477	548,277	937,610	725,610	725,610	725,610

ALL FUNDS SUMMARY

DRUG	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
DRUG FUND REVENUES	166,109	102,637	124,900	129,512	120,900	120,900	120,900
DRUG FUND EXPENDITURES	44,843	26,518	54,000	43,216	60,500	60,500	60,500
OPERATING INCOME (LOSS)	121,266	76,119	70,900	86,296	60,400	60,400	60,400
TRANSFER TO CAPITAL PROJECTS	-	24,600	30,000	24,600	36,000	36,000	36,000
TOTAL DRUG FUND EXPENDITURES	44,843	51,118	84,000	67,816	96,500	96,500	96,500
SURPLUS (DEFICIT)	121,266	51,519	40,900	61,696	24,400	24,400	24,400
BEGINNING FUND BALANCE	138,911	260,177	311,696	311,696	373,392	373,392	373,392
ENDING FUND BALANCE	260,177	311,696	352,596	373,392	397,792	397,792	397,792

IMPACT FEE	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
IMPACT FEE REVENUES	1,151,883	2,165,853	1,982,000	1,413,047	1,954,000	1,954,000	1,954,000
IMPACT FEE EXPENDITURES	474,996	3,842,964	3,753,000	3,521,613	1,172,254	1,172,254	1,172,254
SURPLUS (DEFICIT)	676,887	(1,677,111)	(1,771,000)	(2,108,566)	781,746	781,746	781,746
BEGINNING FUND BALANCE	5,408,744	6,085,631	4,408,520	4,408,520	2,299,954	2,299,954	2,299,954
ENDING FUND BALANCE	6,085,631	4,408,520	2,637,520	2,299,954	3,081,700	3,081,700	3,081,700

STORM WATER	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
STORM WATER REVENUES	1,557,172	1,647,889	1,586,700	1,804,314	1,701,050	1,701,050	1,701,050
STORM WATER EXPENDITURES	937,034	956,489	1,145,488	972,611	1,169,662	1,169,662	1,169,662
OPERATING INCOME (LOSS)	620,138	691,400	441,212	831,703	531,388	531,388	531,388
TRANSFER TO CAPITAL PROJECTS	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873
TOTAL STORM WATER EXPENDITURES	1,156,225	1,385,113	3,115,407	1,591,612	3,397,535	3,397,535	3,397,535
SURPLUS (DEFICIT)	400,947	262,776	(1,528,707)	212,702	(1,696,485)	(1,696,485)	(1,696,485)
BEGINNING FUND BALANCE	3,014,284	3,415,231	3,678,007	3,678,007	3,890,709	3,890,709	3,890,709
ENDING FUND BALANCE	3,415,231	3,678,007	2,149,300	3,890,709	2,194,224	2,194,224	2,194,224

INSURANCE	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
INSURANCE FUND REVENUES	9,320,009	9,217,371	10,129,632	8,875,464	9,731,400	9,731,400	9,731,400
INSURANCE FUND EXPENSES	8,991,242	7,715,835	9,866,033	8,791,980	9,370,000	9,370,000	9,370,000
SURPLUS (DEFICIT)	328,767	1,501,536	263,599	83,484	361,400	361,400	361,400
BEGINNING NET ASSETS	3,148,799	3,477,566	4,979,102	4,979,102	5,062,586	5,062,586	5,062,586
ENDING NET ASSETS	3,477,566	4,979,102	5,242,701	5,062,586	5,423,986	5,423,986	5,423,986

DEBT SERVICE	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
DEBT SERVICE FUND REVENUES	3,085,630	2,897,457	2,736,931	2,736,931	2,870,114	2,870,114	2,870,114
DEBT SERVICE FUND EXPENSES	3,085,630	2,972,663	2,816,931	2,816,931	2,950,114	2,950,114	2,950,114
SURPLUS (DEFICIT)	-	(75,206)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
BEGINNING FUND BALANCE	1,779,574	1,779,574	1,704,368	1,704,368	1,624,368	1,624,368	1,624,368
ENDING FUND BALANCE	1,779,574	1,704,368	1,624,368	1,624,368	1,544,368	1,544,368	1,544,368

ALL FUNDS SUMMARY

CAPITAL PROJECTS	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
CAPITAL PROJECTS FUND REVENUES	4,821,164	8,443,157	17,330,845	14,846,028	18,050,538	18,050,538	18,050,538
CAPITAL PROJECTS FUND EXPENSES	4,732,901	8,531,394	17,330,845	9,820,169	22,275,538	22,275,538	22,275,538
SURPLUS (DEFICIT)	88,263	(88,237)	-	5,025,859	(4,225,000)	(4,225,000)	(4,225,000)
BEGINNING FUND BALANCE	412,646	500,909	412,672	412,672	5,438,531	5,438,531	5,438,531
ENDING FUND BALANCE	500,909	412,672	412,672	5,438,531	1,213,531	1,213,531	1,213,531

WATER & WASTE WATER	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
TOTAL OPERATING REVENUE	18,893,503	20,402,028	21,210,250	20,762,862	22,036,250	22,036,250	22,036,250
TOTAL OPERATING EXPENSES	13,713,629	14,968,914	15,794,651	15,185,961	16,534,485	16,534,485	16,534,485
OPERATING INCOME (LOSS)	5,179,874	5,433,114	5,415,599	5,576,901	5,501,765	5,501,765	5,501,765
NON OPERATING REVENUES / (EXPENSES)	(1,010,450)	(1,142,505)	(1,256,677)	(541,427)	(239,556)	(239,556)	(239,556)
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,169,424	4,290,609	4,158,922	5,035,474	5,262,209	5,262,209	5,262,209

KEY INDICATORS

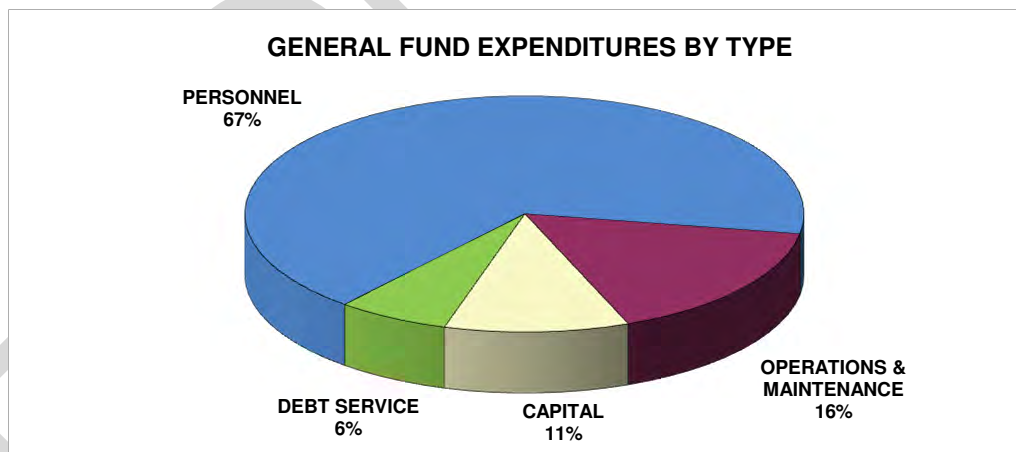
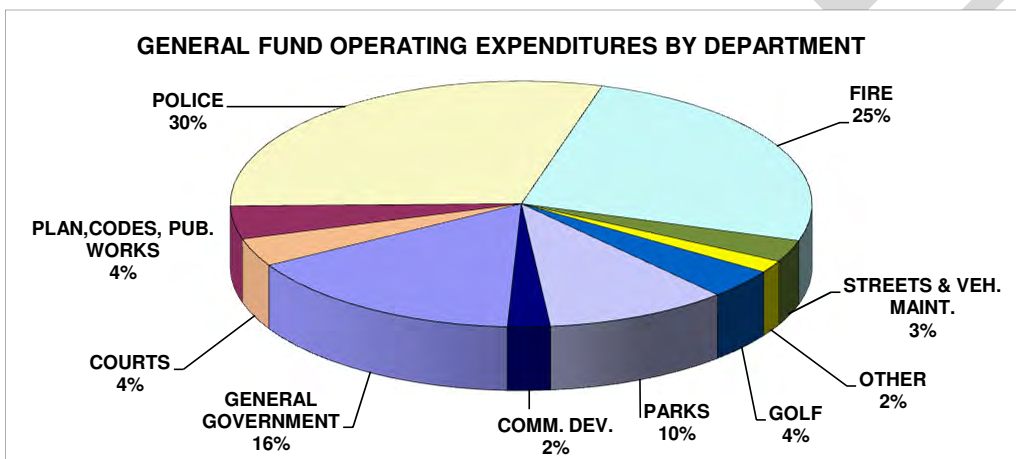
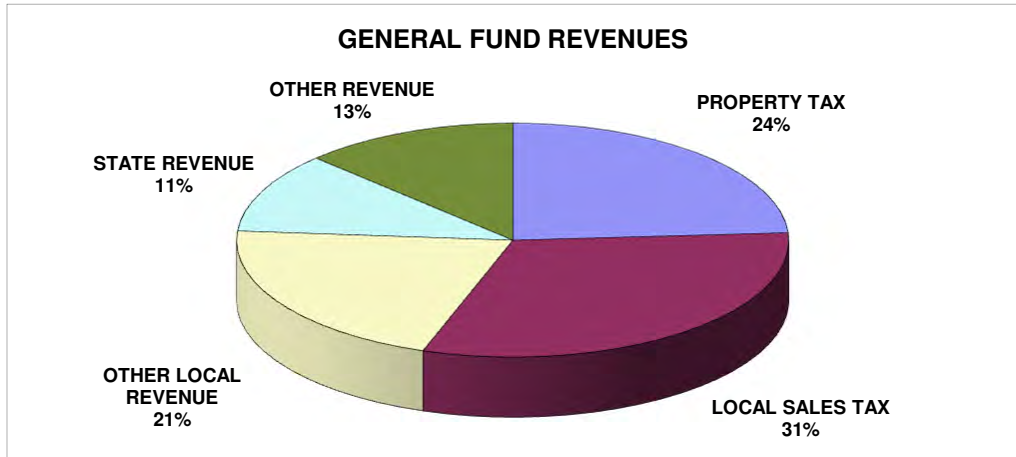
CHANGE IN NET POSITION	8,349,117	12,119,091	8,390,745	10,060,762	13,742,050	13,742,050	13,742,050
NET INCREASE IN CASH	6,702,644	7,405,631	5,424,205	7,749,619	7,971,619	7,971,619	7,971,619

NATURAL GAS	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
TOTAL OPERATING REVENUE	10,118,378	11,390,277	12,336,100	12,950,909	12,069,500	12,069,500	12,069,500
TOTAL OPERATING EXPENSES	9,756,196	11,332,368	12,324,275	12,043,061	11,895,162	11,895,162	11,895,162
OPERATING INCOME (LOSS)	362,182	57,909	11,825	907,848	174,338	174,338	174,338
NON OPERATING REVENUES / (EXPENSES)	36,976	76,478	66,000	123,697	110,000	110,000	110,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	399,158	134,387	77,825	1,031,545	284,338	284,338	284,338

KEY INDICATORS

CHANGE IN NET POSITION	404,103	176,254	19,788	992,600	319,352	319,352	319,352
NET INCREASE IN CASH	1,115,706	925,206	(1,582,982)	1,078,381	(1,508,229)	(1,508,229)	(1,508,229)

GENERAL FUND



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	24,869,294	25,009,238	27,837,151	25,168,450	28,909,553	28,909,553	28,909,553
OPERATIONS & MAINTENANCE	4,757,974	5,084,072	6,238,441	5,351,941	7,111,320	7,069,404	7,069,404
CAPITAL	3,490,313	3,799,695	5,819,926	10,183,354	4,617,411	4,617,411	4,617,411
DEBT SERVICE	3,027,332	2,839,366	2,479,459	2,532,465	2,813,921	2,813,921	2,813,921

GENERAL FUND SUMMARY

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PROPERTY TAX	9,582,441	10,049,986	10,120,000	10,423,000	10,580,000	10,580,000	10,580,000
OTHER LOCAL REVENUE	20,838,927	21,755,811	22,830,208	22,694,463	23,060,695	23,060,695	23,060,695
STATE REVENUE	4,414,495	4,762,174	4,631,100	4,837,479	4,895,500	4,895,500	4,895,500
FEDERAL REVENUE	78,289	48,345	36,912	32,030	36,960	36,960	36,960
OTHER REVENUE	4,909,406	4,842,351	4,930,914	5,370,663	5,541,352	5,541,352	5,541,352
GENERAL FUND OPERATING REVENUES	39,823,558	41,458,667	42,549,134	43,357,635	44,114,507	44,114,507	44,114,507
LOAN PROCEEDS	-	-	-	-	-	-	-
TOTAL GENERAL FUND REVENUES	39,823,558	41,458,667	42,549,134	43,357,635	44,114,507	44,114,507	44,114,507
LEGISLATIVE	122,617	135,702	148,932	136,277	218,593	218,593	218,593
JUDICIAL	463,444	464,916	475,794	461,953	497,764	497,764	497,764
GENERAL SESSIONS	576,959	539,183	608,683	523,895	607,643	607,643	607,643
TRAFFIC COURT	172,738	166,630	217,680	189,919	226,263	226,263	226,263
JUVENILE COURT	-	-	750	-	725	725	725
INFORMATION SERVICES	562,206	555,777	750,041	563,107	781,111	781,111	781,111
PLANNING & CODES	840,572	912,791	1,088,785	931,919	1,172,966	1,172,966	1,172,966
PUBLIC WORKS	219,544	239,499	337,622	238,315	392,017	392,017	392,017
BUILDING/GROUNDS MAINTENANCE	658,450	641,658	742,703	665,625	743,612	743,612	743,612
ADMINISTRATION	1,214,551	1,159,271	1,593,150	1,338,555	2,126,294	2,126,294	2,126,294
FINANCE	763,024	838,907	898,982	847,991	931,600	931,600	931,600
TREASURER	391,314	393,897	453,008	400,931	480,144	480,144	480,144
HUMAN RESOURCES	320,481	354,467	411,455	383,000	440,838	440,838	440,838
POLICE	9,264,916	9,332,388	10,279,883	9,276,535	10,708,855	10,708,855	10,708,855
FIRE	8,156,777	8,059,625	8,939,803	7,876,004	9,129,664	9,129,664	9,129,664
STREET	491,374	476,394	560,583	467,244	622,505	622,505	622,505
VEHICLE MAINTENANCE	352,840	349,912	405,069	356,878	410,809	410,809	410,809
CEMETERY	20,902	18,796	27,540	19,891	34,255	34,255	34,255
HEALTH, WELFARE & CULTURE	482,805	493,055	509,040	508,230	590,156	548,240	548,240
GOLF COURSE	1,261,461	1,316,668	1,390,142	1,326,164	1,398,645	1,398,645	1,398,645
PARKS & RECREATION	2,544,443	2,807,984	3,442,376	3,160,763	3,657,559	3,657,559	3,657,559
EVENT CENTER	745,850	835,790	793,571	847,195	848,855	848,855	848,855
GENERAL FUND OPER. EXPENDITURES	29,627,268	30,093,310	34,075,592	30,520,391	36,020,873	35,978,957	35,978,957
TRANSFER TO CAPITAL PROJECTS	3,490,313	3,799,695	5,819,926	10,183,354	4,617,411	4,617,411	4,617,411
TRANSFER TO DEBT SERVICE	3,027,332	2,839,366	2,479,459	2,532,465	2,813,921	2,813,921	2,813,921
PRIOR PERIOD ADJUSTMENT	78,828	-	-	-	-	-	-
TOTAL GENERAL FUND EXPENDITURES	36,223,741	36,732,371	42,374,977	43,236,210	43,452,205	43,410,289	43,410,289
SURPLUS (DEFICIT)	3,599,817	4,726,296	174,157	121,425	662,302	704,218	704,218
BEGINNING FUND BALANCE	22,957,530	26,557,347	31,283,643	31,283,643	31,405,068	31,405,068	31,405,068
ENDING FUND BALANCE	26,557,347	31,283,643	31,457,800	31,405,068	32,067,370	32,109,286	32,109,286

GENERAL FUND REVENUE

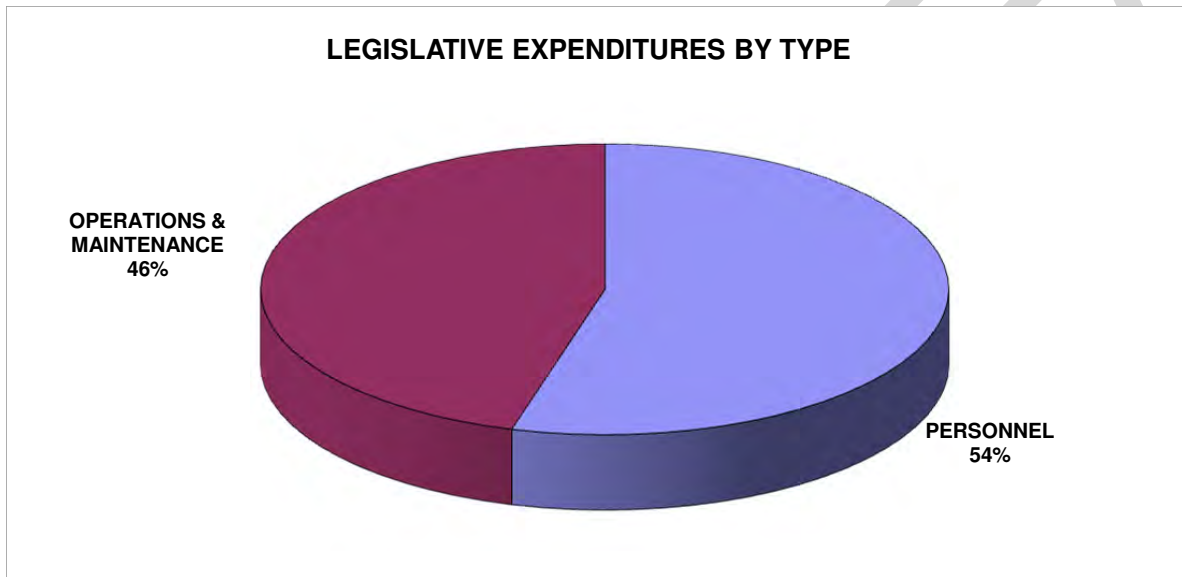
ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110	REVENUE							
31100	PROPERTY TAXES (CURRENT)	9,465,633	9,758,100	10,000,000	10,300,000	10,450,000	10,450,000	10,450,000
31200	PROPERTY TAXES (DELINQUENT)	116,808	291,886	120,000	123,000	130,000	130,000	130,000
31510	IN LIEU OF TAXES	2,860,882	2,904,024	2,885,000	2,885,000	2,920,000	2,920,000	2,920,000
31512	IN LIEU OF TAXES - WATER & SEWER	668,297	637,154	631,177	631,177	583,659	583,659	583,659
31514	IN LIEU OF TAXES - NATURAL GAS	165,105	210,983	208,037	208,037	194,986	194,986	194,986
31610	LOCAL SALES TAX - CO. TRUSTEE	11,941,013	12,367,721	13,100,000	13,500,000	13,800,000	13,800,000	13,800,000
31710	WHOLESALE BEER TAX	1,137,639	1,121,947	1,132,000	1,105,000	1,140,000	1,140,000	1,140,000
31800	BUSINESS TAXES	1,553,813	1,512,055	1,600,000	1,493,700	1,550,000	1,550,000	1,550,000
31900	HOTEL/MOTEL TAX	535,643	578,719	675,000	624,000	703,900	703,900	703,900
31912	CABLE TV FRANCHISE TAX	603,764	604,446	640,000	597,000	605,000	605,000	605,000
31913	GAS FRANCHISE FEES	5,442	6,536	5,900	7,570	8,700	8,700	8,700
32000	BUILDING PERMITS	730,539	1,126,094	1,210,000	890,000	900,000	900,000	900,000
32002	ADM REVIEW FEES/SUBDIVISIONS	31,681	51,201	25,000	60,625	35,000	35,000	35,000
32003	ADM REVIEW FEES/SITE PLANS	10,500	9,980	7,500	11,700	7,500	7,500	7,500
32004	ADM REVIEW FEES/PLAN REVIEW	89,339	81,371	95,000	107,458	75,000	75,000	75,000
32005	ADM REVIEW FEES/BZA	2,800	4,200	3,000	4,950	4,000	4,000	4,000
32007	REZONING REQUEST	4,750	5,500	3,000	13,000	10,000	10,000	10,000
32008	BEER PERMITS & APPLICATION FEES	15,492	15,100	14,500	18,983	19,500	19,500	19,500
32011	CODE MANUALS/SIGN ORDINANCES	-	15	15	-	-	-	-
32013	GRADING PERMIT	2,750	7,290	4,000	6,000	6,600	6,600	6,600
32014	GRADING ENGINEERING FEE	2,375	-	1,000	-	-	-	-
32015	ELECTRIC PERMITS	65,485	131,415	92,064	132,404	100,000	100,000	100,000
32100	ZONING/SUB REGULATION BOOKS	70	11	15	79	100	100	100
32300	LIQUOR PRIVILEGE TAX	25,490	27,527	28,000	26,280	26,000	26,000	26,000
32301	LIQUOR INSPECTION FEE	386,058	349,522	470,000	370,000	368,500	368,500	368,500
32302	LIQUOR APPLICATION FEE	-	3,000	-	1,500	2,250	2,250	2,250
33002	ORGANIZED CRIME GRANT	461	-	-	1,300	360	360	360
33003	BULLET PROOF VESTS GRANT	5,440	4,024	4,912	4,024	4,000	4,000	4,000
33004	GHSO GRANT	10,695	2,991	14,000	2,300	5,000	5,000	5,000
33005	EQUITABLE SHARED FUNDS	26,425	1,202	-	396	-	-	-
33007	E TICKET CITATION REVENUE	18,319	16,810	18,000	18,710	17,600	17,600	17,600
33008	POLICE OTHER REVENUE	16,949	23,318	-	5,300	10,000	10,000	10,000
33201	LOWRY STREET DONATIONS	-	385	2,000	-	-	-	-
33202	CHRISTY HOUSTON FOUNDATION GRANT	600,000	300,000	-	-	-	-	-
33203	ARTS COMMISSION REVENUE	1,100	2,728	1,500	1,500	1,500	1,500	1,500
33204	JEFF KUSS MEMORIAL	-	-	-	100,100	-	-	-
33510	STATE SALES TAX	3,216,332	3,884,952	4,000,000	4,150,000	4,300,000	4,300,000	4,300,000
33515	STATE TELECOMMUNICATIONS TAX	3,356	3,891	3,600	13,050	5,000	5,000	5,000
33520	STATE INCOME TAX	136,237	96,990	100,000	96,990	100,000	100,000	100,000
33530	STATE BEER TAX	19,519	22,945	22,000	22,300	22,000	22,000	22,000
33540	STATE MIXED DRINK TAX	119,141	126,435	127,000	135,744	136,000	136,000	136,000
33552	STATE, CITY, STREET, TRANSPORTATION	81,326	94,762	95,000	97,077	98,000	98,000	98,000
33553	POLICE SUPPLEMENT PAYMENT	43,800	40,200	70,000	37,800	42,000	42,000	42,000
33554	FIRE SUPPLEMENT PAYMENT	42,600	40,800	43,000	42,000	42,000	42,000	42,000
33555	STATE STREET CONTRACT MTNC	134,373	118,841	150,000	111,673	120,000	120,000	120,000
33590	CORPORATE EXCISE TAX	16,711	29,245	17,000	29,245	29,000	29,000	29,000
33800	LOCAL REVENUE ALLOCATIONS	17,030	17,030	-	-	-	-	-
34211	911 TRAINING - COUNTY ECD	-	-	-	75,968	-	-	-
34320	CEMETERY CHARGES	33,500	26,300	27,000	31,700	27,000	27,000	27,000
34330	CEMETERY CHARGES-PERPETUAL CARE	54,500	55,600	54,000	82,800	54,000	54,000	54,000
34711	GREEN FEES	533,128	516,020	575,000	495,000	525,000	525,000	525,000
34712	DRIVING RANGE	56,118	51,638	55,000	48,753	55,000	55,000	55,000
34713	GREEN FEE PASSES	21,098	18,400	16,000	14,150	16,000	16,000	16,000
34714	LOCKER FEES	750	720	675	725	700	700	700
34715	SNACK BAR SALES	114,337	101,993	112,000	96,232	112,000	112,000	112,000
34716	PRO-SHOP SALES	62,596	54,120	60,000	52,865	55,000	55,000	55,000
34717	CART RENTALS	245,688	227,361	250,000	212,244	230,000	230,000	230,000
34719	MISCELLANEOUS	1,200	1,104	1,200	2,041	1,200	1,200	1,200
34720	TOURNAMENT/HANDICAP REVENUE	2,961	2,889	3,000	2,862	3,000	3,000	3,000
34721	PULL CARTS	1,278	1,193	1,300	1,163	1,200	1,200	1,200

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110	REVENUE							
34722	TRAIL FEES	11,376	9,128	10,000	7,216	9,500	9,500	9,500
34740	FITNESS / POOL FEES	20,408	88,908	100,000	203,551	175,000	175,000	175,000
34741	RECREATION PROGRAMS	34,440	33,375	33,000	32,399	33,000	33,000	33,000
34743	RECREATION MISCELLANEOUS	2,882	4,472	-	3,754	-	-	-
34744	BRICK REVENUE	150	650	900	150	500	500	500
34745	SUPPLY SALES-FITNESS CENTER	1,927	1,268	1,000	1,717	1,200	1,200	1,200
34746	PARK FEES	85,575	89,280	75,000	106,300	100,000	100,000	100,000
34751	MEETING ROOM/EQUIPMENT RENTAL	82,432	63,811	75,000	66,386	65,000	65,000	65,000
34752	FOOD SALES	230,705	257,660	235,000	253,216	260,000	260,000	260,000
34753	SERVICE CHARGES/COMM DEV	62,239	68,113	62,500	65,540	65,000	65,000	65,000
34754	EMPLOYEE LUNCH SALES	7,620	8,217	8,000	7,839	8,000	8,000	8,000
34755	NON-EMPLOYEE LUNCH SALES	87,193	96,307	85,000	101,341	90,000	90,000	90,000
34757	SWIMMING POOL SNACK BAR	2,282	25,552	8,500	52,105	50,000	50,000	50,000
34770	OUTDOOR ADVENTURE CENTER	-	5,701	55,000	45,441	55,000	55,000	55,000
34771	ADVENTURE CENTER SUPPLY SALES	-	863	8,000	3,087	5,500	5,500	5,500
34772	ADVENTURE CENTER- PROGRAMS	-	5,137	10,150	12,627	14,000	14,000	14,000
34773	ADVENTURE CENTER- ROOM RENTAL	-	1,176	11,000	10,518	14,000	14,000	14,000
35100	TRAFFIC COURT FINES & FEES	824,329	658,335	700,000	757,000	738,000	738,000	738,000
35101	TRAFFIC REINSTATEMENTS	10,755	7,040	9,400	6,020	7,900	7,900	7,900
35102	FINES & FEES OTHER COURTS	1,856	1,944	1,200	1,758	2,500	2,500	2,500
35103	JUVENILE FINES & FEES	20,078	18,152	20,100	19,467	19,000	19,000	19,000
35112	TRAFFIC CREDIT CARD CONV FEE	3,846	9,747	8,100	11,068	12,000	12,000	12,000
35113	TRAFFIC CERTIFIED MAIL FEE	-	54	14	57	-	-	-
35114	TRAFFIC - E TICKET FEE	5,050	4,184	4,100	4,649	5,100	5,100	5,100
35120	TRAFFIC LATE PENALTIES	45,563	43,586	42,000	45,613	48,500	48,500	48,500
35121	JUVENILE LATE FEES	-	210	-	525	500	500	500
35122	JUVENILE TRAFFIC SCHOOL	3,871	2,842	3,700	5,100	6,000	6,000	6,000
35130	TRAFFIC SCHOOL FEES	131,929	90,626	105,000	106,880	108,000	108,000	108,000
35132	BEER SALE FINES & FEES	500	-	-	-	-	-	-
35146	DRUG FINES AND FEES	21,103	17,018	19,200	13,795	16,500	16,500	16,500
35212	JUVENILE CREDIT CARD CONV FEE	82	201	200	280	400	400	400
35213	JUVENILE CERTIFIED MAIL FEE	14	41	50	20	-	-	-
35214	JUVENILE - E TICKET FEE	116	18	80	29	100	100	100
35700	GENERAL SESSIONS FINES	59,605	55,056	50,200	56,026	58,000	58,000	58,000
35701	STATE FEES/GENERAL SESSION	977	2,117	900	3,734	48,000	48,000	48,000
35704	GENERAL SESSIONS COURT COST	350,677	310,151	320,000	331,124	320,000	320,000	320,000
35711	COMPUTERIZATION FEES	6,367	5,852	6,150	6,254	6,700	6,700	6,700
35712	GEN SESS CREDIT CARD CONV FEE	1,290	4,028	3,000	4,321	4,500	4,500	4,500
35713	GEN SESS CERTIFIED MAIL FEE	50	130	120	237	400	400	400
35899	PRIOR YEAR ADJUSTMENT	2,801	(1,350)	1,000	1,000	1,000	1,000	1,000
36000	OTHER REVENUES	51,389	45,430	42,000	46,000	46,000	46,000	46,000
36002	PROPERTY TAX INTEREST	27,224	45,410	43,000	39,600	40,000	40,000	40,000
36005	HOTEL/MOTEL TAX PENALTY	115	136	100	2,500	100	100	100
36006	HOTEL/MOTEL TAX INTEREST	1,904	69	50	50	100	100	100
36007	MISC REV PAYROLL	1,368	775	500	800	500	500	500
36100	INTEREST EARNED-CHECKING/SAVINGS	44,145	168,528	100,000	344,000	372,000	372,000	372,000
36210	RENT	86,151	95,398	113,000	85,816	84,400	84,400	84,400
36220	SUPPORT SERVICES - WATER & SEWER	693,770	673,837	714,977	714,977	807,826	807,826	807,826
36230	SUPPORT SERVICES - GAS	514,671	517,609	516,056	516,056	584,403	584,403	584,403
36235	SUPPORT SERVICES - STORM WATER	102,652	121,086	105,192	105,192	112,823	112,823	112,823
36350	INSURANCE RECOVERIES	671	12,322	1,000	10,000	1,000	1,000	1,000
36712	RECORDS FEES	6,564	6,342	6,500	6,500	6,300	6,300	6,300
37193	SEX OFFENDER REGISTRY	1,700	2,200	1,800	800	1,000	1,000	1,000
37199	MISCELLANEOUS	7,733	21,363	12,000	3,039	12,000	12,000	12,000
37200	SALE OF PROPERTY	95,761	55,050	35,000	18,786	30,000	30,000	30,000
37801	CREDIT CARD CONVENIENCE FEES	9,316	12,828	12,000	11,900	14,000	14,000	14,000
TOTAL GENERAL FUND REVENUE		39,823,558	41,458,667	42,549,134	43,357,635	44,114,507	44,114,507	44,114,507

LEGISLATIVE

PERSONNEL		Fiscal Year				
STATUS POSITION		14-15	15-16	16-17	17-18	18-19
E	COUNCIL	6	6	6	6	6
E	MAYOR	1	1	1	1	1
TOTAL POSITIONS		7.0	7.0	7.0	7.0	7.0
FTE		7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	92,841	103,096	118,132	105,431	118,821	118,821	118,821
OPERATIONS & MAINTENANCE	29,776	32,606	30,800	30,846	99,772	99,772	99,772
CAPITAL	3,916	-	-	-	-	-	-

LEGISLATIVE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41100								
111	SALARIES	36,600	35,900	36,000	36,000	36,000	36,000	36,000
141	OASI (EMPLOYER'S SHARE)	2,801	2,277	2,760	1,994	2,760	2,760	2,760
142	HEALTH INSURANCE	53,160	64,674	79,090	67,155	79,830	79,830	79,830
146	WORKERS COMPENSATION	280	245	282	282	231	231	231
211	POSTAGE	897	307	800	353	800	800	800
235	MEMBERSHIP/REGISTRATION FEES	-	1,125	-	800	-	-	-
245	TELEPHONE SERVICES	2,856	2,856	4,250	2,856	3,000	3,000	3,000
289	TRAVEL	523	1,030	-	350	10,000	10,000	10,000
310	OFFICE SUPPLIES	-	208	250	328	500	500	500
513	LIABILITY INSURANCE	25,500	25,500	25,500	25,500	83,472	83,472	83,472
799	SUNDRY	-	1,580	-	659	2,000	2,000	2,000
940	TRANSFER TO CAPITAL	3,916	-	-	-	-	-	-
TOTAL LEGISLATIVE		126,533	135,702	148,932	136,277	218,593	218,593	218,593

JUDICIAL

PURPOSE STATEMENT

THE JUDICIAL DEPARTMENT IS RESPONSIBLE FOR PROVIDING FAIR, PROMPT AND EFFICIENT ADMINISTRATION OF JUSTICE. THE DEPARTMENT'S EMPLOYEE INVOLVEMENT BEGINS WITH THE JUDICIAL COMMISSIONERS AT THE TIME OF ARREST AND CONTINUES THROUGH THE APPEARANCE OF THE DEFENDANT AND THE PARTIES BEFORE THE JUDGE. THE DEPARTMENT IS ALSO RESPONSIBLE FOR THE TRAFFIC COURT PROGRAM.

MAJOR HIGHLIGHTS

JANUARY 2017 LEGISLATION MANDATED THAT JUDICIAL COMMISSIONERS ISSUE A TEMPORARY ORDER OF PROTECTION FOR AGGRAVATED DOMESTIC ASSAULT CHARGES. THIS CHANGE CAUSED AN INCREASE IN THE NUMBER OF ORDERS OF PROTECTION BEING ISSUED BY THE JUDICIAL COMMISSIONERS.

THE JUDICIAL STAFF ADJUSTED WORK HOURS TO BEGIN AT 6AM AND END AT 6PM LEAVING FEWER HOURS FOR ON-CALL WITH THE INTENT TO REDUCE ON-CALL OVERTIME.

IMPLEMENTED MORE AGGRESSIVE STEPS DURING PRETRIAL RELEASE, REDUCING THE NUMBER OF INDIVIDUALS REMAINING IN JAIL ON SMALL OFFENSES PENDING THEIR FIRST APPEARANCES IN COURT AND RESULTING IN MORE CASH BONDS. CASH BONDS MAY BE APPLIED DIRECTLY TO COURT COSTS ALLOWING A PERSON TO BE MORE IN CONTROL OF THE TIME THEY REMAIN ON SUPERVISED PROBATION.

ADDED ADDITIONAL CODE DOCKETS EACH MONTH TO DECREASE THE AMOUNT OF TIME A PERSON IS NON-COMPLIANT

THIS NEXT YEAR WILL BRING ADDITIONAL CHANGES TO OPERATIONS AND FUNCTIONS OF THE COURT WITH ATTEMPTS TO ALIGN THE GENERAL SESSIONS COURTS ACROSS THE COUNTY.

THE MISDEMEANOR CITATION DOCKET IS STILL IN THE DEVELOPMENT STAGES DUE TO VARIOUS VENDORS WITH THE SOFTWARE USED FOR ARREST AND BOOKING.

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
TIME SPENT PER CALL (MIN.)	4.75	4.75	4.75	4.75	4.75
TIME SPENT ISSUING WARRANTS (MIN.)	15	15	15	15	15

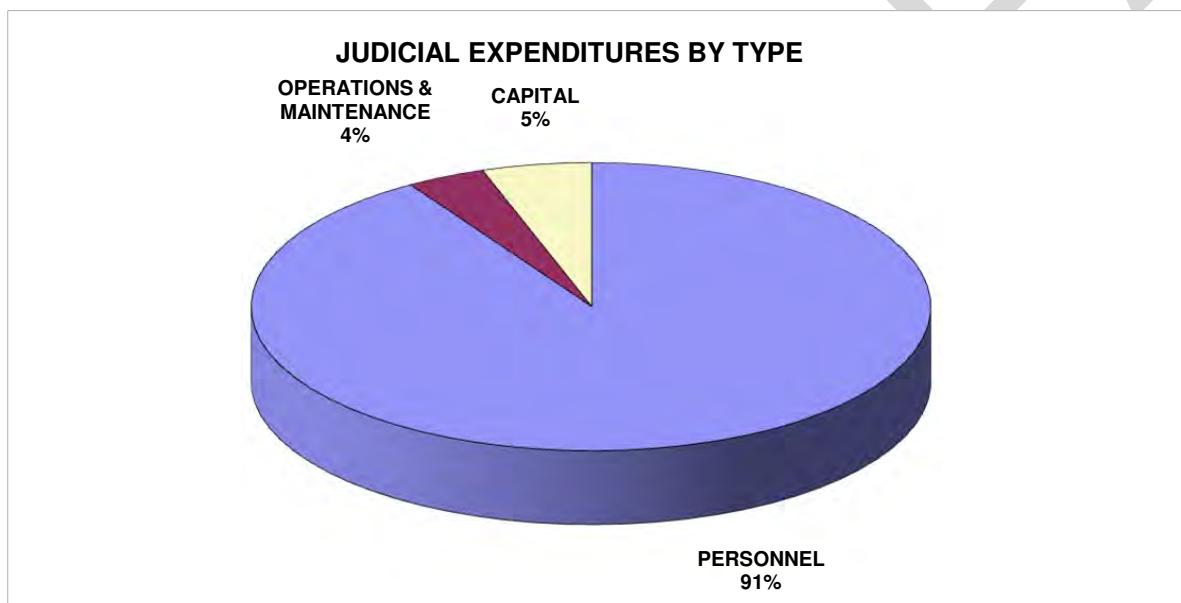
WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
JUDICIAL COMM. AFTER HOURS CALL OUT HOURS	1,447	1,632	1,466	1,231	784
JUDICIAL COMM. AFTER HOURS WARRANTS	2,410	2,623	1,598	1,484	1,573
FORFEITURE/SEIZURE HEARINGS	39	37	67	31	31
PHONE CALLS PROCESSED PER DAY	19	21	20	19	17
WARRANTS/SUMMONS ISSUED	3,887	3,487	4,133	3,527	3,284
WARRANTS SERVED	1,736	1,288	1,106	985	974
MISDEMEANOR CITATIONS	525	638	581	466	482
ORDER OF PROTECTION DURING OFFICE HOURS	N/A	N/A	N/A	40	46
ORDER OF PROTECTION AFTER OFFICE HOURS	N/A	N/A	N/A	5	23
TEMP ORDER OF PROTECTION ISSUED BY STATUTE	N/A	N/A	N/A	N/A	35

N/A=NOT AVAILABLE

JUDICIAL

PERSONNEL		Fiscal Year				
		14-15	15-16	16-17	17-18	18-19
STATUS POSITION						
E	JUDGE	1	1	1	1	1
F	JUDICIAL ADMIN ASSISTANT	1	1	1	1	1
F	JUDICIAL ASSISTANT	1	1	1	1	1
F	JUDICIAL COMMISSIONER	0	1	1	1	1
P	JUDICIAL COMMISSIONER	1	0	0	0	0
F	LEGAL CLERK	1	1	1	1	1
TOTAL POSITIONS		5.0	5.0	5.0	5.0	5.0
FTE		4.8	5.0	5.0	5.0	5.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	449,582	451,402	440,675	449,755	478,143	478,143	478,143
OPERATIONS & MAINTENANCE	13,862	13,514	35,119	12,198	19,621	19,621	19,621
CAPITAL	-	16,274	32,070	32,070	27,335	27,335	27,335

JUDICIAL

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41210								
111	SALARIES	286,612	289,535	279,940	300,000	308,560	308,560	308,560
112	OVERTIME	44,900	41,210	41,000	39,420	41,430	41,430	41,430
141	OASI (EMPLOYER'S SHARE)	24,294	24,158	21,020	24,170	24,990	24,990	24,990
142	HEALTH INSURANCE	75,490	78,184	77,540	65,072	80,190	80,190	80,190
143	RETIREMENT/PENSION	14,350	14,719	16,580	16,986	\$18,730.00	18,730	18,730
145	DISABILITY INSURANCE	1,591	1,684	1,730	1,730	1,760	1,760	1,760
146	WORKER'S COMPENSATION	1,750	1,862	2,365	2,365	2,083	2,083	2,083
147	UNEMPLOYMENT INSURANCE	431	-	-	-	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	-	12	200	12	200	200	200
190	EMPLOYMENT TESTING	164	38	300	-	200	200	200
211	POSTAGE	52	28	200	20	200	200	200
220	PRINTING & DUPLICATION	191	68	350	-	250	250	250
235	MEMBERSHIP/REGISTRATION FEES	770	650	1,385	550	1,385	1,385	1,385
237	ADVERTISING-LEGAL	82	-	100	-	100	100	100
245	TELEPHONE SERVICES	49	41	100	47	100	100	100
289	TRAVEL	327	935	-	1,154	1,345	1,345	1,345
290	CONTRACTUAL SERVICES	2,243	3,290	4,510	2,317	3,935	3,935	3,935
293	TRAFFIC SCHOOL COSTS	156	-	10,150	-	-	-	-
320	OPERATING SUPPLIES	8,592	7,232	16,900	7,359	11,900	11,900	11,900
331	GAS, OIL & FUEL	41	-	500	-	-	-	-
513	LIABILITY INSURANCE	1,270	1,270	674	674	406	406	406
799	SUNDRY	89	-	250	77	-	-	-
940	TRANSFER TO CAPITAL	-	16,274	32,070	32,070	27,335	27,335	27,335
TOTAL JUDICIAL		463,444	481,190	507,864	494,023	525,099	525,099	525,099

GENERAL SESSIONS

PURPOSE STATEMENT

THE GENERAL SESSIONS DEPARTMENT MAINTAINS THE CRIMINAL WARRANTS ISSUED FOR VIOLATIONS AND OFFENSES AGAINST THE CRIMINAL LAWS OF TENNESSEE AND PROVIDES FOR TRIAL AND ADJUDICATION OF THE CASES. THE DEPARTMENT COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND REMITS THE NECESSARY FEES TO OTHER GOVERNMENTAL ENTITIES AS REQUIRED.

MAJOR HIGHLIGHTS

THE GENERAL SESSIONS DIVISION IMPLEMENTED OPERATING AND PROCEDURAL CHANGES IN AN EFFORT TO BE MORE EFFICIENT AND RESOURCEFUL. THIS DIVISION HAS MADE IT A TOP PRIORITY TO EXPEDITIOUSLY SUBMIT COURT DISPOSITION REPORTS TO THE TENNESSEE DEPARTMENT OF SAFETY FOR FAILURE TO PAY COURT COSTS. WE HAVE REALIZED AN INCREASE IN REVENUE FROM THESE EFFORTS.

THIS DIVISION UPDATED CERTAIN STATUTORY FEES FOR VARIOUS OFFENSES.

THIS DIVISION WAS CHOSEN TO PARTNER WITH THE TENNESSEE BUREAU OF INVESTIGATION FOR A PILOT PROGRAM FOR COURT CLERK'S OFFICES. CASE DISPOSITIONS WILL BE SUBMITTED ELECTRONICALLY, SAVING THE DEPARTMENT A GREAT AMOUNT OF TIME AND RESOURCES.

THIS DEPARTMENT IS WORKING TO CONTRACT WITH A COLLECTIONS AGENCY TO COLLECT ON PAST-DUE COURT COSTS OWED TO THE TOWN.

MOVING FORWARD, THE COURT CLERK'S OFFICE STRIVES TO IMPLEMENT A SYSTEM TO ACCEPT AUTOMATED ONLINE PAYMENTS TO BETTER SERVE THE CITIZENS OF SMYRNA. (THE CURRENT MERCHANT SERVICES PROVIDER CONTRACT HAS CERTAIN EXCLUSIVITY PROVISIONS THAT DISALLOW US FROM ACCEPTING ONLINE PAYMENTS AT THIS TIME. THIS CONTRACT MUST FIRST EXPIRE).

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
HOURS PREPARING TRIAL DOCKETS	505.25	537.5	1520	832	945
HOURS PREPARING ARRAIGNMENT DOCKETS	507	409.5	885	950	910
HOURS PREPARING SH & RETURN DOCKETS	156	812.5	0 *	0 *	0 *
HOURS OF COURT A YEAR	415	462	660	680	621
HOURS (CLERKS)WORKED @ COURT PER YR	1,399	841	672	1,682	1,384
SERVICE QUALITY					
TIME SPENT/CUSTOMER (MINUTES)	10	10	10	10	10
ARR/SH/RET DOCKETS	53	87	118	94	91
TUES. TRIAL/JAIL DOCKETS	47	50	94	90	86
WED. DOMESTIC TRIAL/JAIL DOCKETS	N/A	N/A	96	88	86
ARRAIGNMENT JAIL DOCKETS	49	51	0 **	0**	0**
SPECIAL SET HEARINGS	N/A	N/A	N/A	28	2

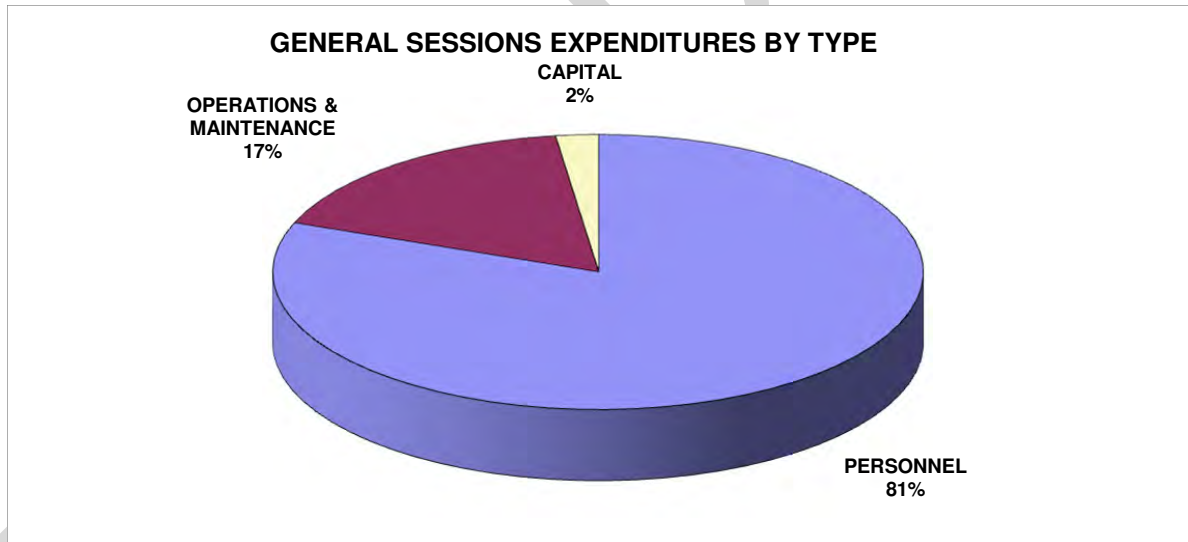
* The SH/RETURN dockets preparation are included in the Arraignment preparations hours.

** The number of arraignment jail dockets are now included in the Trial/Trial jail dockets.

GENERAL SESSIONS

WORKLOAD INDICATOR	Calendar Year				
	2013	2014	2015	2016	2017
TOTAL CASES (DOCKET COUNT)	12,073	13,261	14,837	13,913	16,075
TOTAL DISPOSITIONS MINUS CONTINUANCES/FTA'S	5,317	6,025	6,771	5,525	6,151
CALLS	6,796	5,337	12,210	9,397	8,528
CUSTOMERS - WINDOW	4,319	4,235	6,490	4,190	4,686
MISDEMEANOR CITATIONS ENTERED	576	N/A	N/A	N/A	256
WARRANTS ENTERED/CD ENTERED	4,381	N/A	N/A	N/A	1,910
					N/A - NOT AVAILABLE

PERSONNEL STATUS POSITION	Fiscal Year				
	14-15	15-16	16-17	17-18	18-19
E COURT CLERK	1	1	1	1	1
F CHIEF DEPUTY COURT CLERK	0	0	1	0	0
F DEPUTY COURT CLERK	5	5	5	4	4
F SENIOR DEPUTY COURT CLERK	0	0	0	2	2
F SUPERVISOR GEN. SESS. COURT CLERK	1	1	0	0	0
TOTAL POSITIONS	7.0	7.0	7.0	7.0	7.0
FTE	7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	518,103	464,624	499,728	457,722	501,742	501,742	501,742
OPERATIONS & MAINTENANCE	58,856	74,559	108,955	66,173	105,901	105,901	105,901
CAPITAL	1,983	10,545	19,300	19,384	13,160	13,160	13,160

GENERAL SESSIONS

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41220								
111	SALARIES	334,538	318,630	322,490	325,620	331,130	331,130	331,130
112	OVERTIME	26,910	4,190	14,010	400	14,220	14,220	14,220
141	OASI (EMPLOYER'S SHARE)	25,013	23,905	25,530	23,990	26,470	26,470	26,470
142	HEALTH INSURANCE	108,848	96,556	106,810	82,751	99,960	99,960	99,960
143	RETIREMENT/PENSION	13,994	12,821	20,040	16,436	20,020	20,020	20,020
145	DISABILITY INSURANCE	1,953	1,897	2,010	2,001	2,040	2,040	2,040
146	WORKER'S COMPENSATION	6,580	5,341	6,338	6,338	5,902	5,902	5,902
148	EMPLOYEE EDUCATION & TRAINING	-	1,050	2,000	150	1,500	1,500	1,500
190	EMPLOYMENT TESTING	267	234	500	36	500	500	500
211	POSTAGE	708	2,664	7,500	2,828	6,900	6,900	6,900
220	PRINTING & DUPLICATION	205	270	1,000	184	750	750	750
235	MEMBERSHIP/REGISTRATION FEES	584	198	2,000	212	1,900	1,900	1,900
245	TELEPHONE SERVICES	25	13	40	18	40	40	40
290	CONTRACTUAL SERVICES	43,853	53,559	78,430	45,601	78,430	78,430	78,430
320	OPERATING SUPPLIES	7,099	10,447	15,000	10,342	13,500	13,500	13,500
331	GAS, OIL & FUEL	1,401	847	1,805	505	1,530	1,530	1,530
513	LIABILITY INSURANCE	1,935	1,935	880	880	551	551	551
798	VISA/MC CHARGE FEES	2,964	4,495	2,000	5,435	2,000	2,000	2,000
799	SUNDRY	82	131	300	168	300	300	300
940	TRANSFER TO CAPITAL	1,983	10,545	19,300	19,384	13,160	13,160	13,160
TOTAL GENERAL SESSIONS		578,942	549,728	627,983	543,279	620,803	620,803	620,803

TRAFFIC COURT

PURPOSE STATEMENT

THE TRAFFIC COURT DEPARTMENT ISSUES SUMMONS AND PROCESSES CITATIONS FOR VIOLATIONS OF LAWS AND ORDINANCES OF THE TOWN. THE DEPARTMENT ALSO COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND SUBMIT THE NECESSARY TAXES TO THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

THE TRAFFIC DIVISION HAS IMPLEMENTED OPERATING AND PROCEDURAL CHANGES IN AN EFFORT TO BE MORE EFFICIENT AND RESOURCEFUL.

THIS DIVISION PARTNERED WITH BUILDING AND GROUNDS TO RESTRUCTURE ARCHIVES. BUILDING AND GROUNDS BUILT ADDITIONAL (NECESSARY) SHELVING UNITS TO STORE THE VAST AMOUNT OF TRAFFIC CITATIONS AND OTHER DOCUMENTATION WE MUST RETAIN IN ORDER TO KEEP UP WITH THE TOWN'S RAPID GROWTH.

OUR DEPUTIES HAVE ATTENDED RELEVANT EDUCATIONAL CONFERENCES TO ENSURE THAT THEY ARE CURRENT IN TRAINING AND OVERALL JOB KNOWLEDGE TO CONTINUE TO PROVIDE EXCEPTIONAL CUSTOMER SERVICE.

THIS DEPARTMENT IS WORKING TO BRING IN A COLLECTIONS AGENCY TO COLLECT ON PAST-DUE COURT COSTS OWED TO THE TOWN.

MOVING FORWARD, THE COURT CLERK'S OFFICE STRIVES TO IMPLEMENT A SYSTEM TO ACCEPT AUTOMATED ONLINE PAYMENTS TO BETTER SERVE THE CITIZENS OF SMYRNA. (THE CURRENT MERCHANT SERVICES PROVIDER CONTRACT HAS CERTAIN EXCLUSIVITY PROVISIONS THAT DISALLOW US FROM ACCEPTING ONLINE PAYMENTS AT THIS TIME. THIS CONTRACT MUST FIRST EXPIRE).

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
AVG HOURS PREPARING DOCKET	12	15	15	12	15
HOURS WORKED @ COURT PER YR	19	24	90	187	128
2 CLERKS 1 HOUR FOR COMPLIANCE DATE	N/A	N/A	100	98	256
SERVICE QUALITY					
TRAFFIC DOCKETS	49	47	59	49	51
CONTESTED TRAFFIC DOCKETS	24	24	12	12	12
CODES DOCKETS	12	12	15	19	9
MOTION DOCKETS	N/A	N/A	N/A	2	6
TIME SPENT/CUSTOMER (MINUTES)	15	15	15	12	12

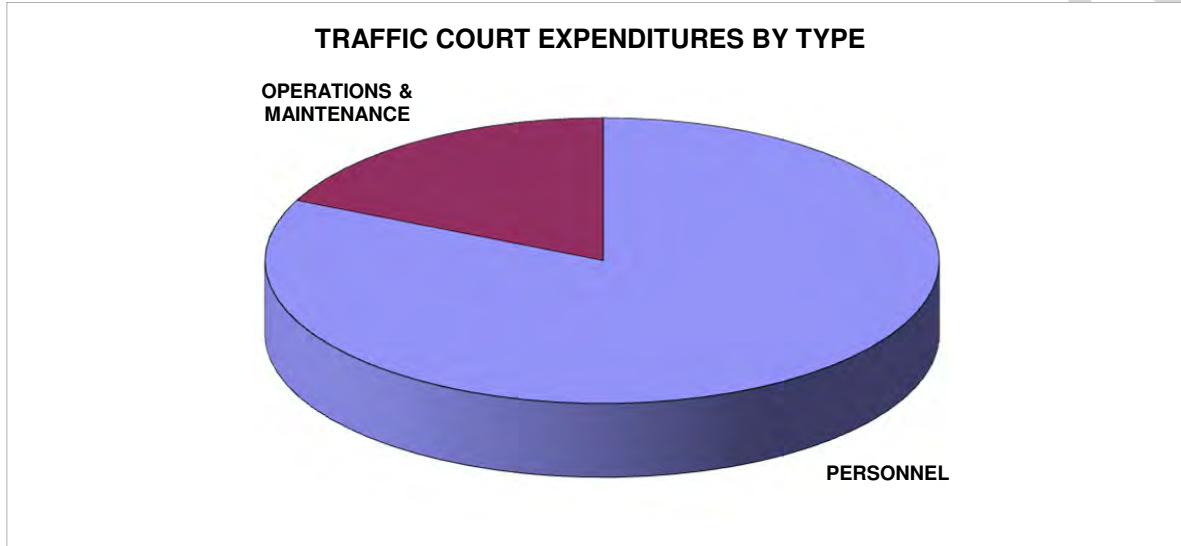
N/A=NOT AVAILABLE

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
TOTAL CASES (DOCKET COUNT)	9,084	9,277	10,171	7,060	6,840
TOTAL VIOLATIONS DISPOSITIONS (HTE)	10,712	10,827	13,735	9,433	9,403
TRAFFIC SCHOOL REGISTERED (HTE)	1,726	1,646	1,778	1,273	1,330
TRAFFIC SCHOOL ATTENDEES (PREV MONS)	1,496	1,424	1,889	1,209	1,160
CALLS	9,901	7,196	14,688	10,893	9,785
CUSTOMERS - WINDOW	8,022	7,865	8,465	6,286	4,686

TRAFFIC COURT

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F DEPUTY COURT CLERK	2	2	3	3	3	
P DEPUTY COURT CLERK	1	1	0	0	0	
TOTAL POSITIONS	3.0	3.0	3.0	3.0	3.0	
FTE	2.8	2.8	3.0	3.0	3.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	140,803	137,266	172,643	161,170	185,362	185,362	185,362
OPERATIONS & MAINTENANCE	31,935	29,364	45,037	28,749	40,901	40,901	40,901
CAPITAL	2,475	5,255	-	-	-	-	-

TRAFFIC COURT

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41230								
111	SALARIES	99,005	101,443	115,920	117,370	119,250	119,250	119,250
112	OVERTIME	7,999	600	4,010	200	4,080	4,080	4,080
141	OASI (EMPLOYER'S SHARE)	10,025	7,756	9,090	8,880	9,450	9,450	9,450
142	HEALTH INSURANCE	18,151	24,226	30,820	26,183	39,920	39,920	39,920
143	RETIREMENT/PENSION	4,129	1,709	7,140	5,036	7,150	7,150	7,150
145	DISABILITY INSURANCE	457	567	720	718	730	730	730
146	WORKER'S COMPENSATION	770	742	2,643	2,643	2,582	2,582	2,582
148	EMPLOYEE EDUCATION & TRAINING	-	130	2,000	140	2,000	2,000	2,000
190	EMPLOYMENT TESTING	267	93	300	-	200	200	200
211	POSTAGE	324	50	1,000	3	800	800	800
220	PRINTING & DUPLICATION	165	169	500	169	400	400	400
235	MEMBERSHIP/REGISTRATION FEES	-	584	1,000	634	900	900	900
245	TELEPHONE SERVICES	14	8	50	6	40	40	40
290	CONTRACTUAL SERVICES	14,008	10,063	13,610	8,012	13,560	13,560	13,560
320	OPERATING SUPPLIES	3,984	6,394	9,900	6,967	9,300	9,300	9,300
331	GAS, OIL & FUEL	18	285	400	341	400	400	400
513	LIABILITY INSURANCE	663	663	277	277	201	201	201
798	VISA/MC CHARGE FEES	12,759	10,972	18,000	11,925	15,000	15,000	15,000
799	SUNDRY	-	176	300	415	300	300	300
940	TRANSFER TO CAPITAL	2,475	5,255	-	-	-	-	-
TOTAL TRAFFIC		175,213	171,885	217,680	189,919	226,263	226,263	226,263

JUVENILE COURT

PURPOSE STATEMENT

THE JUVENILE COURT, GENERALLY, MAINTAINS THE MUNICIPAL MOVING VIOLATION CITATIONS ISSUED TO MINOR DRIVERS FOR OFFENSES AGAINST THE TOWN'S MUNICIPAL ORDINANCES. THIS INCLUDES THOSE STATE LAW PROVISIONS KNOWN AS THE RULES OF THE ROAD. THE COURT PROVIDES FOR TRIAL AND ADJUDICATION OF THESE OFFENSES AND THE DEPARTMENT COLLECTS ALL FINES, COSTS, FEES AND TAXES AS A RESULT OF THE DISPOSITIONS IN THESE CASES. THE COURT REMITS THESE FEES TO THE RESPECTIVE GOVERNMENT AGENCIES, TO INCLUDE THOSE THAT ARE FORWARDED TO THE TOWN AND THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

THE JUVENILE DIVISION IMPLEMENTED OPERATING AND PROCEDURAL CHANGES IN AN EFFORT TO BE MORE EFFICIENT AND RESOURCEFUL.

WE UPDATED CERTAIN STAUTORY FEES.

MOVING FORWARD, THE COURT CLERK'S OFFICE STRIVES TO IMPLEMENT A SYSTEM TO ACCEPT AUTOMATED ONLINE PAYMENTS TO BETTER SERVE THE CITIZENS OF SMYRNA. (THE CURRENT MERCHANT SERVICES PROVIDER CONTRACT HAS EXCLUSIVITY PROVISIONS THAT DISALLOW US FROM ACCEPTING ONLINE PAYMENTS AT THIS TIME. THIS CONTRACT MUST FIRST EXPIRE).

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
AVG HOURS PER DOCKET	N/A	N/A	2	2	2
HOURS WORKED @ COURT PER YR	N/A	N/A	144	108	100
CLERKS WORKING JUVENILE COURT	N/A	N/A	6	4	5
SERVICE QUALITY					
NUMBER OF JUVENILE ARR. DOCKETS	N/A	N/A	13	12	12
NUMBER OF JUVENILE RETURN DOCKETS	N/A	N/A	8	12	12
TIME SPENT/CUSTOMER (MINUTES)	N/A	N/A	12	12	12

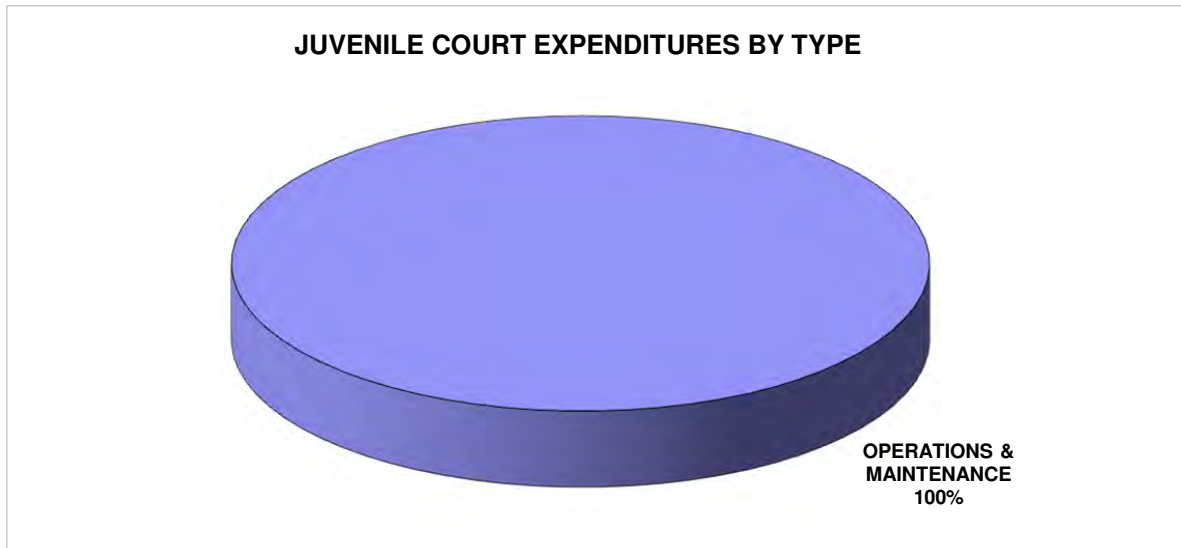
N/A=NOT AVAILABLE

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
TOTAL CASES (DOCKET COUNT)	N/A	N/A	613	552	504
TOTAL VIOLATIONS DISPOSITIONS (HTE)	N/A	N/A	867	723	700
TRAFFIC SCHOOL REGISTERED (HTE)	N/A	N/A	48	30	60
CALLS	N/A	N/A	N/A	165	175

N/A=NOT AVAILABLE

JUVENILE COURT



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE	-	-	750	-	725	725	725
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41240								
211	POSTAGE	-	-	250	-	225	225	225
220	PRINTING & DUPLICATION	-	-	100	-	100	100	100
320	OPERATING SUPPLIES	-	-	200	-	200	200	200
798	VISA/MC CHARGE FEES	-	-	200	-	200	200	200
TOTAL JUVENILE		-	-	750	-	725	725	725

INFORMATION SERVICES

PURPOSE STATEMENT

THE INFORMATION SERVICES DEPARTMENT PROVIDES AND SUPPORTS TECHNOLOGY IN SUCH A WAY AS TO ENABLE EFFICIENT COMMUNICATION AMONG THE TOWN'S DEPARTMENTS AND CITIZENS.

MAJOR HIGHLIGHTS

WE ARE LOOING TO INCREASE OUR INTERNET CAPACITY IN 2018/19 AS WELL AS STREAMLINE VARIOUS INTERNAL SYSTEMS AND PROCEDURES. WE WILL COMPLETE THE MIGRATION TO NEW SERVERS THAT WILL INCREASE RELIABILITY AND PERFORMANCE.

PERFORMANCE MEASURES

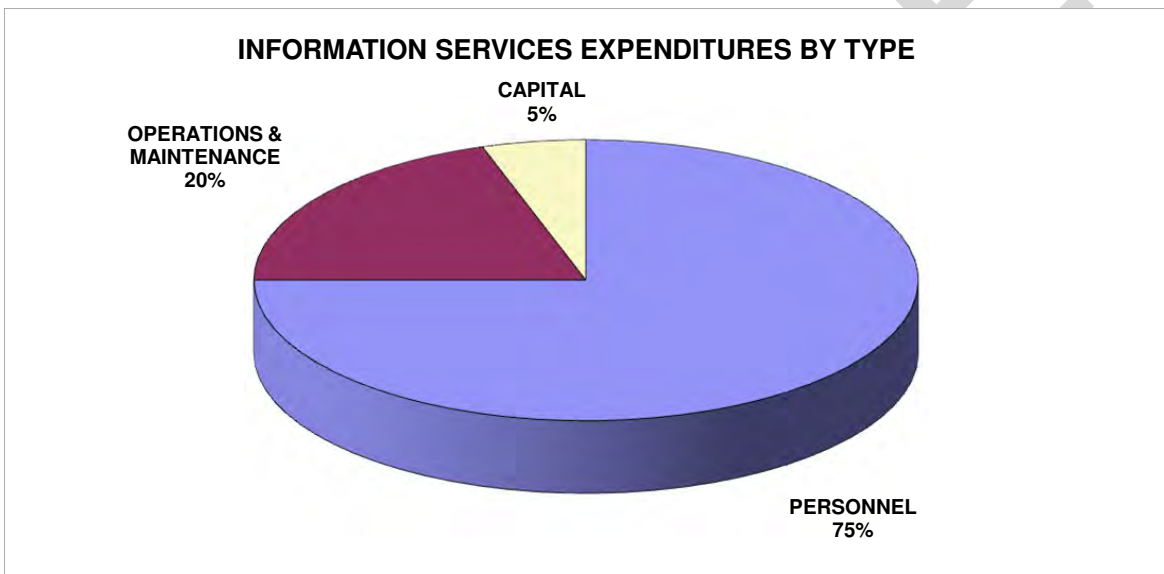
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
PERCENTAGE OF WORK ORDERS ANSWERED WITHIN FOUR HOURS	100%	100%	100%	100%	100%
PERCENTAGE OF WORK ORDERS COMPLETED WITHIN REQUESTED TIME FRAME	99%	100%	100%	98%	98%
SERVICE QUALITY					
NETWORK UPTIME PERCENTAGE	99.98%	99.99%	99.99%	99.99%	99.99%
NETWORK SERVICE INTERRUPTIONS	2	1	1	2	2
TELEPHONE SYSTEM UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.99%
PERCENTAGE OF COMPUTER SYSTEMS WITHOUT CATASTROPHIC FAILURE(EXCEPT USER ISSUES)	99%	99%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
WORK ORDERS SERVICED	5,129	4,160	2,000	3,209	2,837
SERVERS MANAGED	51	82	83	85	81
WORKSTATIONS MANAGED	334	329	329	345	352
SITES SUPPORTED	19	19	19	19	19
TELEPHONE EXTENSIONS MANAGED	367	369	369	386	415

INFORMATION SERVICES

PERSONNEL		Fiscal Year				
		14-15	15-16	16-17	17-18	18-19
STATUS	POSITION					
F	NETWORK ADMINISTRATOR	3	0	0	0	0
F	IT MANAGER	1	1	1	1	1
F	APPLICATIONS DEVELOPER	0	1	1	2	2
F	IT SUPERVISOR	0	1	1	1	1
F	IT TECHNICIAN	0	2	2	3	2
F	IT TECHNICIAN II	0	0	0	0	1
F	SYSTEM ANALYST & DESIGN SPEC.	1	0	0	0	0
TOTAL POSITIONS		5.0	5.0	5.0	7.0	7.0
FTE		5.0	5.0	5.0	7.0	7.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	441,814	446,858	591,234	442,727	616,974	616,974	616,974
OPERATIONS & MAINTENANCE	120,392	108,919	158,807	120,380	164,137	164,137	164,137
CAPITAL	155,854	171,644	123,270	123,270	41,538	41,538	41,538

INFORMATION SERVICES

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41640								
111	SALARIES	311,684	314,951	408,220	317,700	424,130	424,130	424,130
112	OVERTIME	2,349	2,402	2,750	6,140	2,870	2,870	2,870
141	OASI (EMPLOYER'S SHARE)	23,313	23,432	30,920	23,830	32,680	32,680	32,680
142	HEALTH INSURANCE	79,281	78,338	112,490	65,231	120,460	120,460	120,460
143	RETIREMENT/PENSION	16,792	15,018	21,440	17,056	22,850	22,850	22,850
145	DISABILITY INSURANCE	1,864	1,880	2,530	1,885	2,610	2,610	2,610
146	WORKER'S COMPENSATION	2,030	2,086	2,134	2,134	3,624	3,624	3,624
148	EMPLOYEE EDUCATION AND TRAINING	4,501	8,751	10,750	8,751	7,750	7,750	7,750
237	ADVERTISING/LEGAL	7	-	-	-	-	-	-
245	TELEPHONE SERVICES	4,344	5,810	7,800	5,641	7,020	7,020	7,020
261	REPAIR & MAINTENANCE/VEHICLES	28	121	500	114	-	-	-
269	REPAIR & MAINTENANCE/OTHER	-	-	-	-	500	500	500
289	TRAVEL	295	-	-	-	-	-	-
290	CONTRACTUAL SERVICES	104,493	96,279	136,350	108,792	140,075	140,075	140,075
320	OPERATING SUPPLIES	7,033	3,940	12,570	4,233	13,780	13,780	13,780
331	GAS, OIL & FUEL	1,419	446	-	213	510	510	510
512	VEHICLE INSURANCE	1,019	526	526	526	1,040	1,040	1,040
513	LIABILITY INSURANCE	1,732	1,732	861	861	1,012	1,012	1,012
799	SUNDRY	22	65	200	-	200	200	200
940	TRANSFER TO CAPITAL	155,854	171,644	123,270	123,270	41,538	41,538	41,538
TOTAL INFORMATION SERVICES		718,060	727,421	873,311	686,377	822,649	822,649	822,649

PLANNING & CODES

PURPOSE STATEMENT

THE PLANNING & CODES DEPARTMENTS PROVIDE TECHNICAL ASSISTANCE TO THE SMYRNA MUNICIPAL PLANNING COMMISSION, THE BOARD OF ZONING APPEALS, THE HISTORIC ZONING COMMISSION, CONSTRUCTION BOARD OF APPEALS, AND THE TOWN COUNCIL TO ENSURE THAT ALL NEW RESIDENTIAL, COMMERCIAL, AND INDUSTRIAL DEVELOPMENTS MEET THE GUIDELINES SET FORTH IN THE ZONING ORDINANCE, SUBDIVISION REGULATIONS, DESIGN REVIEW MANUAL, HISTORIC DISTRICT DESIGN GUIDELINES, SIGN ORDINANCE, AND THE ADOPTED BUILDING AND LIFE SAFETY CODES TO SAFEGUARD NEIGHBORHOODS, THE COMMUNITY, AND THE INVESTMENTS OF CITIZENS. THE DEPARTMENTS ALSO PROVIDE MAPPING ASSISTANCE AND COORDINATE THE LONG RANGE PLANNING ACTIVITIES OF THE TOWN.

MAJOR HIGHLIGHTS

THE TOWN WILL COMPLETE THE COMPREHENSIVE PLAN AND DOWNTOWN MASTER PLAN THIS FISCAL YEAR.

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
ADDRESS PLATS WITHIN FIVE WORKING DAYS OF RECEIPT OF RECORDED PLAT	100%	100%	100%	100%	100%
PERFORM REQUESTED SITE PLAN INSPECTIONS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%
BUILDING PERMITS ISSUED IN THREE DAYS	100%	100%	100%	100%	100%
BUILDING INSPECTIONS IN ONE DAY	98%	98%	98%	98%	98%
ELECTRIC INSPECTIONS IN ONE DAY	N/A	N/A	100%	98%	98%
CODE COMPLAINTS RESPONDED TO WITHIN FIVE DAYS	100%	100%	100%	100%	100%
PLANS REVIEW COMPLETED IN TEN DAYS	100%	100%	100%	100%	100%
SERVICE QUALITY					
RESPOND TO ALL CUSTOMER REQUESTS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

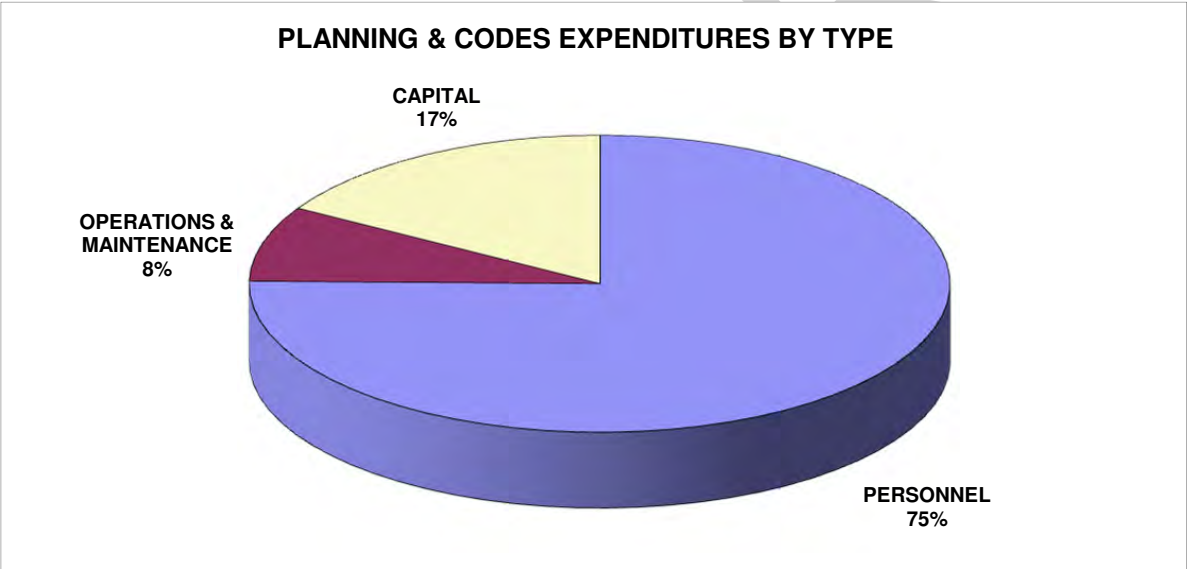
	Calendar Year				
	2013	2014	2015	2016	2017
BUILDING PERMITS ISSUED	798	779	836	852	670
BUILDING INSPECTIONS	5,877	6,189	6,601	11,733	8,401
ELECTRIC INSPECTIONS, (Oct, Nov, Dec 2015)	N/A	N/A	152	4,279	3,276
FIRE INSPECTIONS	198	68	55	56	58
CODE INSPECTIONS	2,736	2,540	2,172	3,174	3,081
PLANS REVIEW	83	65	90	120	69
LOTS REVIEWED	369	488	550	1,946	1,514
SITE PLANS REVIEWED	14	27	35	37	44
ZONING/ANNEXATION REQUESTS	13	15	17	16	36
OTHER*	9	6	9	14	15
SIGN VARIANCES	3	1	2	3	2
SETBACK VARIANCES	3	12	10	2	6
SPECIAL EXCEPTIONS	2	4	0	9	11
OTHER**	0	0	5	1	7

* INCLUDES ORDINANCE AMENDMENTS, PLANS, PLANS OF SERVICE, STREET CLOSURES, ETC.

** INCLUDES ACCESSORY STRUCTURE SIZE VARIANCES, HEIGHT VARIANCES, ETC.

PLANNING & CODES

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F BUILDING INSPECTOR	2	2	2	3	3	
F BUILDING OFFICIAL	1	1	1	1	1	
F CODES INSPECTOR	1	1	1	1	2	
F ELECTRICAL INSPECTOR	0	1	1	1	1	
F GIS ANALYST	1	1	1	0	0	
F MANAGER OF PLANNING & CODES	1	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F PLANNING TECHNICIAN	0	0	0	1	1	
F PERMIT TECHNICIAN	0	1	1	1	1	
F PLANNER	0	0	1	1	1	
TOTAL POSITIONS	8.0	10.0	11.0	12.0	13.0	
FTE	8.0	10.0	11.0	12.0	13.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	778,402	848,045	964,035	862,585	1,057,566	1,057,566	1,057,566
OPERATIONS & MAINTENANCE	62,170	64,746	124,750	69,334	115,400	115,400	115,400
CAPITAL	2,340	11,528	131,306	130,259	232,106	232,106	232,106

PLANNING & CODES

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41700								
111	SALARIES	542,437	586,118	640,690	603,870	693,090	693,090	693,090
112	OVERTIME	6,427	15,491	20,370	13,200	22,430	22,430	22,430
141	OASI (EMPLOYER'S SHARE)	40,433	44,272	49,760	45,070	54,810	54,810	54,810
142	HEALTH INSURANCE	142,986	151,914	191,540	144,887	220,780	220,780	220,780
143	RETIREMENT/PENSION	37,862	41,572	51,360	45,820	54,870	54,870	54,870
144	457B MATCH	262	261	270	260	260	260	260
145	DISABILITY INSURANCE	3,332	3,460	3,940	3,879	4,240	4,240	4,240
146	WORKER'S COMPENSATION	3,360	3,808	3,605	3,605	4,086	4,086	4,086
148	EMPLOYEE EDUCATION AND TRAINING	1,303	1,149	2,500	1,994	3,000	3,000	3,000
161	BOARD AND COMMITTEE MEMBERS	-	-	600	-	600	600	600
190	EMPLOYMENT TESTING	229	254	-	189	-	-	-
211	POSTAGE	5,092	4,163	9,500	4,362	8,500	8,500	8,500
220	PRINTING & DUPLICATION	2,550	2,045	2,500	1,557	3,000	3,000	3,000
235	MEMBERSHIP/REGISTRATION	6,854	7,334	8,781	2,342	8,726	8,726	8,726
237	ADVERTISING/LEGAL	358	-	600	-	600	600	600
245	TELEPHONE SERVICES	2,242	3,056	3,880	3,522	1,280	1,280	1,280
259	OTHER PROFESSIONAL SERVICES	-	-	500	-	500	500	500
261	REPAIR & MAINTENANCE/VEHICLES	1,483	914	2,500	1,528	3,000	3,000	3,000
269	REPAIR & MAINTENANCE/OTHER	47	-	500	-	500	500	500
289	TRAVEL	459	1,210	1,360	1,800	2,575	2,575	2,575
290	CONTRACTUAL SERVICES	26,000	26,673	55,600	35,147	45,400	45,400	45,400
292	COMMUNITY APPEARANCE	3,521	3,684	21,000	4,269	21,000	21,000	21,000
320	OPERATING SUPPLIES	4,720	5,824	4,000	5,410	4,000	4,000	4,000
326	CLOTHING AND UNIFORMS	523	494	750	494	750	750	750
331	GAS, OIL & FUEL	4,074	4,650	8,200	4,413	10,000	10,000	10,000
512	VEHICLE INSURANCE	2,548	2,631	2,631	2,631	3,121	3,121	3,121
513	LIABILITY INSURANCE	1,348	1,348	1,348	1,348	1,348	1,348	1,348
799	SUNDRY	122	466	500	322	500	500	500
940	TRANSFER TO CAPITAL	2,340	11,528	131,306	130,259	232,106	232,106	232,106
TOTAL PLANNING & CODES		842,912	924,319	1,220,091	1,062,178	1,405,072	1,405,072	1,405,072

PURPOSE STATEMENT

THE PUBLIC WORKS DEPARTMENT PROVIDES ENGINEERING AND TECHNICAL SUPPORT SERVICES TO ALL DEPARTMENTS WITHIN THE TOWN OF SMYRNA. IT ALSO HAS MANAGEMENT RESPONSIBILITY OVER THE FOLLOWING DEPARTMENTS: STREETS, VEHICLE MAINT., STORM WATER, BUILDINGS & GROUNDS AND CEMETERY.

MAJOR HIGHLIGHTS

RECEIVED A CMAQ GRANT FOR \$737,600 FOR THE ITS PHASES 3, 4, AND 5 PROJECT.
 RECEIVED A LIC GRANT OF UP TO \$2M AND AN ADDITIONAL \$1M IN BETTERMENT FUNDS FOR SAM RIDLEY WIDENING / POTOMAC PLACE EXTENSION.
 RECEIVED TDOT APPROVAL OF ROW ACQUISITION FOR THE STONECREST / SAM RIDLEY PROJECT, WEAKLEY LANE / SWAN DRIVE PROJECT, AND ITS PHASES I AND II.
 RECEIVED AN ADDITIONAL \$380,000 IN FUNDS FOR TDOT FUNDED PROJECTS.

PERFORMANCE MEASURES

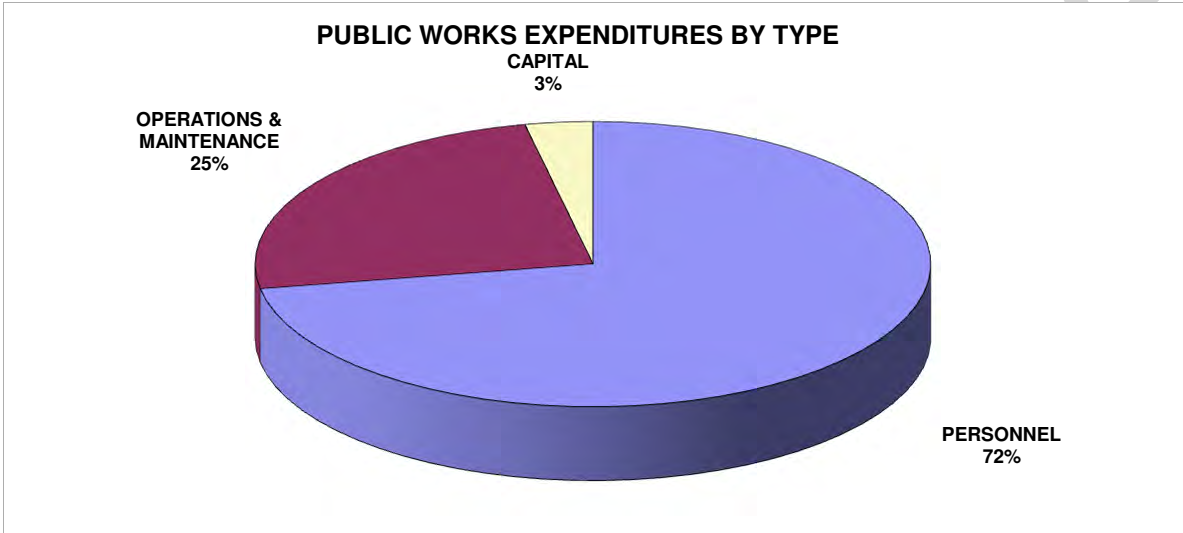
		Calendar Year				
		2013	2014	2015	2016	2017
EFFICIENCY						
RESPOND TO PHONE CALLS OR	24 HRS.	95%	99%	98%	98%	98%
REQUESTS FOR INFORMATION FROM	48 HRS.	97%	100%	99%	98%	98%
CITIZENS AND INTERNAL DEPARTMENTS.	72 HRS.	100%	100%	100%	100%	100%
SERVICE QUALITY						
TRACK COMPLAINT CALLS AND FOLLOW-UP INFORMATION TO RESOLUTION		100%	100%	100%	100%	100%

WORKLOAD INDICATOR

STORMWATER UPGRADES	ONGOING
PAVING & REPAIRS	ONGOING
BRIDGES/GUARDRAILS/SIDEWALK PROJECTS	ONGOING
AVG. OF 60-70 ONGOING PROJECTS UNDER INSP	ONGOING
PLANNING COMMISSION / STAFF SUPPORT	ONGOING
STORM WATER MANAGEMENT PROGRAM	ONGOING
TRAFFIC MANAGEMENT	ONGOING
STONECREST WIDENING AT SAM RIDLEY PKWY.	CONSTRUCTION ANTICIPATED TO COMMENCE SPRING 2018
FLORENCE ROAD WIDENING	PHASE 1 IS COMPLETE FROM ENON SPRINGS TO REBEL RD
WEAKLEY/SWAN INTERSECTION	CONSTRUCTION ANTICIPATED TO COMMENCE FALL 2018
PHASED UPGRADES TO SAM RIDLEY	CONSTRUCTION ANTICIPATED TO COMMENCE WINTER 2019
ENON SPRINGS WEST EXTENSION	CONSTRUCTION ANTICIPATED TO COMMENCE SPRING 2019
HYDROLOGIC AND HYDRAULIC STUDY	DESIGN PLANS TO COMMENCE SUMMER 2018.

PUBLIC WORKS

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F OFFICE COORDINATOR	1	1	1	1	1	
F PUBLIC WORKS DIRECTOR	1	1	1	1	1	
F TRAFFIC TECHNICIAN	0	0	1	1	1	
TOTAL POSITIONS	2.0	2.0	3.0	3.0	3.0	
FTE	2.0	2.0	3.0	3.0	3.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	204,268	221,823	296,673	216,167	292,540	292,540	292,540
OPERATIONS & MAINTENANCE	15,276	17,676	40,949	22,148	99,477	99,477	99,477
CAPITAL	2,625	13,103	44,435	46,261	13,105	13,105	13,105

PUBLIC WORKS

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41720								
111	SALARIES	138,858	152,582	199,830	152,630	201,830	201,830	201,830
112	OVERTIME	3,390	1,818	4,810	350	4,830	4,830	4,830
141	OASI (EMPLOYER'S SHARE)	10,280	11,389	15,360	11,230	15,830	15,830	15,830
142	HEALTH INSURANCE	33,988	29,592	48,270	24,663	50,160	50,160	50,160
143	RETIREMENT/PENSION	15,217	24,140	24,630	24,900	16,280	16,280	16,280
144	457B MATCH	262	261	270	230	230	230	230
145	DISABILITY INSURANCE	780	936	1,230	936	1,240	1,240	1,240
146	WORKER'S COMPENSATION	1,120	1,050	1,173	1,173	1,040	1,040	1,040
148	EDUCATION & TRAINING	185	55	1,000	55	1,000	1,000	1,000
190	EMPLOYMENT TESTING	188	-	100	-	100	100	100
211	POSTAGE	136	163	250	164	250	250	250
235	MEMBERSHIP & REGISTRATION	714	649	1,000	714	1,500	1,500	1,500
237	ADVERTISING/LEGAL	-	204	200	204	200	200	200
245	TELEPHONE SERVICES	908	632	600	644	2,780	2,780	2,780
254	ARCHITECTURAL/ENGINEERING	650	-	25,000	5,409	50,000	50,000	50,000
261	R & M - VEHICLES-STORM WATER	-	-	-	-	1,650	1,650	1,650
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,412	4,819	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	-	25	1,000	25	3,000	3,000	3,000
290	CONTRACTUAL SERVICES	4,782	9,713	6,300	8,756	31,800	31,800	31,800
320	OPERATING SUPPLIES	602	154	750	379	1,000	1,000	1,000
326	CLOTHING & UNIFORMS	147	-	-	-	1,000	1,000	1,000
331	GAS, OIL & FUEL-STORM WATER	482	-	-	-	500	500	500
513	LIABILITY INSURANCE	941	941	449	449	247	247	247
799	SUNDRY	1,502	376	600	604	750	750	750
940	TRANSFER TO CAPITAL	2,625	13,103	44,435	46,261	13,105	13,105	13,105
TOTAL PUBLIC WORKS		222,169	252,602	382,057	284,576	405,122	405,122	405,122

ADMINISTRATION

PURPOSE STATEMENT

THE ADMINISTRATION DEPARTMENT PROVIDES LEADERSHIP AND SUPPORT SERVICES TO ENSURE THAT ALL TOWN ACTIVITIES ARE ADMINISTERED IN A FAIR AND CONSISTENT MANNER FOR ALL CITIZENS AND THAT THE POLICIES DEVELOPED BY THE TOWN COUNCIL ARE IMPLEMENTED EFFECTIVELY AND EFFICIENTLY.

MAJOR HIGHLIGHTS

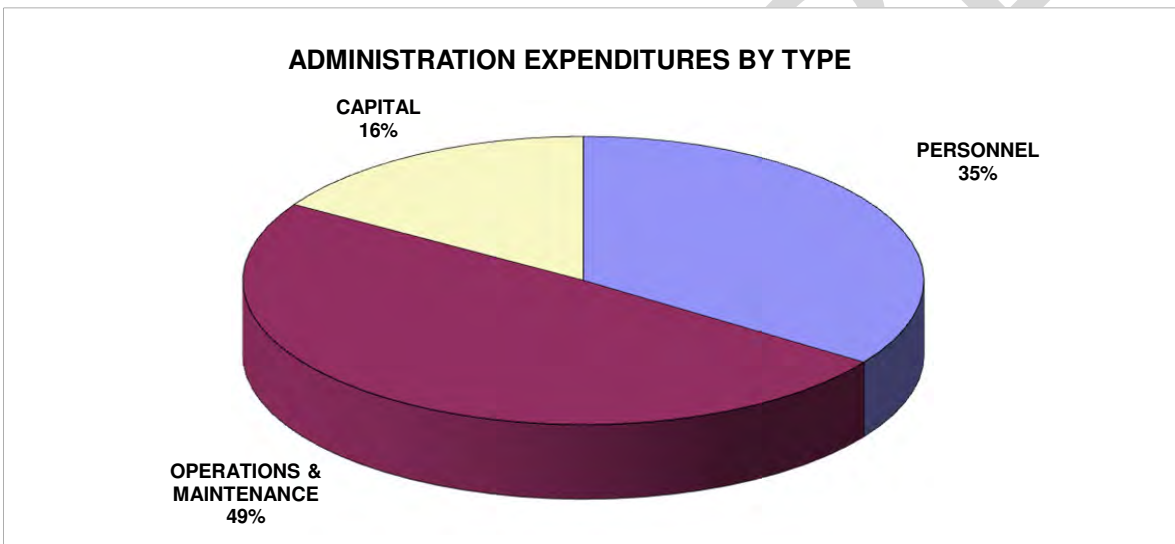
CAPITAL PROJECTS INCLUDES FUNDING FOR LOWRY STREET REVITALIZATION PROJECT.

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
POPULATION SERVED PER EMPLOYEE	104	118	112	118	116
SERVICE QUALITY					
% OF AGENDA ITEMS PROVIDED TO COUNCIL WITHIN 4 DAYS PRIOR TO MEETING	99.5	99.5	99.5	99.5	99.5

ADMINISTRATION

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
F	ADMINISTRATIVE ASSISTANT	1	0	0	0	0
F	EXECUTIVE ASSISTANT	0	1	1	1	1
F	MEDIA SERVICES MANAGER	1	1	1	1	1
F	OFFICE COORDINATOR	1	0	0	0	0
F	LEGAL ASSISTANT	0	0	0	1	1
F	LEGAL SECRETARY	0	1	1	0	0
F	PARA-LEGAL	1	1	1	1	1
F	STAFF ATTORNEY	0	0	0	1	1
F	TOWN ATTORNEY	1	1	1	1	1
F	TOWN MANAGER	1	1	1	1	1
TOTAL POSITIONS		6.0	6.0	6.0	6.0	7.0
FTE		6.0	6.0	6.0	6.0	7.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	620,254	623,808	760,613	698,322	877,811	877,811	877,811
OPERATIONS & MAINTENANCE	594,297	535,463	832,537	640,233	1,248,483	1,248,483	1,248,483
CAPITAL	138,954	209,651	279,184	49,912	409,887	409,887	409,887

ADMINISTRATION

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41990								
111	SALARIES	460,364	470,871	550,840	549,260	636,900	636,900	636,900
112	OVERTIME	2,552	2,163	1,870	1,730	1,890	1,890	1,890
141	OASI (EMPLOYER'S SHARE)	33,960	34,222	41,280	40,400	48,880	48,880	48,880
142	HEALTH INSURANCE	95,303	89,712	122,740	75,465	140,960	140,960	140,960
143	RETIREMENT/PENSION	19,683	17,636	30,600	21,155	35,410	35,410	35,410
145	DISABILITY INSURANCE	2,833	2,862	3,370	3,146	3,540	3,540	3,540
146	WORKER'S COMPENSATION	4,480	4,466	3,563	3,563	3,091	3,091	3,091
148	EMPLOYEE EDUCATION & TRAINING	490	179	3,000	1,297	3,000	3,000	3,000
149	EMP EDUC & TRAINING-ATTORNEY	45	822	1,850	879	2,640	2,640	2,640
150	EMP. EDUCATION & TRAINING-CHANNEL 3	544	875	1,500	1,427	1,500	1,500	1,500
190	EMPLOYMENT TESTING	38	86	150	96	150	150	150
211	POSTAGE	1,976	1,091	3,500	1,128	3,000	3,000	3,000
220	PRINTING & DUPLICATION	1,220	860	5,250	760	4,000	4,000	4,000
234	MEMBERSHIP/REG. FEES-ATTORNEY	1,991	2,499	2,595	2,080	4,675	4,675	4,675
235	MEMBERSHIP/REGISTRATION FEES	25,937	27,557	40,340	32,574	41,000	41,000	41,000
236	ADVERTISING & PROMOTIONS	15,933	23,298	20,000	34,872	35,000	35,000	35,000
237	ADVERTISING/LEGAL	4,076	7,168	7,000	2,998	6,000	6,000	6,000
241	UTILITY SERVICES	120,596	117,380	145,000	116,818	145,000	145,000	145,000
245	TELEPHONE SERVICES	18,756	20,107	14,000	20,932	21,000	21,000	21,000
246	TELEPHONE SERVICES-ATTORNEY	1,963	2,069	1,950	2,731	2,500	2,500	2,500
252	LEGAL SERVICES	11,120	5,646	125,000	4,723	125,000	125,000	125,000
253	AUDIT SERVICES	27,670	18,886	38,900	30,954	43,700	43,700	43,700
256	RE-APPRAISAL SERVICES	4,417	2,578	17,000	2,341	317,000	317,000	317,000
258	RTA/MID CUMBERLAND	27,000	27,000	30,000	27,000	30,000	30,000	30,000
261	REPAIR & MAINTENANCE - VEHICLES	45	1,004	500	439	1,000	1,000	1,000
269	REPAIR & MAINTENANCE - OTHER	15,767	183	500	183	500	500	500
270	REPAIR & MAINTENANCE - CHANNEL 3	-	525	2,000	79	1,000	1,000	1,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	9,674	9,637	10,500	9,600	5,600	5,600	5,600
283	EMPLOYEE CELL PHONE ALLOWANCE	598	596	540	594	700	700	700
286	RETREAT EXPENSE	903	152	-	152	-	-	-
288	TRAVEL-ATTORNEY	2,364	7,002	-	7,043	9,500	9,500	9,500
289	TRAVEL	2,687	7,586	9,800	7,117	10,000	10,000	10,000
290	CONTRACTUAL SERVICES	183,027	123,985	166,500	214,790	243,000	243,000	243,000
291	CONTRACTUAL SERVICES-CHANNEL 3	54,452	66,330	101,380	58,399	100,000	100,000	100,000
292	CONTRACTUAL SERVICES-ATTORNEY	1,131	44	17,812	-	17,280	17,280	17,280
320	OPERATING SUPPLIES	7,366	8,041	7,500	7,047	8,000	8,000	8,000
323	OPERATING SUPPLIES-CHANNEL 3	1,450	1,326	1,500	2,836	3,000	3,000	3,000
331	GAS, OIL & FUEL	834	1,143	1,200	1,278	1,500	1,500	1,500
511	BUILDING INSURANCE	4,785	3,900	3,694	3,694	4,558	4,558	4,558
512	VEHICLE INSURANCE	510	526	526	526	520	520	520
513	LIABILITY INSURANCE	5,350	8,677	9,500	9,500	9,500	9,500	9,500
520	SURETY BOND PREMIUM	950	950	1,400	600	1,400	1,400	1,400
700	EMPLOYEE ACTIVITIES	7,148	9,679	10,000	10,110	10,000	10,000	10,000
715	ARTS COMMISSION EXPENSES	1,880	3,929	3,000	3,880	3,000	3,000	3,000
797	EDUCATION REIMBURSEMENT	28,118	21,828	30,000	15,974	30,000	30,000	30,000
799	SUNDRY	2,565	2,195	4,000	6,385	10,400	10,400	10,400
940	TRANSFER TO CAPITAL	138,954	209,651	279,184	49,912	409,887	409,887	409,887
TOTAL ADMINISTRATION		1,353,505	1,368,922	1,872,334	1,388,467	2,536,181	2,536,181	2,536,181

BUILDING & GROUNDS MAINTENANCE

PURPOSE STATEMENT

THE BUILDING/GROUNDS MAINTENANCE DEPARTMENT MAINTAINS ALL PUBLIC BUILDINGS OWNED BY THE TOWN IN A SAFE, EFFICIENT AND COST EFFECTIVE MANNER. RESPONSIBILITIES ALSO INCLUDE FIFTY TRAFFIC SIGNALS, NEW CONSTRUCTION SERVICES FOR ALL DEPARTMENTS AND INTERCHANGE AND HOLIDAY LIGHTING.

MAJOR HIGHLIGHTS

BUILT NEW WELLNESS OFFICE AND NEW WORK OUT ROOM IN TOWN HALL. FOUR RESTROOMS RENOVATED FOR EVENT CENTER. CONSTRUCTION OF WESTFORK PARK RESTROOM BUILDING . RENOVATED JANITORIAL ROOMS OFF CODES LOBBY. INSTALLED TWO NEW HVOC UNITS ON ROOF AT TOWN HALL. INSTALLED NEW LED LIGHT BULBS IN FIVE INTERSECTIONS. RENOVATED OLD M.T.E.M.C. OFFICES FOR NEW PUBLIC WORKS OFFICE AT TOWN HALL.

PERFORMANCE MEASURES

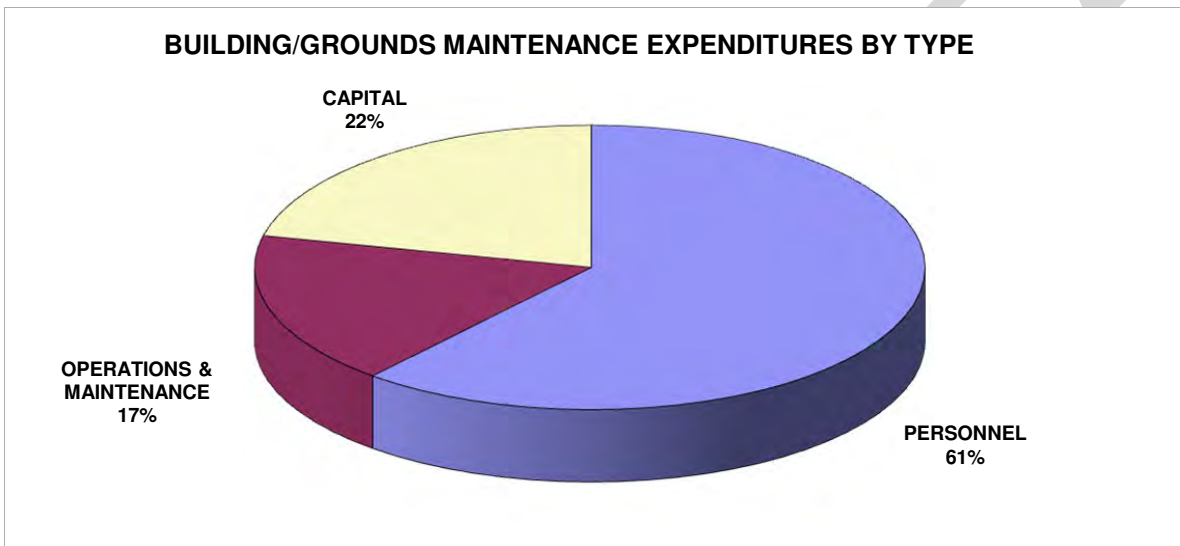
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
IN-HOUSE W/O EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
TRAFFIC LIGHT EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 1 WEEK	85%	90%	90%	80%	70%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 2 WEEKS	15%	10%	10%	20%	35%
SERVICE QUALITY					
CITIZEN REQUESTS / COMPLAINTS - 8 HOURS	100%	100%	100%	100%	100%
TRACK CALLS, RESPOND, KEEP ON FILE - 1 DAY	95%	89%	89%	94%	77%
CONSTRUCTION SUPPORT FOR OTHER DEPARTMENTS	N/A	1	1	100%	100%

WORKLOAD INDICATOR

WORK ORDERS PERFORMED:	Calendar Year				
	2013	2014	2015	2016	2017
TRAFFIC LIGHTS	112	119	150	150	200
SEASONAL LIGHTING	86	89	89	20	47
JANITORIAL AND LANDSCAPING	54	105	105	65	15
PREVENTATIVE MAINTENANCE	221	254	214	214	378
ELEC, PLUMBING, HVAC, CONSTRUCTION	147	154	154	154	211
IN-HOUSE CONST. FOR OTHER DEPTS.	169	206	140	140	98
TRAFFIC LIGHTS ON CALL NIGHTS / WEEKENDS					
ONCALL 1 WORK ORDER PER WEEK	N/A	52	10	52	52

BUILDING & GROUNDS MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F MAINTENANCE TECHNICIAN	2	3	3	3	3	
F MAINTENANCE TECHNICIAN II	2	2	2	3	3	
F MANAGER BUILDING/GROUNDS	1	1	1	1	1	
F SUPERVISOR BUILDING/GROUNDS	1	1	1	1	1	
TOTAL POSITIONS	6.0	7.0	7.0	8.0	8.0	
FTE	6.0	7.0	7.0	8.0	8.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	535,857	520,890	600,095	538,604	579,447	579,447	579,447
OPERATIONS & MAINTENANCE	122,593	120,768	142,608	127,021	164,165	164,165	164,165
CAPITAL	4,178	14,982	83,346	79,846	202,689	202,689	202,689

BUILDING & GROUNDS MAINTENANCE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41800								
111	SALARIES	332,426	331,162	382,720	369,900	385,270	385,270	385,270
112	OVERTIME	7,319	9,725	7,920	7,570	7,880	7,880	7,880
141	OASI (EMPLOYER'S SHARE)	24,119	24,402	29,430	27,280	30,100	30,100	30,100
142	HEALTH INSURANCE	128,740	115,631	134,530	91,812	120,100	120,100	120,100
143	RETIREMENT/PENSION	25,793	28,699	34,390	31,263	26,810	26,810	26,810
144	457B MATCH	262	261	270	260	260	260	260
145	DISABILITY INSURANCE	1,972	2,007	2,360	2,159	2,360	2,360	2,360
146	WORKER'S COMPENSATION	11,200	8,337	5,925	5,925	4,067	4,067	4,067
147	UNEMPLOYMENT INSURANCE	1,356	-	-	-	-	-	-
148	EDUCATION & TRAINING	1,980	116	2,000	1,500	2,000	2,000	2,000
190	EMPLOYMENT TESTING	126	174	300	224	300	300	300
191	IMMUNIZATION	564	376	250	711	300	300	300
235	MEMBERSHIP & REGISTRATION	270	465	500	45	800	800	800
237	ADVERTISING/LLEGAL	-	-	100	2	100	100	100
241	UTILITY SERVICES	3,918	4,998	4,000	5,040	5,200	5,200	5,200
245	TELEPHONE SERVICES	1,714	1,688	2,000	1,676	3,400	3,400	3,400
261	REPAIR & MAINTENANCE - VEHICLES	3,675	2,681	2,000	1,654	3,000	3,000	3,000
265	REPAIR & MAINTENANCE - GROUNDS	1,905	1,174	2,000	1,146	6,000	6,000	6,000
268	REPAIR & MAINTENANCE - BUILDINGS	15,004	18,829	14,000	25,719	14,000	14,000	14,000
269	REPAIR & MAINTENANCE - OTHER	9,485	4,853	11,000	8,961	14,500	14,500	14,500
289	TRAVEL	1,183	-	1,300	140	4,000	4,000	4,000
290	CONTRACTUAL SERVICES	55,465	52,478	70,000	53,863	74,000	74,000	74,000
320	OPERATING SUPPLIES	1,861	982	2,000	1,166	2,000	2,000	2,000
326	CLOTHING & UNIFORMS	4,545	3,769	4,800	3,584	6,000	6,000	6,000
327	JANITORIAL SUPPLIES	8,101	12,383	9,800	8,168	10,800	10,800	10,800
331	GAS, OIL & FUEL	6,175	5,952	9,000	6,564	9,000	9,000	9,000
341	TOOLS	2,214	1,477	2,300	1,919	3,000	3,000	3,000
511	BUILDING INSURANCE	555	464	448	448	534	534	534
512	VEHICLE INSURANCE	4,078	4,210	4,210	4,210	4,681	4,681	4,681
513	LIABILITY INSURANCE	2,039	4,039	2,400	2,400	2,400	2,400	2,400
799	SUNDRY	406	326	750	316	750	750	750
940	TRANSFER TO CAPITAL	4,178	14,982	83,346	79,846	202,689	202,689	202,689
TOTAL BUILDING/GROUNDS MAINT.		662,628	656,640	826,049	745,471	946,301	946,301	946,301

FINANCE

PURPOSE STATEMENT

THE FINANCE DEPARTMENT PROVIDES THE ACCOUNTING FOR ALL REVENUES AND DEBTS OF THE TOWN, MANAGES THE INVESTMENT OF IDLE FUNDS IN ACCORDANCE WITH STATE STATUES, ACCOUNTS FOR ALL ASSETS, ASSISTS IN THE PREPARATION OF THE ANNUAL BUDGET, PREPARES THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, PROVIDES THE PAYROLL AND PURCHASING FUNCTIONS FOR THE TOWN.

MAJOR HIGHLIGHTS

PURCHASE AND INSTALL NEW FINANCIAL SOFTWARE.

PERFORMANCE MEASURES

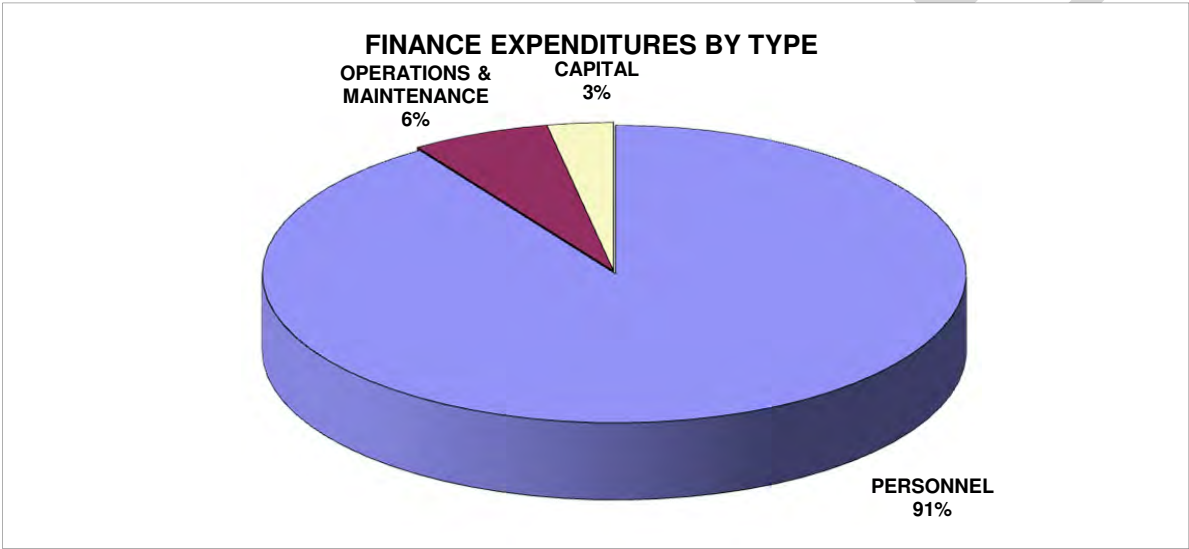
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
% OF INVOICES PROCESSED IN 14 DAYS	100%	100%	100%	100%	100%
AVERAGE HOURS TO PREPARE BID	4	4	4	3.5	3.5
SERVICE QUALITY					
% OF INVOICES CODED AND ROUTED CORRECTLY	99.99%	99.99%	99.99%	99.99%	99.99%
SURPLUS EQUIPMENT SALES					
NUMBER OF SALES	3	4	3	4	5
NET AMOUNT COLLECTED	\$68,096	\$99,876	\$57,707	\$77,541	\$51,613

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
CHECKS PROCESSED	4,429	4,378	4,178	4,321	4,471
AMOUNT PAID FOR PRODUCTS/SERVICES (MILLIONS)	\$13.0	\$18.3	\$17.9	\$17.2	\$17.8
PURCHASE ORDERS ISSUED	91	92	101	115	127
AMOUNT PURCHASED ON COMPETITIVE BID (MILLIONS)	\$3.8	\$6.2	\$5.1	\$5.9	\$7.7
NUMBER OF PCARD PURCHASES	4,924	5,182	5,397	5,884	6,615
AMOUNT OF PCARD PURCHASES (MILLIONS)	\$3.8	\$3.3	\$4.6	\$2.7	\$3.7
WORKERS COMP CLAIMS	24	36	26	26	21
PROPERTY & CASUALTY CLAIMS	30	18	23	27	30

FINANCE

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
F	ACCOUNTING CLERK	3	2	3	3	3
F	ACCOUNTANT	0	1	1	1	1
F	ADMINISTRATIVE ASSISTANT	1	1	1	0	0
F	FINANCE DIRECTOR	1	1	1	1	1
F	FINANCE/PURCHASING MANAGER	1	1	1	1	1
F	FINANCIAL ANALYST	2	2	2	2	2
F	OFFICE COORDINATOR	0	0	0	1	1
F	SAFETY/LOSS CONTROL MANAGER	1	1	1	1	1
TOTAL POSITIONS		9.0	9.0	10.0	10.0	10.0
FTE		9.0	9.0	10.0	10.0	10.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	744,147	789,448	845,882	814,949	870,650	870,650	870,650
OPERATIONS & MAINTENANCE	18,877	49,459	53,100	33,042	60,950	60,950	60,950
CAPITAL	22,640	53,245	18,540	3,707	29,080	29,080	29,080

FINANCE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41991								
111	SALARIES	519,415	556,154	593,490	591,960	604,250	604,250	604,250
112	OVERTIME	627	1,351	2,050	1,250	2,080	2,080	2,080
141	OASI (EMPLOYER'S SHARE)	38,439	41,175	44,600	43,740	46,390	46,390	46,390
142	HEALTH INSURANCE	139,223	140,927	146,350	123,342	150,120	150,120	150,120
143	RETIREMENT/PENSION	37,559	40,950	45,290	44,864	54,510	54,510	54,510
144	457B MATCH	262	261	270	260	260	260	260
145	DISABILITY INSURANCE	3,227	3,363	3,630	3,624	3,690	3,690	3,690
146	WORKER'S COMPENSATION	4,970	4,914	5,502	5,502	5,350	5,350	5,350
148	EMPLOYEE EDUCATION & TRAINING	425	353	4,700	407	4,000	4,000	4,000
190	EMPLOYMENT TESTING	-	109	100	23	200	200	200
211	POSTAGE	1,900	1,899	2,100	1,787	2,000	2,000	2,000
220	PRINTING & DUPLICATION	458	385	500	385	500	500	500
235	MEMBERSHIP/REGISTRATION FEES	4,259	3,894	2,800	3,841	4,000	4,000	4,000
245	TELEPHONE SERVICES	840	631	1,200	648	1,000	1,000	1,000
269	REPAIR & MAINTENANCE - OTHER	218	282	1,500	612	1,500	1,500	1,500
289	TRAVEL	140	2,967	2,300	1,252	2,550	2,550	2,550
290	CONTRACTUAL SERVICES	2,182	26,233	27,450	10,761	30,000	30,000	30,000
320	OPERATING SUPPLIES	7,746	11,850	10,350	12,066	15,000	15,000	15,000
331	GAS, OIL & FUEL	729	849	3,600	996	3,000	3,000	3,000
520	SURETY BOND PREMIUM	350	350	1,050	650	1,000	1,000	1,000
799	SUNDRY	55	10	150	21	200	200	200
940	TRANSFER TO CAPITAL	22,640	53,245	18,540	3,707	29,080	29,080	29,080
TOTAL FINANCE		785,664	892,152	917,522	851,698	960,680	960,680	960,680

PURPOSE STATEMENT

THE TREASURER DEPARTMENT COLLECTS FEES FOR BUSINESS LICENSES, UTILITY PAYMENTS, AND MISCELLANEOUS RECEIPTS FROM THE CITIZENS AND GENERAL PUBLIC TO ALLOCATE THE REVENUE . COLLECTED TO THE APPROPRIATE TOWN SERVICES

PERFORMANCE MEASURES

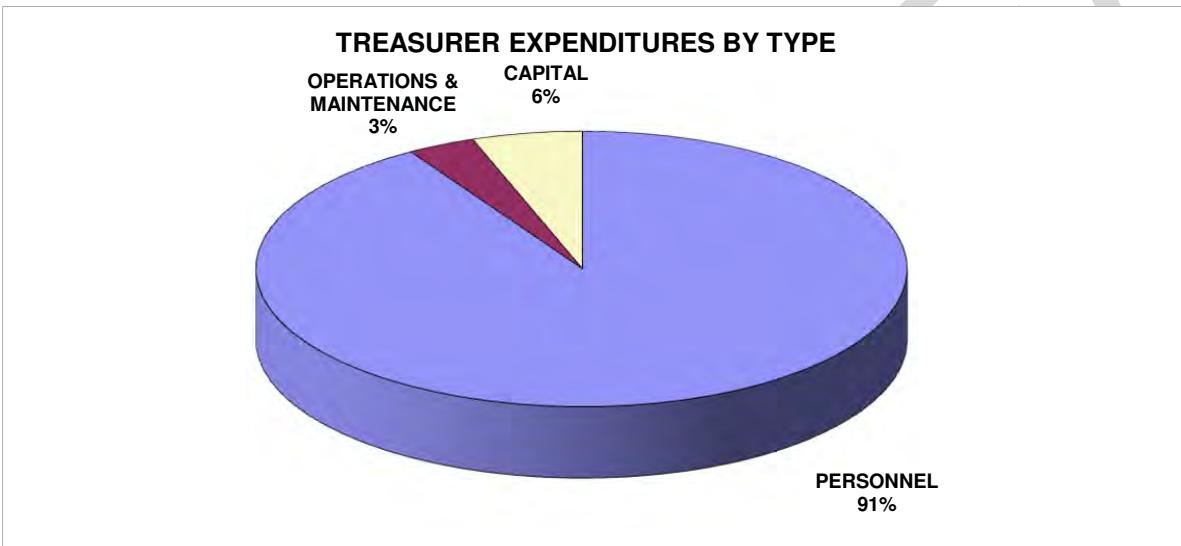
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
PERCENT OF CALLS ANSWERED WITHIN 2 RINGS	100%	100%	100%	100%	100%
PERCENT OF PAYMENTS KEYED IN DAILY	100%	100%	100%	100%	100%
PERCENT OF CALLS RETURNED DAILY	100%	100%	100%	100%	100%
PERCENT OF BALANCED DEPOSITS	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
TOTAL # UTILITY PAYMENTS	118,268	107,650	103,435	98,374	97,711
TOTAL # OTHER PAYMENTS	13,428	21,071	22,681	26,471	28,040
INCOMING CALLS	56,735	41,596	37,317	36,814	33,919
BUSINESS TAX CALLS	686	738	767	792	787
PROPERTY TAX CALLS	2,455	1,984	1,781	1,485	1,100
CUSTOMERS SERVED IN PERSON	48,971	51,779	49,691	45,978	46,009
CREDIT CARD CALLS/PAYMENTS	26,712	13,937	14,714	16,731	18,728
BUSINESS LICENSES ISSUED	1,882	1,666	1,816	1,917	2,133
IMPACT FEE PAYMENTS	167	212	355	310	499
PROPERTY TAX PAYMENTS	20,992	15,299	15,488	15,938	4,489
TAX RELIEF APPLICATIONS PROCESSED	274	293	276	265	285
LOCK BOX PAYMENTS PROCESSED	40,184	40,957	41,641	42,297	42,237
ONLINE UTILITY PAYMENTS	N/A	14,726	19,939	24,677	27,948

TREASURY

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F ADMINISTRATIVE ASSISTANT	1	1	0	0	0	
F CUSTOMER SERVICE REPRESENTATIVE	3	3	3	4	4	
P CUSTOMER SERVICE REPRESENTATIVE	2	2	2	1	1	
F OFFICE COORDINATOR	0	0	1	1	1	
F TOWN TREASURER/CLERK	1	1	1	1	1	
TOTAL POSITIONS	7.0	7.0	7.0	7.0	7.0	
FTE	6.6	6.6	6.6	6.8	6.8	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	376,409	377,888	428,328	389,373	463,074	463,074	463,074
OPERATIONS & MAINTENANCE	14,905	16,009	24,680	11,558	17,070	17,070	17,070
CAPITAL	2,524	222	6,700	5,598	27,740	27,740	27,740

TREASURY

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41992								
111	SALARIES	261,836	262,152	286,290	277,770	296,950	296,950	296,950
112	OVERTIME	2,298	2,222	2,640	2,640	2,760	2,760	2,760
141	OASI (EMPLOYER'S SHARE)	19,265	19,137	21,610	20,210	22,940	22,940	22,940
142	HEALTH INSURANCE	79,229	78,338	96,530	70,157	100,320	100,320	100,320
143	RETIREMENT/PENSION	9,713	9,924	14,530	11,721	33,560	33,560	33,560
144	457B MATCH	133	-	-	-	-	-	-
145	DISABILITY INSURANCE	1,365	1,401	1,510	1,488	1,680	1,680	1,680
146	WORKER'S COMPENSATION	1,960	3,584	4,098	4,098	3,744	3,744	3,744
148	EMPLOYEE EDUCATION & TRAINING	610	1,130	1,120	1,289	1,120	1,120	1,120
190	EMPLOYMENT TESTING	522	89	300	93	200	200	200
211	POSTAGE	5,920	7,099	9,000	2,410	1,200	1,200	1,200
220	PRINTING & DUPLICATION	2,532	2,207	2,600	-	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	215	270	630	655	970	970	970
237	ADVERTISING - LEGAL	-	-	2,000	-	-	-	-
245	TELEPHONE SERVICES	607	630	1,000	638	1,000	1,000	1,000
269	REPAIR & MAINTENANCE - OTHER	594	-	500	13	500	500	500
290	CONTRACTUAL SERVICES	458	783	1,300	740	5,100	5,100	5,100
320	OPERATING SUPPLIES	2,815	3,760	5,500	5,393	6,000	6,000	6,000
331	GAS, OIL & FUEL	892	871	1,000	869	1,000	1,000	1,000
520	SURETY BOND PREMIUM	350	300	350	300	400	400	400
799	SUNDRY	-	-	500	447	500	500	500
940	TRANSFER TO CAPITAL	2,524	222	6,700	5,598	27,740	27,740	27,740
TOTAL TREASURER		393,838	394,119	459,708	406,529	507,884	507,884	507,884

HUMAN RESOURCES

PURPOSE STATEMENT

THE HUMAN RESOURCES DEPARTMENT PERFORMS HUMAN RESOURCES MANAGEMENT FOR ALL TOWN EMPLOYEES TO INCLUDE RECRUITMENT, SELECTION, TESTING & ORIENTATION OF NEW HIRES, ADMINISTRATION OF THE COMPREHENSIVE FRINGE BENEFIT PACKAGE, ADMINISTRATION OF MEDICAL LEAVES AND LEAVES OF ABSENCES, REVIEWS, RECOMMENDS AND IMPLEMENTS TOWN POLICY AND PROCEDURES, CLASSIFICATION AND SALARY ADMINISTRATION, PERFORMANCE MANAGEMENT, EMPLOYEE RELATIONS, LEGAL COMPLIANCE, & EMPLOYEE TRAINING. ASSISTANCE IS PROVIDED TO DEPARTMENT HEADS AND SUPERVISORS TO ENSURE FAIRNESS AND CONSISTENCY FOR HIRING, PROMOTIONS, DISCIPLINARY ACTIONS, PERFORMANCE EVALUATIONS, TERMINATIONS AND DAILY POLICY INTERPRETATION.

MAJOR HIGHLIGHTS

FITNESS FACILITY RENOVATION IN CITY HALL
 REVISED AND ENHANCED PERFORMANCE MANAGEMENT PORTAL TO INCLUDE DISCIPLINARY ACTION PROCESS AND PIP'S
 IMPLEMENTED CHANGE IN INSURANCE PREMIUMS TO INCLUDE PREMIUMS FOR EMPLOYEE-ONLY COVERAGE
 ORGANIZATION-WIDE TRAINING FOR CUSTOMER SERVICE
 SECOND INSTALLMENT OF LEADERSHIP ACADEMY
 DEVELOPED NEW PERFORMANCE MANAGEMENT PROCESS FOR TOWN MANAGER

PERFORMANCE MEASURES

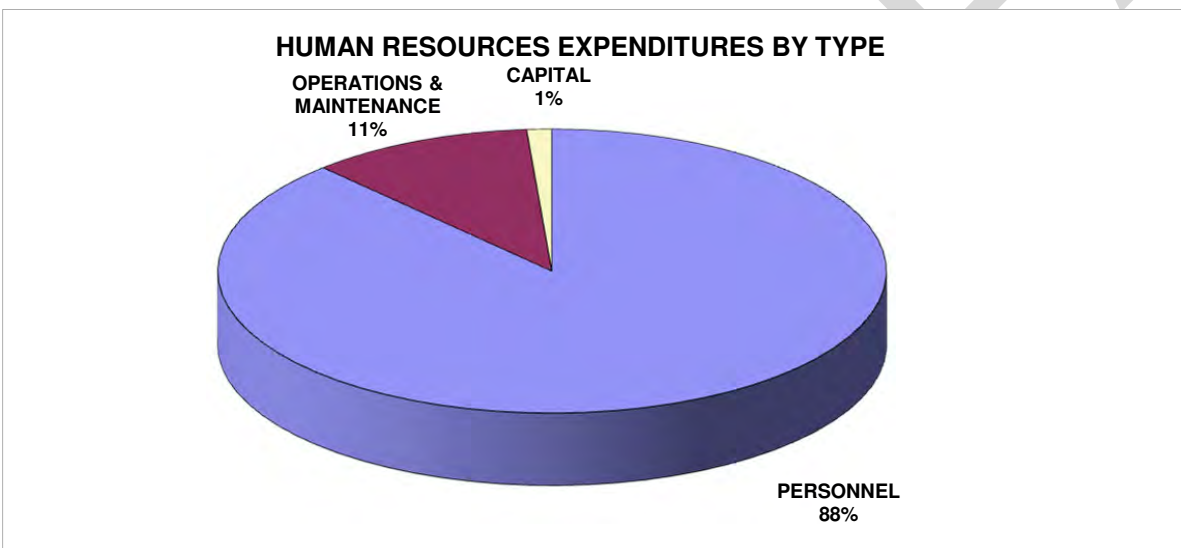
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
TURNOVER RATE	21%	15%	16%	17%	21%
SERVICE QUALITY					
TRAINING CLASSES OFFERED	5	7	20	41	40

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
NEW HIRES	61	87	79	91	110
TRANSFERS/PROMOTIONS	24	44	39	28	61
TERMINATIONS	26	36	20	17	35
RESIGNATIONS	38	29	48	52	48
RETIREMENTS	6	2	4	4	0
APPLICATIONS PROCESSED	3,978	2,021	1,660	2,298	1,412
FAMILY MEDICAL LEAVES	67	58	63	64	70

HUMAN RESOURCES

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
P	ADMINISTRATIVE ASSISTANT	0	0	0	0	1
F	HUMAN RESOURCES DIRECTOR	1	1	1	1	1
F	BENEFITS COORDINATOR	1	1	1	1	1
F	HR COORDINATOR	1	0	0	0	0
F	HR GENERALIST	0	1	1	1	1
F	WELLNESS COORDINATOR	0	0	0	1	1
P	WELLNESS COORDINATOR	0	0	1	0	0
TOTAL POSITIONS		3.0	3.0	4.0	4.0	5.0
FTE		3.0	3.0	3.8	4.0	4.8



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	281,820	317,401	363,250	349,707	392,583	392,583	392,583
OPERATIONS & MAINTENANCE	38,661	37,066	48,205	33,293	48,255	48,255	48,255
CAPITAL	-	5,488	2,500	1,808	5,390	5,390	5,390

HUMAN RESOURCES

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-41993								
111	SALARIES	212,428	234,150	249,140	252,690	285,180	285,180	285,180
112	OVERTIME	685	176	1,340	320	1,670	1,670	1,670
141	OASI (EMPLOYER'S SHARE)	15,727	17,227	18,650	18,260	21,950	21,950	21,950
142	HEALTH INSURANCE	39,717	40,030	49,820	41,122	60,050	60,050	60,050
143	RETIREMENT/PENSION	9,006	9,382	13,400	10,962	14,930	14,930	14,930
145	DISABILITY INSURANCE	1,271	1,308	1,390	1,440	1,580	1,580	1,580
146	WORKER'S COMPENSATION	2,730	2,716	1,510	1,510	1,468	1,468	1,468
148	EMPLOYEE EDUCATION & TRAINING	101	12,157	27,800	23,319	5,500	5,500	5,500
190	EMPLOYMENT TESTING	155	255	200	84	255	255	255
211	POSTAGE	143	128	-	95	100	100	100
220	PRINTING & DUPLICATION	-	30	100	75	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	760	787	1,820	1,323	1,356	1,356	1,356
245	TELEPHONE SERVICES	1,560	1,055	950	1,342	1,800	1,800	1,800
269	REPAIR & MAINTENANCE - OTHER	-	-	500	-	500	500	500
289	TRAVEL	-	-	8,635	341	6,151	6,151	6,151
290	CONTRACTUAL SERVICES	31,023	29,392	30,950	26,619	32,398	32,398	32,398
320	OPERATING SUPPLIES	4,373	4,725	3,500	2,496	4,200	4,200	4,200
326	CLOTHING AND UNIFORMS	-	-	300	-	450	450	450
331	GAS, OIL & FUEL	39	-	100	-	100	100	100
799	SUNDRY	763	949	1,350	1,002	1,000	1,000	1,000
940	TRANSFER TO CAPITAL	-	5,488	2,500	1,808	5,390	5,390	5,390
TOTAL HUMAN RESOURCES		320,481	359,955	413,955	384,808	446,228	446,228	446,228

PURPOSE STATEMENT

THE POLICE DEPARTMENT IS DEDICATED TO THE DELIVERY OF PROFESSIONAL POLICE SERVICE IN PARTNERSHIP WITH THE COMMUNITY THAT ENHANCES THE QUALITY OF LIFE IN SMYRNA, BY PROVIDING A SAFE ENVIRONMENT THROUGH THE PROTECTION OF LIFE AND PROPERTY WITHIN THE FRAMEWORK OF THE UNITED STATES CONSTITUTION, AND SERVICE WITH INTEGRITY AND RESPECT.

MAJOR HIGHLIGHTS

THE POLICE DEPARTMENT IS COMMITTED TO PROVIDING OUTSTANDING SERVICE TO OUR CITIZENS AND VISITORS. THEREFORE THIS BUDGET YEAR THE POLICE DEPARTMENT IS REQUESTING 3 ADDITIONAL OFFICERS TO HANDLE THE INCREASING WORKLOAD OF CALLS FOR SERVICE ALONG WITH THE INCREASED ISSUES WITH TRAFFIC, ONE DISPATCHER TO HANDLE THE INCREASE IN WORKLOAD IN THE COMMUNICATIONS DIVISION, ONE DETECTIVE TO BE ASSIGNED TO NARCOTICS IN HOPES OF ASSISTING WITH THE OPIOID CRISIS, AND AN ACCREDITATION MANAGER IN HOPE OF MOVING THIS DEPARTMENT TOWARDS ACCREDITATION AND ASSISTING THE TOWN IN LOWERING THE INSURANCE PREMIUM.

IN CAPITAL PROJECTS THERE ARE REPLACEMENT VEHICLES ALONG WITH 3 NEW VEHICLES IN OUTFITTING THE PATROL DIVISION. THERE IS EQUIPMENT TO OUTFIT A NUMBER OF OFFICERS IN CASE OF 1ST AMENDMENT ISSUES, ALONG WITH THE TOTAL COST OF MOVING TOWARDS BODY CAMERAS FOR THE PATROL DIVISION.

PERFORMANCE MEASURES

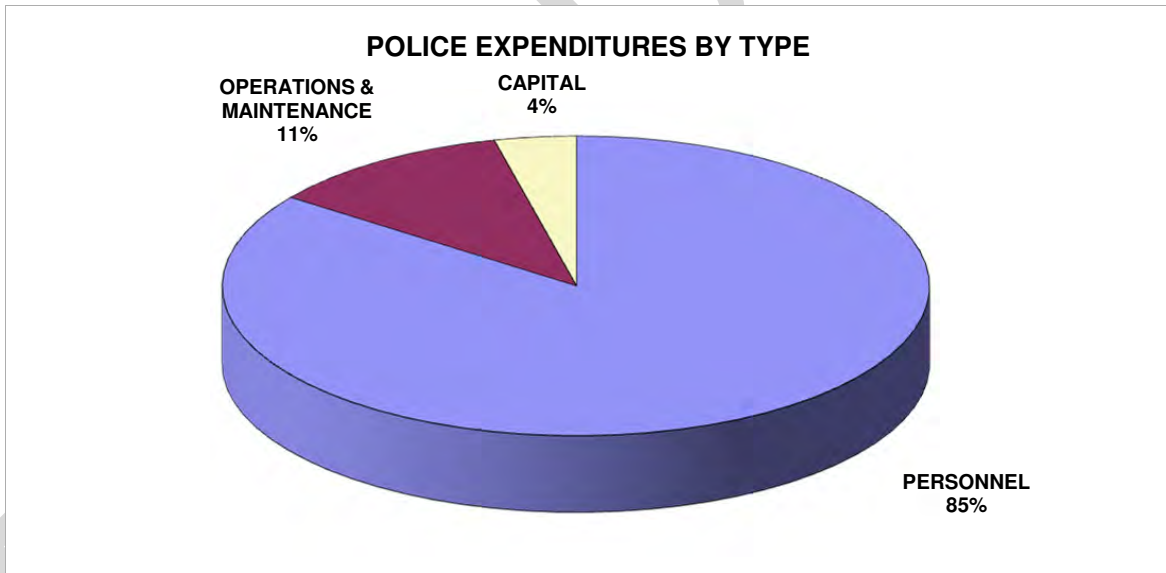
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
AVERAGE RESPONSE IN MINUTES	7.43	7.16	6.3	6.47	7.25
PERCENT OF 911 CALLS ANSWERED IN 10 SECONDS OR LESS	100%	100%	100%	100%	100%
SERVICE QUALITY					
PERCENT OF IN-SERVICE COMPLETION	100%	100%	100%	100%	100%
PERCENT OF UNCOMMITTED TIME	40.5%	35.2%	26.8%	26.6%	29.5%
POLICE CALLS RATE PER 1,000 POPULATION	606	664	729	490	1,032

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
SERIOUS CRIMES REPORTS TAKEN	728	654	792	857	808
TRAFFIC ACCIDENTS DISPATCHED	8,478	9,296	8,289	7,337	8,215
911 CALLS ANSWERED	2,584	2,554	2,427	2,838	2,960
INCOMING ADMINISTRATIVE CALLS	11,087	12,674	16,134	14,398	13,233
NUMBER OF DISPATCHED CALLS	108,894	112,523	112,554	117,134	118,113
CITATIONS ISSUED	25,479	28,554	25,926	22,848	23,677
CASES ASSIGNED TO DETECTIVE	9,612	11,076	11,731	10,427	8,958
DEPARTMENT CLEARANCE RATE	1,680	2,206	1,839	2,355	2,498
PERCENT SOLVED	363	424	423	412	408
	33.5%	38.0%	42.4%	41.2%	40.9%

POLICE

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F ADMINISTRATIVE ASSISTANT	2	2	1	1	1	
F BOOKING OFFICER	1	0	0	0	0	
F COMMUNITY SERVICE COOR	1	1	1	1	1	
F CUSTODIAN	0	1	1	1	1	
P CUSTODIAN	1	0	0	0	0	
F DETECTIVE	11	11	11	11	11	
F DETECTIVE LIEUTENANT	1	0	0	0	0	
F DETECTIVE SERGEANT	1	0	1	1	1	
F POLICE CAPTAIN	2	2	2	2	2	
F POLICE CHIEF	1	1	1	1	1	
F POLICE CORPORAL	4	4	4	4	4	
F POLICE LIEUTENANT	4	4	4	4	4	
F POLICE OFFICER	50	45	47	39	47	
F POLICE OFFICER TRAINEE	0	6	6	19	13	
F POLICE SERGEANT	6	8	7	7	8	
F RECORDS CLERK	3	3	4	4	4	
F TELECOMMUNICATION COOR	1	1	1	1	1	
F TELECOMMUNICATION SUPR	3	3	3	3	3	
F TELECOMMUNICATOR	12	13	14	14	15	
TOTAL POSITIONS	104.0	105.0	108.0	113.0	117.0	
FTE	103.8	105.0	108.0	113.0	117.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	8,522,895	8,480,168	9,165,936	8,398,909	9,461,664	9,461,664	9,461,664
OPERATIONS & MAINTENANCE	742,021	852,220	1,113,947	877,626	1,247,191	1,247,191	1,247,191
CAPITAL	459,616	505,690	445,005	538,493	415,994	415,994	415,994

POLICE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-42100								
111	SALARIES	5,547,345	5,579,344	5,879,240	5,772,460	6,096,360	6,096,360	6,096,360
112	OVERTIME	264,173	229,443	261,780	227,500	271,130	271,130	271,130
141	OASI (EMPLOYER'S SHARE)	428,268	427,647	462,490	439,900	487,510	487,510	487,510
142	HEALTH INSURANCE	1,680,310	1,621,062	1,888,420	1,328,153	1,923,670	1,923,670	1,923,670
143	RETIREMENT/PENSION	334,095	312,917	397,330	348,792	395,970	395,970	395,970
144	457B MATCH	784	782	810	780	780	780	780
145	DISABILITY INSURANCE	31,736	31,517	35,480	31,557	36,750	36,750	36,750
146	WORKER'S COMPENSATION	200,620	219,317	184,061	184,061	172,380	172,380	172,380
148	EMPLOYEE EDUCATION & TRAINING	22,356	48,048	43,400	51,570	52,214	52,214	52,214
149	DISPATCHER TRAINING 3003 TECB	1,908	-	-	-	-	-	-
190	EMPLOYEE TESTING	11,300	9,903	12,925	13,948	24,900	24,900	24,900
191	IMMUNIZATION	-	188	-	188	-	-	-
211	POSTAGE	2,040	1,482	3,200	1,389	3,200	3,200	3,200
216	RADIO/COMMUNICATION REPAIRS	1,171	1,029	9,000	574	10,000	10,000	10,000
220	PRINTING & DUPLICATION	4,151	2,995	8,000	2,977	8,000	8,000	8,000
235	MEMBERSHIP/REGISTRATION FEES	4,684	4,210	14,085	4,728	14,860	14,860	14,860
236	ADVERTISING & PROMOTIONS	383	430	1,000	121	1,000	1,000	1,000
238	COMMUNITY AWARENESS	4,236	4,419	5,000	5,089	5,000	5,000	5,000
245	TELEPHONE SERVICES	50,856	51,369	56,285	51,694	54,511	54,511	54,511
261	REPAIR & MAINTENANCE/VEHICLES	58,389	59,900	73,891	56,015	70,807	70,807	70,807
269	REPAIR & MAINTENANCE - OTHER	12,433	9,057	14,781	24,819	27,856	27,856	27,856
287	TRAVEL/EXTRADITIONS	1,518	1,965	2,000	1,701	2,000	2,000	2,000
289	TRAVEL	15,370	20,349	25,346	18,858	56,095	56,095	56,095
290	CONTRACTUAL SERVICES	142,482	170,633	237,965	162,744	273,541	273,541	273,541
310	OFFICE SUPPLIES	7,037	7,681	10,000	8,662	10,000	10,000	10,000
320	OPERATING SUPPLIES	74,068	70,479	75,455	82,680	81,040	81,040	81,040
326	CLOTHING AND UNIFORMS	28,484	34,785	44,515	31,668	58,995	58,995	58,995
331	GAS, OIL & FUEL	153,785	145,340	250,000	137,548	250,000	250,000	250,000
511	BUILDING INSURANCE	4,786	3,981	3,836	3,836	4,735	4,735	4,735
512	VEHICLE INSURANCE	41,286	41,573	41,573	41,573	44,730	44,730	44,730
513	LIABILITY INSURANCE	114,547	208,962	229,605	229,605	261,277	261,277	261,277
742	INVESTIGATIVE ACTIVITIES	8,291	11,571	8,160	11,189	9,244	9,244	9,244
743	EQUITABLE SHARED FUND EXP	12,016	-	-	-	-	-	-
799	SUNDRY	8	10	250	156	300	300	300
940	TRANSFER TO CAPITAL	459,616	505,690	445,005	538,493	415,994	415,994	415,994
TOTAL POLICE		9,724,532	9,838,078	10,724,888	9,815,028	11,124,849	11,124,849	11,124,849

FIRE

PURPOSE STATEMENT

THE FIRE DEPARTMENT IS COMMITTED TO SERVING THE CITIZENS AND VISITORS OF THE TOWN WITH THE HIGHEST LEVELS OF LIFE AND PROPERTY PROTECTION. IT WILL ACHIEVE THIS THROUGH PREVENTION, EDUCATION, PREPARATION, RESPONSE AND SUPPRESSION. THE DEPARTMENT WILL DELIVER ALL SERVICES WITH THE HIGHEST LEVEL OF CARE, PROFESSIONALISM, AND COMPASSION SHOWN TO ALL THOSE AFFECTED OR IN NEED OF SERVICE.

MAJOR HIGHLIGHTS

THE DEPARTMENT WILL BE PLACING IN SERVICE TWO NEW 2018 PUMPER TRUCKS.
THE DEPARTMENT WILL ACQUIRE LAND TO CONSTRUCT A FIRE STATION ON JEFFERSON PIKE.

PERFORMANCE MEASURES

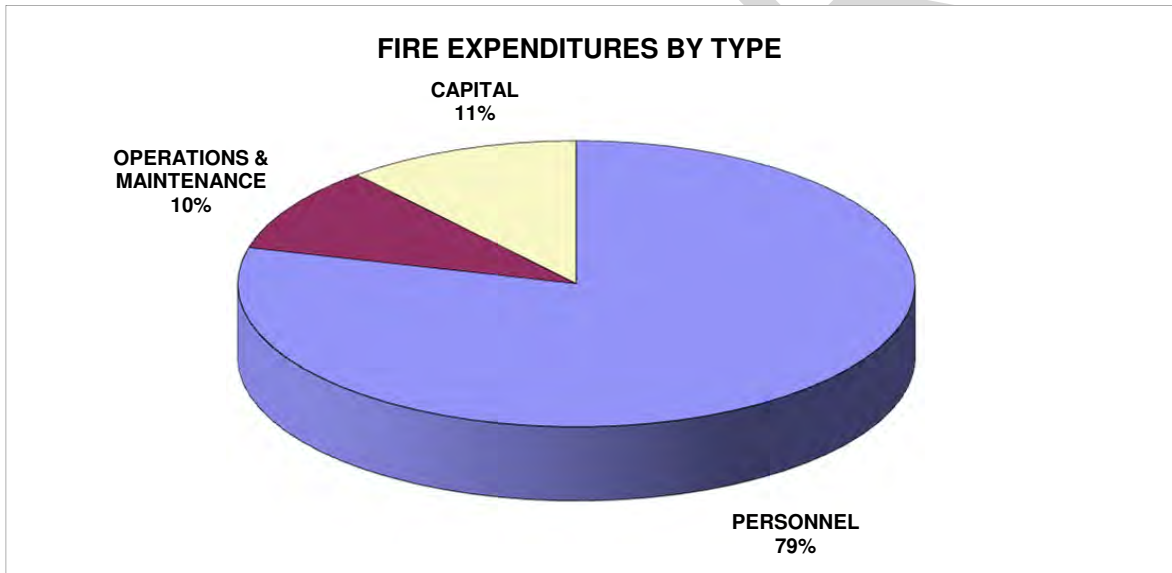
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
AVERAGE RESPONSE TIME TO PRIORITY ONE CALLS (MINUTES)	7:20	6:15	7:34	7:34	6:18
PEOPLE REACHED WITH PUBLIC EDUCATION	15,360	15,375	20,981	18,835	21,275
NUMBER OF TRAINING HOURS	30,150	30,818	30,690	34,809	30,314
SERVICE QUALITY					
FIREFIGHTERS CERTIFIED IN BASIC/LIVE FIRE FIGHTING I, II, III	82	82	87	87	80
FIREFIGHTERS RECEIVING FULL ISO IN HOUSE COMPANY TRAINING	78	77	81	81	79
FIREFIGHTERS CERTIFIED IN VEHICLE EXTRICATION	81	85	83	83	78
FIREFIGHTERS CERTIFIED IN CPR, FIRST AID, AED	81	85	83	83	79
FIREFIGHTERS CERTIFIED AS HAZ-MAT TECH	20	20	20	20	20
PERSONNEL WITH NIMS TRAINING	84	89	87	87	82
FIREFIGHTERS WITH LEVEL 1 FIRE COMMISSION	78	78	81	81	77

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
DISPATCH CALLS FOR SERVICE	1,832	1,916	1,917	1,888	2,076
PRE-FIRE PLANNING INSPECTIONS	2,704	2,772	2,800	1,406	1,470
HYDRANT INSPECTIONS	3,300	3,304	3,328	3,344	3,430
BURN PERMITS	407	401	311	127	391
STRUCTURE FIRES	63	70	60	49	59

FIRE

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F ASSISTANT FIRE CHIEF	3	3	3	3	3	
F FIRE CAPTAIN	3	3	3	3	3	
F FIRE CHIEF	1	1	1	1	1	
F FIRE LIEUTENANT	11	11	13	15	15	
F FIREFIGHTER NON-CERTIFIED	6	9	0	0	0	
F FIREFIGHTER ENGINE DRIVER	23	23	23	23	23	
F FIREFIGHTER I	6	5	0	0	0	
F FIREFIGHTER II	17	18	30	34	32	
F FIREFIGHTER LADDER DRIVER	17	17	19	15	17	
F OFFICE COORDINATOR	1	1	1	1	1	
TOTAL POSITIONS	89.0	92.0	94.0	96.0	96.0	
FTE	89.0	92.0	94.0	96.0	96.0	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	7,543,960	7,380,776	7,957,446	7,220,684	8,130,662	8,130,662	8,130,662
OPERATIONS & MAINTENANCE	612,817	678,849	982,357	655,320	999,002	999,002	999,002
CAPITAL	23,478	64,871	1,571,254	853,447	1,155,333	1,155,333	1,155,333

FIRE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-42200								
111	SALARIES	5,148,545	5,074,018	5,327,930	5,126,240	5,338,890	5,338,890	5,338,890
112	OVERTIME	28,902	26,294	40,400	35,200	40,760	40,760	40,760
141	OASI (EMPLOYER'S SHARE)	379,117	370,455	406,900	377,300	411,630	411,630	411,630
142	HEALTH INSURANCE	1,560,767	1,515,551	1,643,390	1,235,859	1,799,840	1,799,840	1,799,840
143	RETIREMENT/PENSION	258,793	220,336	302,520	254,737	300,030	300,030	300,030
145	DISABILITY INSURANCE	29,649	29,110	32,390	28,704	32,730	32,730	32,730
146	WORKER'S COMPENSATION	103,740	113,974	142,446	142,446	122,649	122,649	122,649
148	EMPLOYEE EDUCATION & TRAINING	30,123	29,454	57,300	18,023	74,558	74,558	74,558
190	EMPLOYMENT TESTING	3,948	1,584	3,915	2,175	8,385	8,385	8,385
191	IMMUNIZATION	376	-	255	-	1,190	1,190	1,190
211	POSTAGE	408	339	800	255	800	800	800
220	PRINTING & DUPLICATION	-	3,278	3,270	1,650	3,050	3,050	3,050
235	MEMBERSHIP/REGISTRATION FEES	2,340	2,304	2,885	2,370	3,010	3,010	3,010
236	ADVERTISING & PROMOTIONS	12,935	13,081	23,500	12,059	23,500	23,500	23,500
237	ADVERTISING/LEGAL	-	863	3,990	702	3,990	3,990	3,990
241	UTILITY SERVICES	68,059	72,896	85,000	73,430	85,000	85,000	85,000
245	TELEPHONE SERVICES	34,990	39,558	41,207	40,269	41,207	41,207	41,207
261	REPAIR & MAINTENANCE/VEHICLES	125,036	127,363	133,000	134,330	150,000	150,000	150,000
265	REPAIR & MAINTENANCE/GROUNDS	1,530	2,433	5,460	2,433	5,460	5,460	5,460
269	REPAIR & MAINTENANCE/OTHER	34,466	51,418	49,000	47,273	49,500	49,500	49,500
289	TRAVEL	11,689	8,268	76,000	1,170	80,885	80,885	80,885
290	CONTRACTUAL SERVICES	111,265	132,473	166,534	137,576	157,605	157,605	157,605
310	OFFICE SUPPLIES	1,086	364	7,015	202	7,786	7,786	7,786
320	OPERATING SUPPLIES	33,408	54,563	121,696	43,920	130,646	130,646	130,646
321	CHEMICAL SUPPLIES	-	1,293	3,045	271	1,760	1,760	1,760
326	CLOTHING AND UNIFORMS	78,427	78,409	128,947	65,178	130,778	130,778	130,778
331	GAS, OIL & FUEL	31,151	27,717	60,000	28,916	60,000	60,000	60,000
341	TOOLS	-	-	1,000	-	1,000	1,000	1,000
511	BUILDING INSURANCE	9,193	8,429	8,113	8,113	9,966	9,966	9,966
512	VEHICLE INSURANCE	25,485	24,207	24,207	24,207	23,925	23,925	23,925
513	LIABILITY INSURANCE	25,829	27,000	27,016	27,016	15,734	15,734	15,734
799	SUNDRY	5,520	2,593	10,672	3,980	13,400	13,400	13,400
940	TRANSFER TO CAPITAL	23,478	64,871	1,571,254	853,447	1,155,333	1,155,333	1,155,333
TOTAL FIRE		8,180,255	8,124,496	10,511,057	8,729,451	10,284,997	10,284,997	10,284,997

PURPOSE STATEMENT

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

MAJOR HIGHLIGHTS

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

PERFORMANCE MEASURES

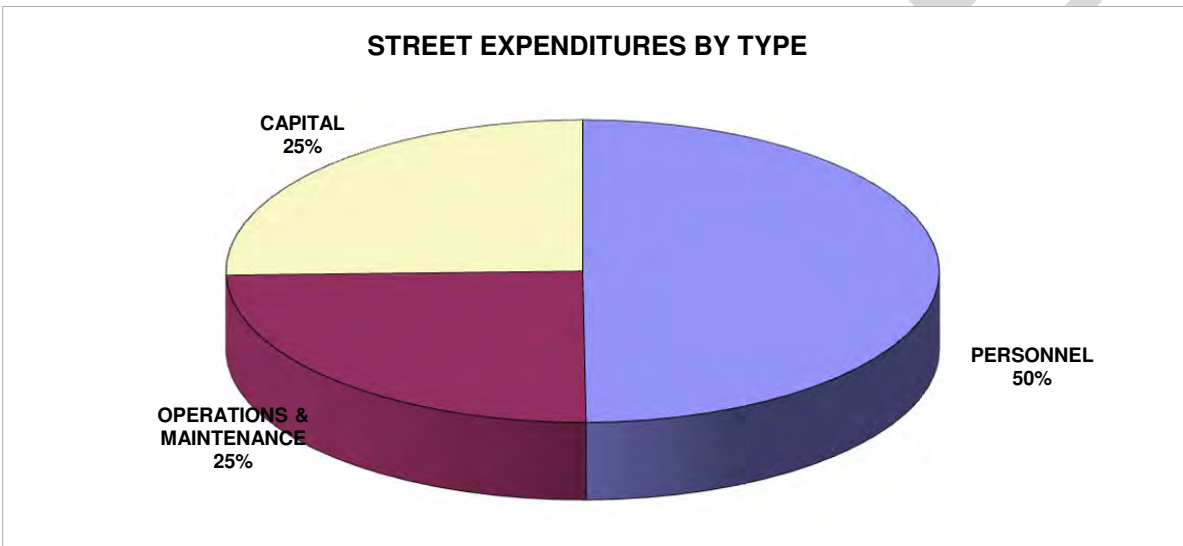
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	82%	84%	83%	84%	84%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	86%	87%	88%	89%	88%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	91%	93%	91%	92%	91%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	95%	96%	98%	98%	98%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	96%	97%	97%	96%	97%
CITIZEN GENERATED WORK ORDERS - 48 HOURS	97%	98%	98%	98%	98%
CITIZEN GENERATED WORK ORDERS - 73 HOURS	100%	100%	100%	99%	99%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
WORK ORDERS PROCESSED	481	619	723	790	856
BRUSH SERVICE-LOCATIONS	14,300	14,300	14,300	14,300	14,800
LANE MILES	633	633	633	633	645
TONS OF SALT SPREAD	55	15	591	791	215
TRAFFIC CONTROL SIGNS INSTALLED	504	409	457	501	563
PROJECT INSPECTIONS	64	72	85	93	84
BRUSH LOADS HAULED	927	890	915	966	980
TONS OF PAVEMENT - POTHOLES/PATCHING	240	398	263	370	325
TONS OF PAVEMENT - OVERLAYS	4,566	3,066	6,447	3,140	9,208

STREET

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
P	COMMUNITY SERVICE	2	2	2	2	2
F	EQUIPMENT OPERATOR	1.5	1.5	1.5	1.5	1.5
F	INMATE LABOR SUPERVISOR	1	1	0	0	0
F	LEAD EQUIP. OPERATOR	0.5	0.5	0.5	0.5	0.5
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	TRAFFIC SIGN TECHNICIAN	1	1	1	1	1
F	UTILITY WORKER	0.5	0.5	1.5	1.5	1.5
P	UTILITY WORKER	1	1	1	1	1
TOTAL POSITIONS		8.0	8.0	8.0	8.0	8.0
FTE		7.4	7.4	7.4	7.4	7.4



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	314,266	285,401	358,581	283,083	416,060	416,060	416,060
OPERATIONS & MAINTENANCE	177,108	190,993	202,002	184,161	206,445	206,445	206,445
CAPITAL	69,598	79,051	64,677	81,100	212,147	212,147	212,147

STREET

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-43100								
111	SALARIES	188,698	182,875	203,040	191,700	206,500	206,500	206,500
112	OVERTIME	12,956	5,358	9,040	11,300	9,110	9,110	9,110
113	LITTER CONTROL	-	5,056	20,120	6,086	20,120	20,120	20,120
141	OASI (EMPLOYER'S SHARE)	14,851	14,346	17,590	15,500	18,060	18,060	18,060
142	HEALTH INSURANCE	75,906	60,596	86,260	39,913	85,310	85,310	85,310
143	RETIREMENT/PENSION	7,444	5,486	10,420	6,983	63,840	63,840	63,840
145	DISABILITY INSURANCE	1,499	1,503	1,130	1,558	1,130	1,130	1,130
146	WORKER'S COMPENSATION	12,320	8,008	7,681	7,681	8,540	8,540	8,540
148	EDUCATION & TRAINING	302	1,896	2,500	2,033	2,500	2,500	2,500
190	EMPLOYMENT TESTING	290	277	350	329	500	500	500
191	IMMUNIZATION	-	-	450	-	450	450	450
235	MEMBERSHIP/REGISTRATION FEES	261	411	200	323	200	200	200
237	ADVERTISING/LEGAL	96	795	550	291	800	800	800
241	UTILITY SERVICES	1,043	1,259	2,000	1,468	2,000	2,000	2,000
245	TELEPHONE SERVICES	1,331	1,250	1,200	1,298	1,200	1,200	1,200
259	OTHER PROFESSIONAL SERVICES	-	-	500	-	500	500	500
260	STREET SWEEPING	4,871	-	-	-	-	-	-
261	REPAIR & MAINTENANCE/VEHICLES	46,508	51,056	40,000	30,770	40,000	40,000	40,000
269	REPAIR & MAINTENANCE - OTHER	32,131	45,235	50,000	50,299	50,000	50,000	50,000
290	CONTRACTUAL SERVICES	37,830	37,480	34,640	41,750	44,500	44,500	44,500
320	OPERATING SUPPLIES	5,908	4,378	6,500	5,057	6,500	6,500	6,500
321	LITTER CONTROL SUPPLIES	700	1,585	2,000	2,127	2,000	2,000	2,000
326	CLOTHING AND UNIFORMS	5,547	4,254	5,800	4,460	6,000	6,000	6,000
331	GAS, OIL & FUEL	23,162	25,748	41,000	26,835	35,000	35,000	35,000
341	TOOLS	2,829	4,760	4,500	6,235	4,500	4,500	4,500
511	BUILDING INSURANCE	254	207	266	266	253	253	253
512	VEHICLE INSURANCE	11,723	8,945	8,946	8,946	8,842	8,842	8,842
513	LIABILITY INSURANCE	2,719	3,400	3,400	3,400	3,400	3,400	3,400
799	SUNDRY	195	230	500	636	750	750	750
940	TRANSFER TO CAPITAL	69,598	79,051	64,677	81,100	212,147	212,147	212,147
TOTAL STREET		560,972	555,445	625,260	548,344	834,652	834,652	834,652

VEHICLE MAINTENANCE

PURPOSE STATEMENT

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTIVE MAINTENANCE AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

MAJOR HIGHLIGHTS

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTATIVE MAINTENANCE, AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

PERFORMANCE MEASURES

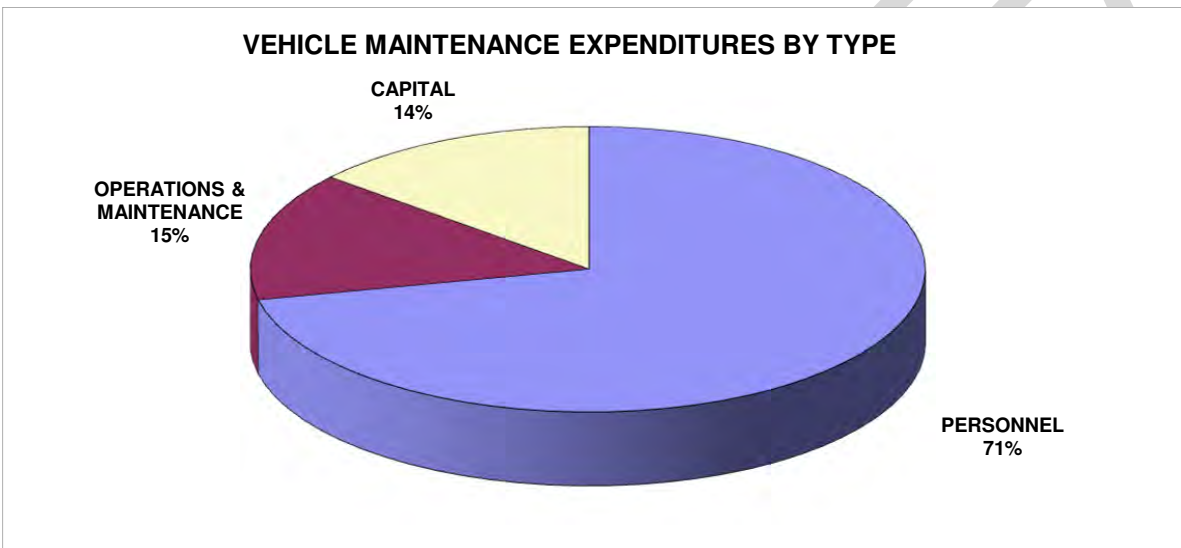
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN 1 WEEK	95%	94%	96%	97%	97%
WORK ORDERS COMPLETED WITHIN 2 WEEKS	96%	95%	97%	98%	98%
WORK ORDERS COMPLETED WITHIN 3 WEEKS	99%	99%	99%	100%	99%
WORK ORDERS COMPLETED WITHIN 4 WEEKS	100%	100%	100%	100%	100%
SERVICE QUALITY					
WORK ORDERS SCHEDULED WITHIN 1 HOUR	68%	70%	75%	80%	77%
WORK ORDERS SCHEDULED WITHIN 3 HOURS	83%	85%	87%	90%	89%
WORK ORDERS SCHEDULED WITHIN 6 HOURS	93%	93%	94%	95%	95%
WORK ORDERS SCHEDULED WITHIN 8 HOURS	96%	95%	95%	95%	96%
WORK ORDERS SCHEDULED WITHIN 24 HOURS	100%	100%	100%	100%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
WORK ORDERS PROCESSED	877	895	915	870	729
NUMBER OF VEHICLES MAINTAINED	205	201	292	225	242
PIECES OF EQUIPMENT MAINTAINED	121	115	81	81	81

VEHICLE MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
F	EQUIPMENT MECHANIC	0	0	0	0	1
F	EQUIPMENT MECHANIC SUPERVISOR	1	1	1	1	0
F	FLEET MANAGER	1	1	1	1	1
F	HEAVY EQUIPMENT MECHANIC	2	2	2	2	3
F	MECHANIC ASSISTANT	0	0	1	1	0
P	PARTS SPECIALIST	1	1	0	0	0
TOTAL POSITIONS		5.0	5.0	5.0	5.0	5.0
FTE		4.8	4.8	5.0	5.0	5.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	281,055	292,563	334,328	290,557	341,107	341,107	341,107
OPERATIONS & MAINTENANCE	71,785	57,349	70,741	66,321	69,702	69,702	69,702
CAPITAL	4,068	2,905	6,000	5,000	65,974	65,974	65,974

VEHICLE MAINTENANCE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-43170								
111	SALARIES	198,190	202,478	218,500	206,000	217,430	217,430	217,430
112	OVERTIME	1,784	856	1,660	1,050	1,640	1,640	1,640
141	OASI (EMPLOYER'S SHARE)	14,782	15,123	16,610	15,400	16,770	16,770	16,770
142	HEALTH INSURANCE	50,190	59,046	77,540	53,272	69,940	69,940	69,940
143	RETIREMENT/PENSION	8,375	8,777	13,090	9,808	30,420	30,420	30,420
145	DISABILITY INSURANCE	1,048	1,230	1,360	1,207	1,350	1,350	1,350
146	WORKER'S COMPENSATION	4,270	4,515	3,368	3,368	1,357	1,357	1,357
147	UNEMPLOYMENT INSURANCE	1,089	-	-	-	-	-	-
148	EDUCATION & TRAINING	1,236	304	2,000	205	2,000	2,000	2,000
190	EMPLOYMENT TESTING	91	234	200	247	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	-	-	200	-	200	200	200
241	UTILITY SERVICES	11,450	12,607	12,977	13,257	12,977	12,977	12,977
245	TELEPHONE SERVICES	1,348	1,297	1,500	1,276	1,500	1,500	1,500
261	REPAIR & MAINTENANCE/VEHICLES	3,141	398	2,000	501	2,000	2,000	2,000
269	OTHER REPAIR & MAINTENANCE	3,265	851	4,500	3,012	4,500	4,500	4,500
290	CONTRACTUAL SERVICES	1,619	834	3,420	1,191	3,200	3,200	3,200
320	OPERATING SUPPLIES	29,932	26,039	25,000	31,399	25,000	25,000	25,000
326	CLOTHING AND UNIFORMS	3,450	2,322	3,500	2,966	5,000	5,000	5,000
331	GAS, OIL & FUEL	8,440	5,217	10,000	5,827	9,000	9,000	9,000
341	TOOLS	4,835	3,539	3,000	2,435	2,500	2,500	2,500
511	BUILDING INSURANCE	936	778	750	750	918	918	918
512	VEHICLE INSURANCE	2,039	2,105	2,105	2,105	1,560	1,560	1,560
513	LIABILITY INSURANCE	1,289	1,289	1,289	1,289	847	847	847
799	SUNDRY	41	73	500	313	500	500	500
940	TRANSFER TO CAPITAL	4,068	2,905	6,000	5,000	65,974	65,974	65,974
TOTAL VEHICLE MAINTENANCE		356,908	352,817	411,069	361,878	476,783	476,783	476,783

CEMETERY

PURPOSE STATEMENT

THE TOWN OF SMYRNA MANAGES AND MAINTAINS MAPLEVIEW CEMETERY.

WORKLOAD INDICATOR

Calendar Year

	2013	2014	2015	2016	2017
GRAVES SOLD	90	98	125	86	123
NUMBER BURIED	81	76	87	71	86

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-43400								
245	TELEPHONE SERVICES	70	517	1,380	685	1,880	1,880	1,880
290	CONTRACTUAL SERVICES	20,450	18,050	24,660	19,100	30,875	30,875	30,875
341	TOOLS	382	229	1,500	106	1,500	1,500	1,500
TOTAL CEMETERY		20,902	18,796	27,540	19,891	34,255	34,255	34,255

HEALTH, WELFARE & CULTURE

PURPOSE STATEMENT

THE POLICY OF THE TOWN OF SMYRNA FOR HEALTH, WELFARE, & CULTURE (NON-PROFIT ORGANIZATIONS) FUNDING IS TO PROVIDE SUFFICIENT RESOURCES NECESSARY TO SUSTAIN A HIGH LEVEL OF COMMUNITY SERVICES FOR THE CITIZENS OF SMYRNA.

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-44000								
INTERGOVERNMENTAL								
721	RUTHERFORD CO. DEPT OF HEALTH	4,500	4,500	4,500	4,500	4,500	4,500	4,500
724	SMYRNA LINEBAUGH LIBRARY OPER BUD	274,540	284,540	299,540	299,540	361,456	308,540	308,540
766	SMYRNA LINEBAUGH LIBRARY CAPITAL	-	-	-	-	-	12,000	12,000
729	RUTHERFORD CO RABIES CONTROL	25,000	25,000	25,000	25,000	25,000	25,000	25,000
758	TN REHABILITATION CENTER	3,500	3,500	3,500	3,500	3,500	3,500	3,500
765	RUTHERFORD CO. EMERG MGMT AGENCY	11,765	12,015	13,000	12,190	13,200	13,200	13,200
INTERGOVERNMENTAL SUB-TOTAL		319,305	329,555	345,540	344,730	407,656	366,740	366,740
NONPROFIT COMMUNITY DEVELOPMENT								
725	RUTHERFORD CO CHAMBER-TOURISM	20,000	20,000	20,000	20,000	20,000	20,000	20,000
742	RUTHERFORD CO. CHAMBER-ECON. DEV.	-	25,000	25,000	25,000	25,000	25,000	25,000
745	RUTHERFORD CO. CHAMBER-DEST. RUTH.	100,000	75,000	75,000	75,000	75,000	75,000	75,000
757	RUTHERFORD CO. CHAMBER-ZAMA	12,000	12,000	12,000	12,000	12,000	12,000	12,000
728	SAM DAVIS MEMORIAL ASSOC.	14,000	14,000	14,000	14,000	15,000	14,000	14,000
767	TRANSIT ALLIANCE OF MIDDLE TN	-	-	-	-	500	500	500
NONPROFIT COMM. DEV. SUB-TOTAL		146,000	146,000	146,000	146,000	147,500	146,500	146,500
NONPROFIT OTHER								
764	SMYRNA CHARITY ASSISTANCE FUND	17,500	17,500	17,500	17,500	35,000	35,000	35,000
NONPROFIT OTHER SUB-TOTAL		17,500	17,500	17,500	17,500	35,000	35,000	35,000
TOTAL HEALTH, WELFARE & CULTURE		482,805	493,055	509,040	508,230	590,156	548,240	548,240

GOLF COURSE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110	REVENUE							
34711	GREEN FEES	533,128	516,020	575,000	495,000	525,000	525,000	525,000
34712	DRIVING RANGE	56,118	51,638	55,000	48,753	55,000	55,000	55,000
34713	GREEN FEE PASSES	21,098	18,400	16,000	14,150	16,000	16,000	16,000
34714	LOCKER FEES	750	720	675	725	700	700	700
34715	SNACK BAR SALES	114,337	101,993	112,000	96,232	112,000	112,000	112,000
34716	PRO-SHOP SALES	62,596	54,120	60,000	52,865	55,000	55,000	55,000
34717	CART RENTALS	245,688	227,361	250,000	212,244	230,000	230,000	230,000
34719	MISCELLANEOUS	1,200	1,104	1,200	2,041	1,200	1,200	1,200
34720	TOURNAMENT/HANDICAP REVENUE	2,961	2,889	3,000	2,862	3,000	3,000	3,000
34721	PULL CARTS	1,278	1,193	1,300	1,163	1,200	1,200	1,200
34722	TRAIL FEES	11,376	9,128	10,000	7,216	9,500	9,500	9,500
TOTAL GOLF COURSE REVENUE		1,050,530	984,566	1,084,175	933,251	1,008,600	1,008,600	1,008,600

SECOND DRAFT

GOLF COURSE

PURPOSE STATEMENT

SMYRNA GOLF COURSE STRIVES TO PROVIDE RECREATIONAL OPPORTUNITIES IN ORDER TO ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY FOR ALL CITIZENS FROM 7 TO 70. WE WILL PROMOTE AND MARKET SMYRNA GOLF COURSE AS A PREMIER PUBLIC GOLF FACILITY FOR GROWTH OF THE GAME, YOUTH PROGRAMMING, CORPORATE OUTINGS, LEAGUES, AND DAILY PLAY.

MAJOR HIGHLIGHTS

IMPLEMENTATION OF GOLFNOW TEE TIME RESERVATION.
 IMPLEMENTATION OF GOLFNOW+ MARKETING TO INCLUDE WEBSITE, FACEBOOK, TWITTER AND GOOGLE.
 TOTAL REBUILD OF TWO BUNKER COMPLEXES.
 HOSTED 20TH ANNUAL SPECIAL OLYMPICS STATE CHAMPIONSHIP AND 5TH DRIVE, CHIP AND PUTT REGIONAL QUALIFIER.
 PARTNERED WITH RUTHERFORD "WORKS" HIGH SCHOOL PROGRAM TO ALLOW A MARKETING INTERN TO HELP US KICK OFF THE GOLFNOW PLATFORM.

PERFORMANCE MEASURES

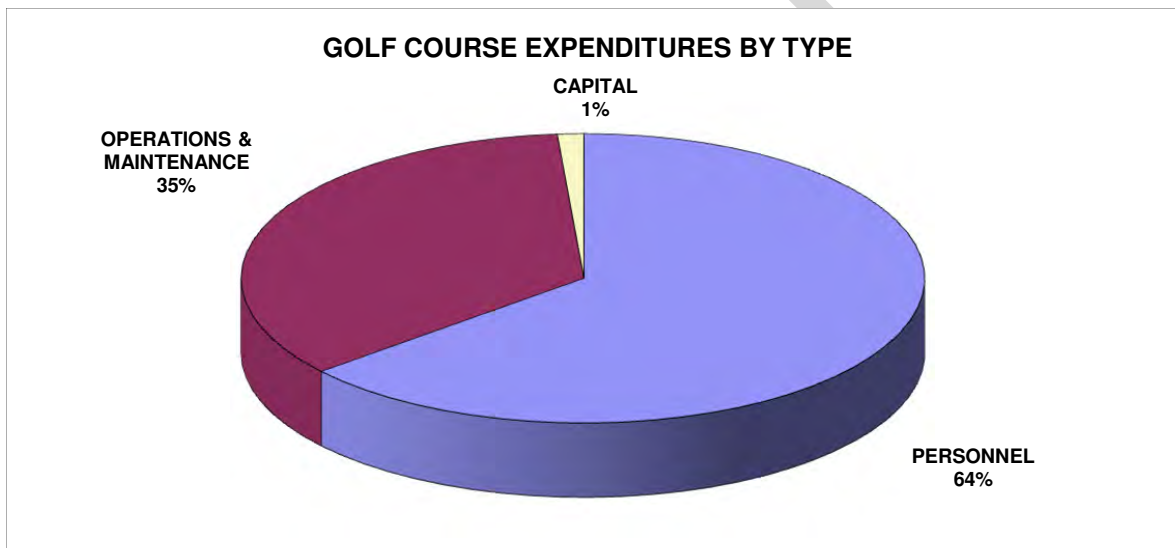
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
FOOD COST PERCENTAGE	66.1%	65.3%	65.8%	64.5%	66.9%
MERCHANDISE COST PERCENTAGE	66.3%	80.8%	67.3%	66.8%	68.0%
PERSONNEL COST PERCENTAGE	57.3%	58.5%	57.6%	59.8%	59.3%
OPERATIONAL COST PERCENTAGE	42.7%	41.5%	42.4%	40.2%	40.7%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
ROUNDS/REGULATION	23,561	23,002	24,063	25,262	24,638
ROUNDS EXECUTIVE	7,256	6,977	6,258	7,716	6,703
FOOTGOLF	0	0	2,212	1,516	1,032
ACRES MAINTAINED	219	219	219	219	219
CORPORATE LEAGUES	4	5	5	4	4
CORPORATE OUTINGS	17	22	33	22	19

GOLF COURSE

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F ASSISTANT GOLF PROFESSIONAL	2	2	2	2	2	
F ASSISTANT SUPERINTENDENT	0	0	1	1	1	
F CART ATTENDANT	1	1	1	1	1	
P CART ATTENDANT	4	4	4	4	4	
F CERT. GOLF COURSE SUPERINTENDENT	1	1	0	0	0	
F DIRECTOR COMMUNITY SERVICES	1	1	1	1	1	
F GOLF SUPERINTENDENT	0	0	1	1	1	
F GROUNDSKEEPER	2	2	3	3	3	
P GROUNDSKEEPER	6	6	6	6	6	
F HEAVY EQUIPMENT MECH	1	1	1	1	1	
F LEAD GROUNDSKEEPER	1	1	0	0	0	
F PRO SHOP MANAGER	1	1	1	1	1	
P SNACK BAR ATTENDANT	2	2	2	2	2	
F SNACK BAR MANAGER	1	1	1	1	1	
TOTAL POSITIONS	23.0	23.0	24.0	24.0	24.0	
FTE	20.6	20.6	21.6	21.6	21.6	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	775,116	828,995	897,709	827,325	904,609	904,609	904,609
OPERATIONS & MAINTENANCE	486,345	487,673	492,433	498,839	494,036	494,036	494,036
CAPITAL	30,163	77,372	76,450	66,500	17,645	17,645	17,645

GOLF COURSE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-44450								
111	SALARIES	533,077	575,940	604,430	585,500	617,750	617,750	617,750
112	OVERTIME	4,425	4,110	4,290	2,500	3,960	3,960	3,960
141	OASI (EMPLOYER'S SHARE)	41,420	43,108	45,910	43,600	47,570	47,570	47,570
142	HEALTH INSURANCE	150,969	170,674	184,340	148,039	180,150	180,150	180,150
143	RETIREMENT/PENSION	15,398	10,881	27,590	15,878	27,520	27,520	27,520
145	DISABILITY INSURANCE	2,616	2,701	2,870	2,857	2,910	2,910	2,910
146	WORKER'S COMPENSATION	24,570	19,831	27,079	27,079	23,049	23,049	23,049
148	EDUCATION & TRAINING	689	566	700	586	700	700	700
190	EMPLOYMENT TESTING	1,952	1,184	500	1,286	1,000	1,000	1,000
211	POSTAGE	16	-	100	-	100	100	100
235	MEMBERSHIP/REGISTRATION FEES	2,958	3,182	3,165	3,364	3,175	3,175	3,175
237	ADVERTISING/LLEGAL	-	163	200	339	200	200	200
241	UTILITY SERVICES	35,021	27,129	30,000	27,254	28,000	28,000	28,000
245	TELEPHONE SERVICES	3,106	3,321	3,000	3,201	3,000	3,000	3,000
261	REPAIR & MAINTENANCE - VEHICLES	11,819	13,423	12,000	11,141	12,000	12,000	12,000
265	REPAIR & MAINTENANCE - GROUNDS	15,607	14,944	12,500	17,321	13,000	13,000	13,000
266	REPAIR & MAINTENANCE - MTNC BLDG	833	247	1,000	682	1,000	1,000	1,000
267	REPAIR & MAINTENANCE - IRRIGATION	7,135	4,693	7,000	5,071	6,500	6,500	6,500
269	REPAIR & MAINTENANCE - OTHER	2,226	1,017	1,500	1,124	1,500	1,500	1,500
289	TRAVEL	2,000	-	-	-	-	-	-
290	CONTRACTUAL SERVICES	8,877	5,168	5,634	5,182	5,634	5,634	5,634
295	HANDICAP FEES	2,590	2,268	2,875	2,258	2,600	2,600	2,600
300	OPERATING SUPPLIES - MTNC BLDG	264	193	600	95	500	500	500
320	OPERATING SUPPLIES	2,759	1,379	2,900	1,478	1,850	1,850	1,850
321	CHEMICAL SUPPLIES	27,867	58,075	55,000	67,047	55,000	55,000	55,000
325	RANGE SUPPLIES	3,072	2,289	3,000	2,250	3,000	3,000	3,000
326	CLOTHING & UNIFORMS	1,988	2,215	2,100	1,992	2,200	2,200	2,200
327	JANITORIAL SUPPLIES	14	1,530	875	2,031	1,800	1,800	1,800
331	GAS, OIL & FUEL	9,581	10,896	12,000	12,282	14,000	14,000	14,000
351	PRO SHOP SUPPLIES FOR RESALE	41,840	36,818	35,000	32,697	35,000	35,000	35,000
352	FOOD SUPPLIES FOR RESALE	73,716	68,230	65,000	66,722	65,000	65,000	65,000
511	BUILDING INSURANCE	2,280	1,889	1,820	1,820	2,202	2,202	2,202
512	VEHICLE INSURANCE	510	526	526	526	520	520	520
513	LIABILITY INSURANCE	4,139	4,139	4,139	4,139	3,289	3,289	3,289
529	EQUIPMENT LEASE	28,538	28,538	28,539	28,538	29,982	29,982	29,982
531	EQUIPMENT LEASE - TEXTRON	28,349	28,349	30,000	29,710	30,000	30,000	30,000
532	LAND RENTAL (AIRPORT AUTHORITY)	144,493	144,492	147,960	147,960	150,984	150,984	150,984
798	BANK CARD SERVICE CHARGE	24,747	22,560	24,000	22,615	22,000	22,000	22,000
940	TRANSFER TO CAPITAL	30,163	77,372	76,450	66,500	17,645	17,645	17,645
TOTAL GOLF COURSE EXPENDITURES		1,291,624	1,394,040	1,466,592	1,392,664	1,416,290	1,416,290	1,416,290

PARKS & RECREATION

PURPOSE STATEMENT

TO ENHANCE THE QUALITY OF LIFE FOR ALL CITIZENS OF THE SMYRNA COMMUNITY BY PROVIDING A DIVERSITY OF RECREATIONAL PROGRAMS, WELLNESS PROGRAMS, AND BOTH PASSIVE AND ACTIVE PARK FACILITIES, BY USING THE MOST EFFICIENT AND CUSTOMER SERVICE FRIENDLY METHODS POSSIBLE.

MAJOR HIGHLIGHTS

CAPITAL PROJECTS INCLUDES PHASE I CONSTRUCTION OF CEDAR STONE PARK, A GREENWAY EXTENSION, PHASE II OF THE ROTARY SOCCER ANNEX, VARIOUS PARK IMPROVEMENTS, REPLACEMENT TRUCKS, AND STAFF ADDITIONS.

PERFORMANCE MEASURES

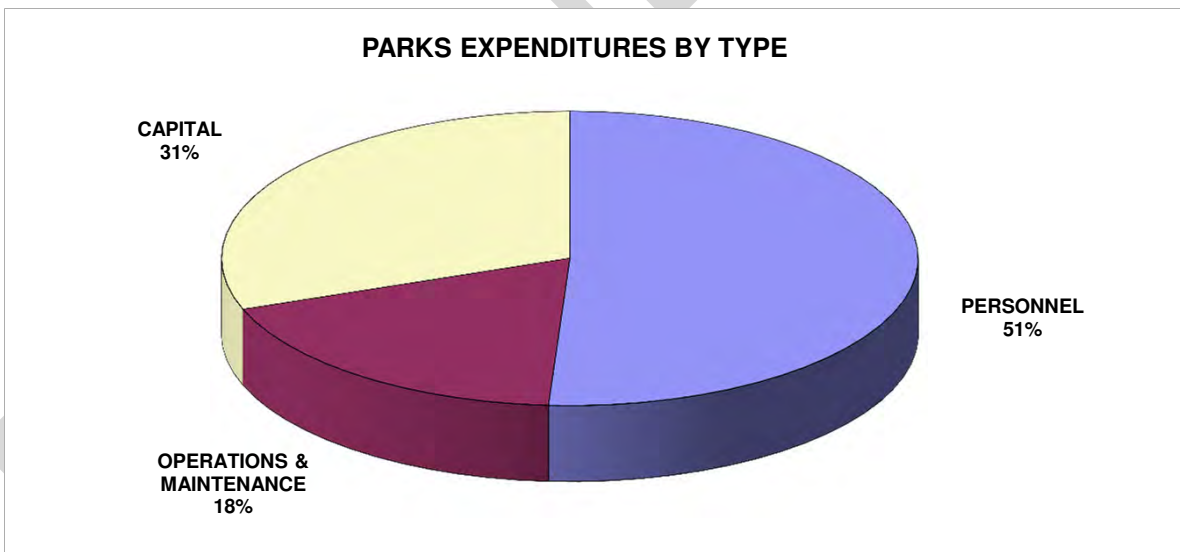
	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
% OF PARKS BUDGET FUNDED THROUGH PARTNERSHIPS, VOLUNTEER EFFORTS, AND REVENUE GENERATION	35.0%	46.0%	42.0%	32.0%	38.0%
# OF ACRES MAINTAINED PER EMPLOYEE	39	39	39	39	38
SERVICE QUALITY					
PERCENT OF YOUTH AND PARENTS RATING PROGRAMS AND FACILITIES AS GOOD OR ABOVE	91.0%	90.0%	90.0%	90.0%	90.0%
% OF WORK ORDERS COMPLETED ON TIME	95.0%	86.0%	98.0%	91.0%	100.0%

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
ACRES OF PARK FACILITIES	822	822	822	822	826
PARK USERS	1,268,342	1,323,369	1,106,680	1,333,678	1,555,815
LEAGUE PARTICIPANTS	7,495	7,498	6,910	7,077	7,397
LEAGUE TEAMS	696	700	628	640	608
FITNESS FACILITY/POOL VISITS	63,769	38,694	15,274	0	0
ADVENTURE CENTER PROGRAM PARTICIPANTS	0	0	0	2,668	4,010
SOAC & POOL VISITS (MEMBERSHIP & DAILY)	N/A	N/A	N/A	N/A	48,118
NUMBER OF MEMBERSHIPS SOLD	N/A	N/A	N/A	N/A	253
NUMBER OF SOAC ROOM RENTALS	N/A	N/A	N/A	N/A	167
NUMBER OF POOL PARTIES, FUNBRELLA, & GM					
SPLASHPAD RENTALS	N/A	N/A	N/A	N/A	222
NUMBER OF BUILDING & SHELTER RENTALS	N/A	N/A	N/A	N/A	1,316
NUMBER OF FIELD RENTALS OUTSIDE LEAGUE USE	N/A	N/A	N/A	N/A	276
					N/A - NOT AVAILABLE

PARKS & RECREATION

PERSONNEL		Fiscal Year				
STATUS POSITION	14-15	15-16	16-17	17-18	18-19	
F	ADMINISTRATIVE ASSISTANT	2	3	3	3	3
P	ATHLETIC AND EVENT ASSISTANT	0	0	0	1	1
F	ATHLETIC AND EVENT COORDINATOR	1	1	1	1	1
P	CLERK	0	3	2	0	0
S	CLERK	3	0	3	5	4
F	CUSTODIAN	1	0	0	0	0
F	CUSTOMER SERV REP	1	0	0	0	0
F	DIRECTOR OF PARKS	1	1	1	1	1
F	GROUNDSKEEPER	0	0	0	0	3
S	HEAD LIFEGUARD	1	1	1	2	2
P	PARKS LABORER	3	8	8	9	9
F	LEAD GROUNDSKEEPER	6	6	6	6	6
S	LIFEGUARD	9	9	21	24	24
F	MAINTENANCE SUPERVISOR	1	1	1	1	1
F	MAINTENANCE TECHNICIAN	0	1	1	1	2
F	MAINTENANCE TECHNICIAN II	3	4	4	4	4
F	OFFICE COORDINATOR	1	1	1	1	1
P	OUTDOOR ADVENTURE CENTER ASSOCIATE	0	0	0	7	7
P	OUTDOOR CENTER CLERK	0	3	3	0	0
F	OUTDOOR CENTER MANAGER	0	1	1	1	1
F	PARK FACILITIES MANAGER	1	1	1	1	1
F	PROGRAM & AQUATIC COORDINATOR	1	1	1	1	1
P	PROGRAM SPECIALIST	0	3	5	5	5
F	PROGRAM SPECIALIST COORDINATOR	0	0	0	1	1
F	RECREATION PROGRAM SUPERVISOR	1	1	1	1	1
S	SEASONAL MAINT.LABOR	6	0	0	0	0
S	SPLASH PAD ATTENDANT	3	3	3	3	4
TOTAL POSITIONS	45.0	52.0	68.0	79.0	83.0	
FTE	33.4	42.1	50.4	57.6	61.6	



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	1,782,948	1,921,941	2,530,927	2,161,329	2,688,271	2,688,271	2,688,271
OPERATIONS & MAINTENANCE	761,495	886,043	911,449	999,434	969,288	969,288	969,288
CAPITAL	2,345,177	2,467,192	2,827,264	3,040,965	1,615,498	1,615,498	1,615,498

PARKS AND RECREATION

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-44700								
111	SALARIES	1,092,041	1,231,701	1,664,940	1,408,800	1,771,790	1,771,790	1,771,790
112	OVERTIME	30,211	33,150	31,810	45,500	33,930	33,930	33,930
141	OASI (EMPLOYER'S SHARE)	82,837	92,463	128,340	106,500	138,210	138,210	138,210
142	HEALTH INSURANCE	361,705	371,912	410,750	320,634	492,420	492,420	492,420
143	RETIREMENT/PENSION	50,854	45,834	61,110	52,358	65,330	65,330	65,330
145	DISABILITY INSURANCE	5,929	5,846	6,430	6,060	7,100	7,100	7,100
146	WORKER'S COMPENSATION	155,750	135,268	214,847	214,847	170,531	170,531	170,531
148	EDUCATION & TRAINING	1,780	1,998	7,900	2,336	4,160	4,160	4,160
190	EMPLOYEE TESTING	1,747	3,769	4,300	4,294	4,300	4,300	4,300
191	IMMUNIZATION	94	-	500	-	500	500	500
211	POSTAGE	226	312	400	476	400	400	400
220	PRINTING & DUPLICATION	944	2,808	2,000	3,871	2,700	2,700	2,700
235	MEMBERSHIPS/REGISTRATION	2,230	3,740	5,095	4,045	5,145	5,145	5,145
236	ADVERTISING & PROMOTIONS	1,806	2,256	3,500	2,844	4,450	4,450	4,450
241	UTILITY SERVICES	217,101	262,217	270,000	276,538	280,000	280,000	280,000
245	TELEPHONE SERVICES	4,095	4,706	4,000	4,102	4,100	4,100	4,100
261	REPAIR & MAINTENANCE/VEHICLES	9,409	15,315	10,000	19,280	10,000	10,000	10,000
265	REPAIR & MAINTENANCE/GROUNDS	47,829	60,538	43,220	51,204	46,220	46,220	46,220
268	REPAIR & MAINTENANCE/BUILDINGS	26,932	20,763	31,000	31,342	31,000	31,000	31,000
269	REPAIR & MAINTENANCE/OTHER	54,887	63,414	42,020	64,451	46,920	46,920	46,920
270	REPAIR & MAINTENANCE - KUSS MEMORIAL	-	-	-	-	2,000	2,000	2,000
289	TRAVEL	3,192	4,957	8,275	5,917	10,710	10,710	10,710
290	CONTRACTUAL SERVICES	183,579	209,344	200,849	236,978	231,571	231,571	231,571
291	CONTRACTUAL SERVICES/PROGRAMS	7,147	4,278	14,350	3,906	11,970	11,970	11,970
292	CONTRACTUAL SERV - KUSS MEMORIAL	-	-	-	-	2,000	2,000	2,000
320	OPERATING SUPPLIES	8,754	11,949	11,500	12,896	11,500	11,500	11,500
321	CHEMICAL SUPPLIES	20,107	24,740	40,350	45,568	42,150	42,150	42,150
326	CLOTHING AND UNIFORMS	7,082	8,769	11,815	12,198	15,390	15,390	15,390
327	JANITORIAL SUPPLIES	18,809	20,529	23,100	26,109	23,100	23,100	23,100
331	GAS, OIL & FUEL	33,554	35,749	42,000	34,239	42,000	42,000	42,000
341	TOOLS	4,563	5,647	3,500	3,572	3,500	3,500	3,500
351	SUPPLIES FOR RESALE	9,823	5,779	10,550	6,892	7,100	7,100	7,100
511	BUILDING INSURANCE	13,157	10,804	13,538	13,538	17,155	17,155	17,155
512	VEHICLE INSURANCE	7,645	8,420	8,420	8,420	8,842	8,842	8,842
513	LIABILITY INSURANCE	9,658	19,500	38,572	38,572	22,505	22,505	22,505
530	EQUIPMENT RENTAL	-	3,023	1,000	985	1,000	1,000	1,000
532	LAND RENTAL(AIRPORT AUTHORITY)	12,888	12,926	13,150	13,078	13,150	13,150	13,150
710	RECREATION PROGRAMS	43,831	50,470	39,890	49,818	49,560	49,560	49,560
798	VISA/MC CHARGE FEES	1,555	2,887	3,000	7,190	6,800	6,800	6,800
799	SUNDRY	731	1,409	750	2,011	750	750	750
936	PARK FACILITIES	9,961	8,794	15,605	19,394	15,600	15,600	15,600
940	TRANSFER TO CAPITAL	2,345,177	2,467,192	2,827,264	3,040,965	1,615,498	1,615,498	1,615,498
TOTAL PARKS & RECREATION		4,889,620	5,275,176	6,269,640	6,201,728	5,273,057	5,273,057	5,273,057

EVENT CENTER

PURPOSE STATEMENT

THE SMYRNA EVENT CENTER IS A MULTI-PURPOSE MEETING AND BANQUET FACILITY THAT PROMOTES GROWTH IN THE BUSINESS COMMUNITY BY PROVIDING A PLACE TO HOST MEETINGS, TRAINING SESSIONS, CONFERENCES AND COMPANY GATHERINGS. FOR THE PUBLIC IT IS A SOCIAL EVENT CENTER FOR GOVERNMENT MEETINGS, CULTURAL GATHERINGS, SCHOOL FUNCTIONS, PUBLIC AND PRIVATE ENTERTAINMENT AND SPECIALTY DINING EXPERIENCES. THE EVENT CENTER SERVES THE CITIZENS OF SMYRNA, RUTHERFORD COUNTY AND MIDDLE TENNESSEE BY PROVIDING A WELL EQUIPPED MODERN FACILITY WITH CULINARY EXCELLENCE, AND SUPERIOR CUSTOMER SERVICE.

MAJOR HIGHLIGHTS

CAPITAL PROJECTS: LOBBY AREA RESTROOMS UPGRADE / RENNOVATION, SMYRNA ROOM RESTROOM UPGRADE / RENNOVATION. FULL FACILITY AUDIO VISUAL PROGRAM, TO INCLUDE DIGITAL PROJECTORS, AND SCREENS IN ALL MEETING SPACES. DIGITAL THERMOSTATIC CONTROL FOR HVAC SYSTEM WITH COMPUTER LINKS AND AIR HANDLER FREQUENCY DRIVE, FRONT ENTRANCE DOORS REPLACED WITH ADA COMPLIANT SLIDING DOORS. KITCHEN EQUIPMENT ADDITIONS TO FACILITATE POOL SNACK BAR.

OPERATIONS EXPANSION: SWIMMING POOL SNACK BAR \$52,000 IN SALES FIRST FULL SEASON OF OPERATION.

REVENUE: SURPASSED THE \$500K INCOME CEILING WITH FY 2018 REVENUES ESTIMATED TO EXCEED \$550K.

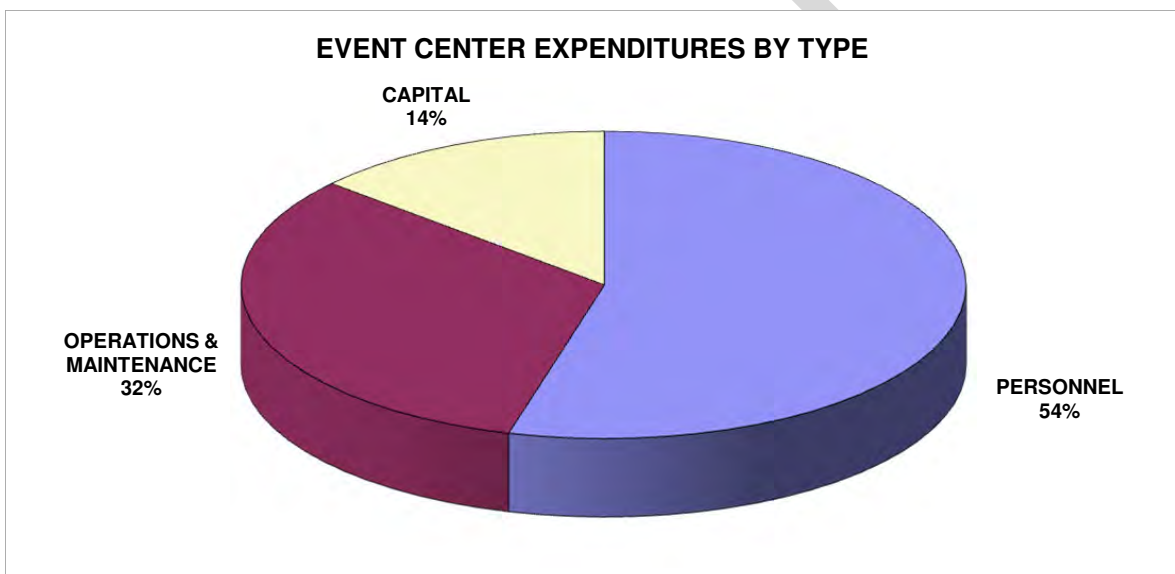
BUSINESS MANAGEMENT: FOCUS ON CATERED EVENT SALES VERSES DAILY LUNCH BUFFET CONTINUES TO IMPROVE PROFIT MARGIN PER EVENT.

WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
NUMBER OF FUNCTIONS	335	341	374	359	295
MEALS SERVED	15,507	16,198	17,515	16,499	18,404
PUBLIC LUNCH BUFFET	19,153	19,146	12,285	12,658	13,936
POOL SNACK BAR GUESTS	0	0	0	456	5,110

EVENT CENTER

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
F	ASSITANCE BANQUET CAPTAIN	0	0	0	0	1
F	ASSISTANT MANAGER TOWN CENTRE	1	1	1	1	1
F	BANQUET CAPTAIN	1	1	1	1	1
P	BANQUET WAIT STAFF	0	12	12	12	11
F	COOK	2	1	2	2	2
P	COOK	2	1	0	0	1
F	CUSTODIAN	1	0	0	0	0
F	EXEC CHEF/CONF CTR MGR	1	1	1	1	1
P	FOOD SERVICE WORKER	15	0	0	0	0
P	KITCHEN STEWARD	2	2	2	2	1
F	SOUS CHEF	0	1	1	1	1
P	STUDENT CULINARIAN	3	3	4	5	5
P	STUDENT CULINARIAN II	0	2	1	0	0
TOTAL POSITIONS		28.0	25.0	25.0	25.0	25.0
FTE		23.6	21.0	21.2	21.2	21.4



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	464,754	516,845	510,936	500,051	532,467	532,467	532,467
OPERATIONS & MAINTENANCE	281,096	318,945	282,635	347,144	316,388	316,388	316,388
CAPITAL	220,724	90,677	88,625	79,875	132,790	132,790	132,790

EVENT CENTER

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-45000								
111	SALARIES	324,655	359,581	358,150	353,800	364,380	364,380	364,380
112	OVERTIME	6,084	6,655	4,960	9,900	7,880	7,880	7,880
141	OASI (EMPLOYER'S SHARE)	23,970	26,433	27,230	26,600	28,500	28,500	28,500
142	HEALTH INSURANCE	87,988	102,333	96,530	88,567	100,320	100,320	100,320
143	RETIREMENT/PENSION	11,865	10,877	15,380	13,216	24,220	24,220	24,220
145	DISABILITY INSURANCE	1,352	1,541	1,590	1,584	1,610	1,610	1,610
146	WORKER'S COMPENSATION	8,400	8,855	5,796	5,796	4,007	4,007	4,007
148	EDUCATION & TRAINING	-	-	800	99	800	800	800
190	EMPLOYEE TESTING	440	570	500	489	750	750	750
211	POSTAGE	3	1	100	-	100	100	100
220	PRINTING & DUPLICATION	85	105	1,750	105	500	500	500
235	MEMBERSHIPS/REGISTRATION	585	630	1,000	400	1,000	1,000	1,000
236	ADVERTISING/PROMOTIONS	953	1,375	2,000	1,624	2,000	2,000	2,000
238	MARKETING & PUBLIC RELATIONS	-	43	2,000	43	2,000	2,000	2,000
241	UTILITIES	45,558	60,714	55,000	56,000	60,000	60,000	60,000
245	TELEPHONE SERVICES	2,657	2,691	2,600	2,687	2,600	2,600	2,600
264	REPAIR EVENT CENTER HVAC SYSTEM	656	6,010	1,500	5,643	2,000	2,000	2,000
269	REPAIR & MAINTENANCE - OTHER	6,582	7,165	8,000	17,940	10,000	10,000	10,000
289	TRAVEL	-	-	2,500	2,144	-	-	-
290	CONTRACTUAL SERVICES	7,503	8,437	7,000	7,089	7,000	7,000	7,000
310	OFFICE SUPPLIES	938	621	1,000	445	1,000	1,000	1,000
311	SEASONAL SUPPLIES	-	523	500	678	500	500	500
318	LINEN SUPPLIES	21,678	22,097	21,000	20,151	22,000	22,000	22,000
319	PAPER SUPPLIES	2,373	2,932	3,000	2,439	3,000	3,000	3,000
320	OPERATING SUPPLIES	23,796	20,438	17,500	23,419	15,000	15,000	15,000
321	CHEMICAL SUPPLIES	2,245	2,375	1,500	2,740	2,000	2,000	2,000
326	CLOTHING & UNIFORMS	1,391	1,624	2,000	1,979	2,000	2,000	2,000
327	JANITORIAL SUPPLIES	4,905	4,184	5,000	2,806	5,000	5,000	5,000
331	GAS, OIL & FUEL	-	-	20	-	-	-	-
352	FOOD SUPPLIES FOR RESALE	149,884	167,083	140,000	187,242	170,000	170,000	170,000
513	LIABILITY INSURANCE	2,553	2,553	1,165	1,165	688	688	688
798	BANK CARD SERVICE CHARGES	6,411	7,344	6,000	10,405	7,500	7,500	7,500
799	SUNDRY	340	-	500	-	500	500	500
940	TRANSFER TO CAPITAL	220,724	90,677	88,625	79,875	132,790	132,790	132,790
TOTAL EVENT CENTER		966,574	926,467	882,196	927,070	981,645	981,645	981,645

TRANSFERS

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
110-50000								
792	TRANSFER TO CAPITAL PROJECTS	3,490,313	3,799,695	5,819,926	10,183,354	4,617,411	4,617,411	4,617,411
793	TRANSFER TO INSURANCE FUND	-	-	-	-	-	-	-
794	TRANSFER TO GOLF COURSE	-	-	-	-	-	-	-
795	TRANSFER TO DRUG FUND	-	-	-	-	-	-	-
796	TRANSFER TO DEBT SERVICE	3,027,332	2,839,366	2,479,459	2,532,465	2,813,921	2,813,921	2,813,921
797	TRANSFER TO STORM WATER	-	-	-	-	-	-	-
899	PRIOR PERIOD ADJUSTMENT	78,828	-	-	-	-	-	-
TOTAL TRANSFERS		6,596,473	6,639,061	8,299,385	12,715,819	7,431,332	7,431,332	7,431,332

SECOND DRAFT

STATE STREET AID

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
STATE STREET AID REVENUES	1,096,605	1,303,727	1,576,800	1,514,089	1,526,000	1,526,000	1,526,000
STATE STREET AID OPER. EXPENDITURES	887,982	848,550	1,359,000	1,289,000	1,523,000	1,523,000	1,523,000
OPERATING INCOME (LOSS)	208,623	455,177	217,800	225,089	3,000	3,000	3,000
TRANSFER TO CAPITAL	74,816	50,606	250,000	67,956	215,000	215,000	215,000
DEBT SERVICE	-	-	200,000	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	962,798	899,156	1,809,000	1,356,956	1,738,000	1,738,000	1,738,000
SURPLUS (DEFICIT)	133,807	404,571	(232,200)	157,133	(212,000)	(212,000)	(212,000)
BEGINNING FUND BALANCE	242,099	375,906	780,477	780,477	937,610	937,610	937,610
ENDING FUND BALANCE	375,906	780,477	548,277	937,610	725,610	725,610	725,610

STATE STREET AID

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
121 REVENUE								
33551	STATE GAS & MOTOR FUEL TAX	1,095,544	1,300,058	1,575,000	1,506,200	1,520,000	1,520,000	1,520,000
36100	INTEREST EARNED - CHECKING	1,061	3,669	1,800	7,889	6,000	6,000	6,000
TOTAL STATE STREET AID REVENUE		1,096,605	1,303,727	1,576,800	1,514,089	1,526,000	1,526,000	1,526,000

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
121-43120								
247	STREET LIGHTING (ELEC/MTNC)	384,253	340,369	408,000	360,000	408,000	408,000	408,000
249	TRAFFIC SIGNALS (REPAIR/MTNC)	29,099	23,052	30,000	28,000	30,000	30,000	30,000
268	REPAIR AND MAINTENANCE ROADS	48,825	77,388	75,000	60,000	75,000	75,000	75,000
342	SIGN PARTS & SUPPLIES	23,434	25,995	30,000	25,000	30,000	30,000	30,000
632	TRANSFER TO DEBT SERVICE	-	-	200,000	-	-	-	-
931	STREET PAVING	402,371	381,746	816,000	816,000	980,000	980,000	980,000
940	TRANSFER TO CAPITAL	74,816	50,606	250,000	67,956	215,000	215,000	215,000
TOTAL STATE STREET AID EXPENDITURES		962,798	899,156	1,809,000	1,356,956	1,738,000	1,738,000	1,738,000

DRUG FUND

<i>DESCRIPTION</i>	<i>2015-2016 ACTUAL</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 AMENDED</i>	<i>2017-2018 ESTIMATED</i>	<i>2018-2019 REQUESTED</i>	<i>2018-2019 RECOMMEND</i>	<i>2018-2019 ADOPTED</i>
DRUG FUND REVENUES	166,109	102,637	124,900	129,512	120,900	120,900	120,900
DRUG FUND EXPENDITURES	44,843	26,518	54,000	43,216	60,500	60,500	60,500
OPERATING INCOME (LOSS)	121,266	76,119	70,900	86,296	60,400	60,400	60,400
TRANSFER TO CAPITAL	-	24,600	30,000	24,600	36,000	36,000	36,000
TOTAL DRUG FUND EXPENDITURES	44,843	51,118	84,000	67,816	96,500	96,500	96,500
SURPLUS (DEFICIT)	121,266	51,519	40,900	61,696	24,400	24,400	24,400
BEGINNING FUND BALANCE	138,911	260,177	311,696	311,696	373,392	373,392	373,392
ENDING FUND BALANCE	260,177	311,696	352,596	373,392	397,792	397,792	397,792

DRUG FUND

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2015-2016 ACTUAL</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 AMENDED</i>	<i>2017-2018 ESTIMATED</i>	<i>2018-2019 REQUESTED</i>	<i>2018-2019 RECOMMEND</i>	<i>2018-2019 ADOPTED</i>
125	REVENUE							
35141	COUNTY TRUSTEE'S OFFICE	38,429	29,920	45,000	28,359	35,000	35,000	35,000
35143	FORFEITURES/SEIZURES	100,427	50,082	55,000	81,750	65,000	65,000	65,000
35144	CONTRIBUTIONS/DONATIONS	-	100	-	-	-	-	-
36100	INTEREST ON CHECKING	508	1,661	900	3,193	900	900	900
37200	SALE OF PROPERTY	26,745	20,874	24,000	16,210	20,000	20,000	20,000
TOTAL DRUG REVENUE		166,109	102,637	124,900	129,512	120,900	120,900	120,900

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2015-2016 ACTUAL</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 AMENDED</i>	<i>2017-2018 ESTIMATED</i>	<i>2018-2019 REQUESTED</i>	<i>2018-2019 RECOMMEND</i>	<i>2018-2019 ADOPTED</i>
125-42121								
112	AGENT'S ADVANCE	4,500	-	15,000	-	15,000	15,000	15,000
114	SURVEILLANCE EXPENSE	1,220	-	-	-	-	-	-
115	TRAINING	3,296	5,183	2,000	5,310	2,000	2,000	2,000
118	OPERATIONS	9,482	8,473	9,500	8,673	11,000	11,000	11,000
269	AUTO - REPAIRS	2,841	305	2,500	960	2,500	2,500	2,500
270	AUTO - TOW	5,675	2,000	7,000	2,125	7,000	7,000	7,000
289	TRAVEL	7,600	9,653	15,000	23,923	20,000	20,000	20,000
400	DRUG - EQUIPMENT	-	160	3,000	1,995	3,000	3,000	3,000
404	K-9 EXPENSE	10,229	744	-	230	-	-	-
941	AUTO - PURCHASE	-	24,600	30,000	24,600	36,000	36,000	36,000
TOTAL DRUG FUND EXPENDITURES		44,843	51,118	84,000	67,816	96,500	96,500	96,500

IMPACT FEE

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
IMPACT FEE REVENUES	1,151,883	2,165,853	1,982,000	1,413,047	1,954,000	1,954,000	1,954,000
IMPACT FEE EXPENDITURES	474,996	3,842,964	3,753,000	3,521,613	1,172,254	1,172,254	1,172,254
SURPLUS (DEFICIT)	676,887	(1,677,111)	(1,771,000)	(2,108,566)	781,746	781,746	781,746
BEGINNING FUND BALANCE	5,408,744	6,085,631	4,408,520	4,408,520	2,299,954	2,299,954	2,299,954
ENDING FUND BALANCE	6,085,631	4,408,520	2,637,520	2,299,954	3,081,700	3,081,700	3,081,700

FUND BALANCE BY FUNCTION

PUBLIC SAFETY	862,924	1,236,011	1,280,387	1,637,386	1,419,579	1,419,579	1,419,579
PARKS	940,922	816,475	715,659	653,767	885,461	885,461	885,461
ROADS	4,281,785	2,356,034	641,474	8,801	776,660	776,660	776,660
ENDING FUND BALANCE BY TYPE	6,085,631	4,408,520	2,637,520	2,299,954	3,081,700	3,081,700	3,081,700

IMPACT FEE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
126	REVENUE							
32012	IMPACT FEES - ROADS	567,454	1,348,230	1,260,000	733,000	760,000	760,000	760,000
32013	IMPACT FEES - PARKS	313,332	258,943	210,000	250,000	744,000	744,000	744,000
32014	IMPACT FEES - PUBLIC SAFETY	255,047	527,325	504,000	390,000	430,000	430,000	430,000
36100	INTEREST EARNED	16,050	31,355	8,000	40,047	20,000	20,000	20,000
TOTAL IMPACT FEE REVENUE		1,151,883	2,165,853	1,982,000	1,413,047	1,954,000	1,954,000	1,954,000

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
126								
41700-291	IMPACT FEE STUDY	-	31,500	35,000	-	-	-	-
42200-750	TRANSFER TO CAP. PROJECTS-PUBLIC SAFETY	-	151,485	450,000	-	\$652,254	652,254	652,254
43100-750	TRANSFER TO CAP. PROJECTS-ROADS	332,446	3,075,673	2,968,000	2,894,000	-	-	-
43100-749	DEVELOPER REIMBURSEMENT-ROADS	-	207,613	-	207,613	-	-	-
44700-750	TRANSFER TO CAP. PROJECTS-PARKS	142,550	376,693	300,000	420,000	\$520,000	520,000	520,000
TOTAL IMPACT FEE EXPENDITURES		474,996	3,842,964	3,753,000	3,521,613	1,172,254	1,172,254	1,172,254

PROJECTS FUNDED

PUBLIC SAFETY TRANSFER INCLUDES FUNDING FOR THE SEARCH OF A NEW FIRE STATION LOCATION AND NEW POLICE PATROL CARS AND EQUIPMENT ALONG WITH A NEW DISPATCH CONSOLE.

PARKS TRANSFER INCLUDES ADDITONS TO THE GREENWAY AND THE ROTARY SOCCER PARK ANNEX.

STORM WATER

<i>DESCRIPTION</i>	<i>2015-2016 ACTUAL</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 AMENDED</i>	<i>2017-2018 ESTIMATED</i>	<i>2018-2019 REQUESTED</i>	<i>2018-2019 RECOMMEND</i>	<i>2018-2019 ADOPTED</i>
STORM WATER REVENUES	1,557,172	1,647,889	1,586,700	1,804,314	1,701,050	1,701,050	1,701,050
STORM WATER EXPENDITURES	937,034	956,489	1,145,488	972,611	1,169,662	1,169,662	1,169,662
OPERATING INCOME (LOSS)	620,138	691,400	441,212	831,703	531,388	531,388	531,388
TRANSFER TO CAPITAL	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873
TOTAL STORM WATER EXPENDITURES	1,156,225	1,385,113	3,115,407	1,591,612	3,397,535	3,397,535	3,397,535
SURPLUS (DEFICIT)	400,947	262,776	(1,528,707)	212,702	(1,696,485)	(1,696,485)	(1,696,485)
BEGINNING FUND BALANCE	3,014,284	3,415,231	3,678,007	3,678,007	3,890,709	3,890,709	3,890,709
ENDING FUND BALANCE	3,415,231	3,678,007	2,149,300	3,890,709	2,194,224	2,194,224	2,194,224

STORM WATER

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
127	REVENUE							
32012	STORMWATER FEE	1,311,626	1,371,778	1,330,000	1,504,800	1,440,000	1,440,000	1,440,000
32013	CONSOLIDATED STORM WATER	176,707	184,995	180,000	191,615	190,000	190,000	190,000
32015	PERMIT FEE	24,331	37,118	30,000	36,664	30,000	30,000	30,000
33555	STATE STREET CONTRACT MTNC	19,421	16,986	21,000	20,253	19,000	19,000	19,000
36007	MISC. REVENUE PAYROLL	-	75	-	75	50	50	50
36100	INTEREST INCOME	8,347	20,783	9,000	34,544	6,000	6,000	6,000
36950	BAD DEBT COLLECTION	35	3	-	3	-	-	-
37191	FORFEITED PENALTIES	16,705	16,151	16,700	16,360	16,000	16,000	16,000
TOTAL STORM WATER REVENUE		1,557,172	1,647,889	1,586,700	1,804,314	1,701,050	1,701,050	1,701,050

STORM WATER

PURPOSE STATEMENT

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MS 4 PHASE II PROGRAM. THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

MAJOR HIGHLIGHTS

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MS 4 PHASE II PROGRAM.
THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

PERFORMANCE MEASURES

	Calendar Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	75%	75%	81%	83%	84%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	75%	85%	86%	87%	86%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	85%	90%	91%	94%	95%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	15%	95%	95%	96%	96%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	85%	95%	97%	94%	93%
CITIZEN GENERATED WORK ORDERS - 48 HRS	90%	99%	99%	96%	95%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	91%	100%	100%	98%	98%
CITIZEN GENERATED WORK ORDERS - 1 MONTH	94%	100%	100%	99%	99%

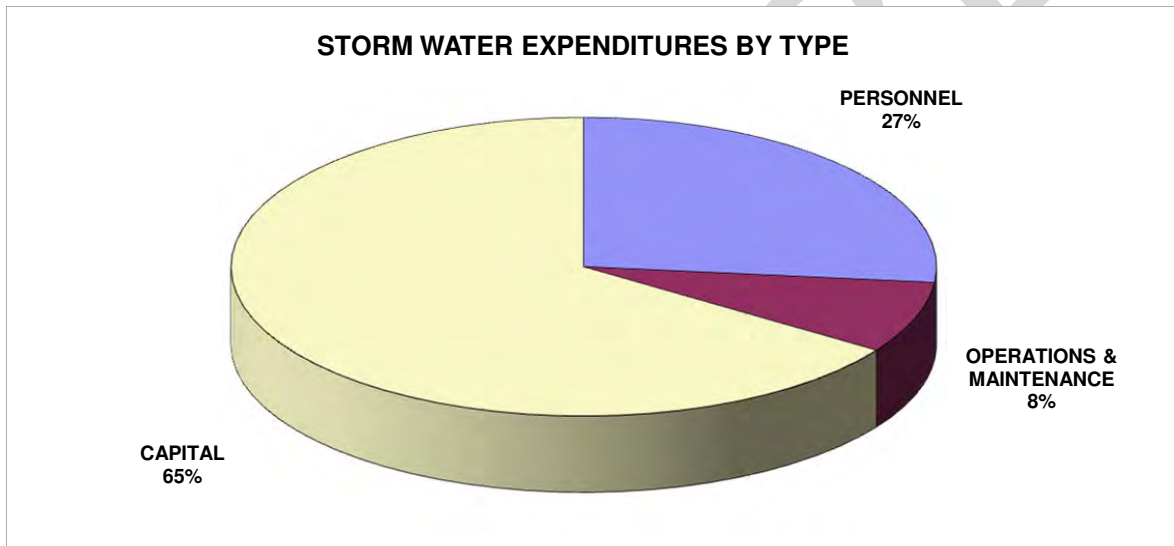
WORKLOAD INDICATOR

	Calendar Year				
	2013	2014	2015	2016	2017
WORK ORDERS PROCESSED	119	72	73	68	87
GREASE TRAPS INSPECTED MONTHLY	94	96	93	98	100
AVG. # ONGOING PROJECTS UNDER INSPECTION	48	55	49	54	55
DETENTION POND INSPECTIONS	183	186	206	228	234
MILES OF STREAMS INSPECTED	32	32	32	32	32
DISCHARGE SITES LOCATED	476	476	476	476	476
GRADING PERMITS ISSUED	20	23	30	37	41
NUMBER OF ILLICIT DISCHARGES	N/A	N/A	8	4	7

N/A - NOT AVAILABLE

STORM WATER

PERSONNEL		Fiscal Year				
STATUS	POSITION	14-15	15-16	16-17	17-18	18-19
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	CONSTRUCTION INSPEC	1	1	1	1	1
F	ENVIRONMENTAL TECH	1	1	1	1	1
F	EQUIPMENT OPERATOR	3.5	3.5	3.5	4.5	4.5
S	GIS INTERN	0	0	2	2	2
F	HEAVY EQUIPMENT OPERATOR	2	2	2	2	2
F	LEAD EQUIPMENT OPERATOR	0.5	1.5	1.5	1.5	1.5
F	PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5
F	STORMWATER COORDINATOR	1	1	1	1	1
F	UTILITY WORKER	0.5	0.5	0.5	0.5	0.5
TOTAL POSITIONS		11.0	12.0	14.0	15.0	15.0
FTE		11.0	12.0	13.0	14.0	14.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	697,999	726,081	889,616	749,614	906,643	906,643	906,643
OPERATIONS & MAINTENANCE	239,035	230,408	255,872	222,997	263,019	263,019	263,019
CAPITAL	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873

STORM WATER

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
127-43900								
111	SALARIES	438,399	456,756	553,760	519,000	563,110	563,110	563,110
112	OVERTIME	14,401	12,818	19,850	14,500	20,070	20,070	20,070
141	OASI (EMPLOYER'S SHARE)	32,827	34,915	43,240	38,300	44,670	44,670	44,670
142	HEALTH INSURANCE	182,515	194,580	229,510	147,938	236,150	236,150	236,150
143	RETIREMENT/PENSION	20,297	17,164	31,940	21,123	32,750	32,750	32,750
145	DISABILITY INSURANCE	2,270	2,401	3,310	2,481	3,360	3,360	3,360
146	WORKER'S COMPENSATION	7,070	6,062	4,856	4,856	3,283	3,283	3,283
149	EDUCATION & TRAINING	-	1,180	3,000	1,190	3,000	3,000	3,000
190	EMPLOYMENT TESTING	220	205	150	226	250	250	250
191	IMMUNIZATIONS	-	-	75	-	75	75	75
211	POSTAGE	160	115	200	97	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	4,735	5,310	6,000	5,535	6,000	6,000	6,000
236	PUBLIC PROMOTIONS	7,684	7,195	15,000	5,673	15,000	15,000	15,000
237	ADVERTISING/LLEGAL	-	-	100	-	100	100	100
245	TELEPHONE SERVICES	1,125	1,126	1,500	1,323	1,500	1,500	1,500
253	AUDIT SERVICES	1,422	1,005	1,200	942	1,200	1,200	1,200
254	ENGINEERING	14,825	240	10,000	2,550	10,000	10,000	10,000
261	REPAIR & MAINTENANCE - VEHICLES	153	621	1,000	611	1,000	1,000	1,000
290	CONTRACTUAL SERVICES	82,351	63,692	84,000	71,929	86,000	86,000	86,000
320	OPERATING SUPPLIES	3,919	4,685	3,500	6,181	4,000	4,000	4,000
326	CLOTHING & UNIFORMS	3,476	3,116	5,000	3,328	5,000	5,000	5,000
331	GAS, OIL & FUEL	9,498	7,583	14,000	4,876	10,000	10,000	10,000
512	VEHICLE INSURANCE	1,529	2,105	2,105	2,105	3,121	3,121	3,121
513	LIABILITY INSURANCE	4,998	6,500	6,500	6,500	6,500	6,500	6,500
593	SUPPORT SERVICES/GENERAL FUND	102,652	121,086	105,192	105,192	112,823	112,823	112,823
799	SUNDRY	57	407	500	397	500	500	500
825	BAD DEBT	451	5,622	-	5,758	-	-	-
940	TRANSFER TO CAPITAL	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873
TOTAL STORM WATER		1,156,225	1,385,113	3,115,407	1,591,612	3,397,535	3,397,535	3,397,535

INSURANCE FUND

<i>DESCRIPTION</i>	<i>2015-2016 ACTUAL</i>	<i>2016-2017 ACTUAL</i>	<i>2017-2018 AMENDED</i>	<i>2017-2018 ESTIMATED</i>	<i>2018-2019 REQUESTED</i>	<i>2018-2019 RECOMMEND</i>	<i>2018-2019 ADOPTED</i>
INSURANCE FUND REVENUES	9,320,009	9,217,371	10,129,632	8,875,464	9,731,400	9,731,400	9,731,400
INSURANCE FUND EXPENSES	8,991,242	7,715,835	9,866,033	8,791,980	9,370,000	9,370,000	9,370,000
SURPLUS (DEFICIT)	328,767	1,501,536	263,599	83,484	361,400	361,400	361,400
BEGINNING NET ASSETS	3,148,799	3,477,566	4,979,102	4,979,102	5,062,586	5,062,586	5,062,586
ENDING NET ASSETS	3,477,566	4,979,102	5,242,701	5,062,586	5,423,986	5,423,986	5,423,986

INSURANCE FUND

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
129	REVENUE							
34500	INSURANCE PREMIUMS RECEIVED	6,682,599	6,725,431	7,650,432	5,779,100	7,009,000	7,009,000	7,009,000
34501	MEDICAL/CHILD CARE REIMB.	95,409	103,394	78,000	100,800	116,400	116,400	116,400
34502	CASUALTY PREMIUMS RECEIVED	1,300,000	1,400,000	1,500,000	1,458,333	1,500,000	1,500,000	1,500,000
36100	INTEREST	11,570	29,708	31,200	56,131	70,000	70,000	70,000
36350	INS REIMBURSEMENTS-MEDICAL	151,359	183,425	90,000	132,300	120,000	120,000	120,000
36351	OTHER REVENUE	76,469	105,754	75,000	90,000	91,000	91,000	91,000
36352	STOP LOSS REIMBURSEMENTS	1,046,077	593,577	684,000	700,800	780,000	780,000	780,000
36353	INS REIMBURSEMENTS-PROP & CAS	(44,749)	53,877	20,000	533,000	20,000	20,000	20,000
37199	MISCELLANEOUS REVENUE	1,275	22,205	1,000	25,000	25,000	25,000	25,000
	TOTAL INSURANCE REVENUES	9,320,009	9,217,371	10,129,632	8,875,464	9,731,400	9,731,400	9,731,400

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
129-41000								
150	EMPLOYEE CLAIMS PAID	6,074,408	5,212,991	6,700,000	5,633,600	6,098,000	6,098,000	6,098,000
151	MEDICAL/CHILD CARE CLAIMS PAID	102,953	103,907	78,000	97,900	103,000	103,000	103,000
152	INS STOP LOSS & THIRD PARTY ADM	1,173,836	1,152,959	1,286,551	1,188,600	1,312,000	1,312,000	1,312,000
153	MEDICARE SUPPLEMENT	9,469	9,942	9,469	10,000	10,000	10,000	10,000
154	LIFE INSURANCE PREMIUMS	18,648	18,817	22,696	18,500	22,000	22,000	22,000
155	CASUALTY & WC CLAIMS	695,130	291,958	700,000	829,580	720,000	720,000	720,000
156	CASUALTY & WC PREMIUMS	574,078	525,000	575,000	575,000	600,000	600,000	600,000
157	HEALTH SAVINGS ACCOUNT	182,133	212,021	276,000	248,900	293,000	293,000	293,000
158	HEALTH CARE ACT REFORM FEES	45,144	30,388	40,000	40,000	40,000	40,000	40,000
290	CONTRACTUAL SERVICES	85,356	98,094	108,317	99,000	102,000	102,000	102,000
793	INCENTIVE PROGRAM	30,087	28,758	25,000	20,400	25,000	25,000	25,000
794	HRA INCENTIVES	-	31,000	45,000	30,500	45,000	45,000	45,000
	TOTAL INSURANCE EXPENSES	8,991,242	7,715,835	9,866,033	8,791,980	9,370,000	9,370,000	9,370,000

DEBT SERVICE

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
DEBT SERVICE FUND REVENUES	3,085,630	2,897,457	2,736,931	2,736,931	2,870,114	2,870,114	2,870,114
DEBT SERVICE FUND EXPENSES	3,085,630	2,972,663	2,816,931	2,816,931	2,950,114	2,950,114	2,950,114
SURPLUS (DEFICIT)	-	(75,206)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
BEGINNING FUND BALANCE	1,779,574	1,779,574	1,704,368	1,704,368	1,624,368	1,624,368	1,624,368
ENDING FUND BALANCE	1,779,574	1,704,368	1,624,368	1,624,368	1,544,368	1,544,368	1,544,368

DEBT SERVICE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
211	REVENUE							
34730	TRANSFER FROM GENERAL	3,027,332	2,839,366	2,479,459	2,479,459	2,813,921	2,813,921	2,813,921
34760	TRANSFER FROM STATE STREET AID	-	-	200,000	200,000	-	-	-
36106	INTEREST INCOME - AIRPORT AUTH NOTE	58,298	58,091	57,472	57,472	56,193	56,193	56,193
36107	PRINCIPAL INCOME - AIRPORT AUTH NOTE	-	-	80,000	80,000	80,000	80,000	80,000
	TOTAL DEBT SERVICE REVENUE	3,085,630	2,897,457	2,816,931	2,816,931	2,950,114	2,950,114	2,950,114

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
211								
41991-175	ADMINISTRATIVE FEES	950	950	1,500	1,500	2,000	2,000	2,000
41991-642	PRINCIPAL RETIREMENT/2008	332,010	348,075	358,785	358,785	374,850	374,850	374,850
41991-643	INTEREST/2008	149,474	137,190	123,789	123,789	14,994	14,994	14,994
41991-644	PRINCIPAL RETIREMENT/2009	200,000	210,000	210,000	210,000	220,000	220,000	220,000
41991-645	INTEREST/2009	68,720	63,220	56,920	56,920	7,150	7,150	7,150
41991-646	PRINCIPAL CAPITAL OUTLAY NOTE 2012	207,420	-	-	-	-	-	-
41991-647	INTEREST CAPITAL OUTLAY NOTE 2012	1,898	-	-	-	-	-	-
41991-648	PRINCIPAL 2014A 800 TRUNK BOND ISSUE	200,000	200,000	210,000	210,000	210,000	210,000	210,000
41991-649	INTEREST 2014A 800 TRUNK BOND ISSUE	72,600	66,600	60,600	60,600	54,300	54,300	54,300
41991-652	PRINCIPAL 2014 REFUNDING 2005 BOND	480,000	510,000	500,000	500,000	510,000	510,000	510,000
41991-653	INTEREST 2014 REFUNDING 2005 BOND	34,914	28,290	21,252	21,252	14,352	14,352	14,352
41991-654	PRINCIPAL 2014B AIRPORT AUTH BOND	-	75,000	80,000	80,000	80,000	80,000	80,000
41991-655	INTEREST 2014B AIRPORT AUTH BOND	58,298	58,297	57,472	57,472	56,193	56,193	56,193
41991-656	PRINCIPAL 2014A REFUNDING 2006 BOND	920,000	950,000	990,000	990,000	1,005,000	1,005,000	1,005,000
41991-657	INTEREST 2014A REFUNDING 2006 BOND	151,610	120,014	86,613	86,613	69,882	69,882	69,882
41991-661	INTEREST - 2017 REFUNDING BOND	-	-	-	-	155,393	155,393	155,393
41991-663	INTEREST - 2019 BOND ISSUE	-	-	-	-	176,000	176,000	176,000
41991-699	BOND ISSUE COSTS	-	-	60,000	60,000	-	-	-
49200-630	PRINCIPAL CAPITAL OUTLAY NOTE 2013	203,673	203,673	-	-	-	-	-
49200-631	INTEREST CAPITAL OUTLAY NOTE 2013	4,063	1,354	-	-	-	-	-
	TOTAL DEBT SERVICE	3,085,630	2,972,663	2,816,931	2,816,931	2,950,114	2,950,114	2,950,114

SECOND READ

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CAPITAL PROJECTS

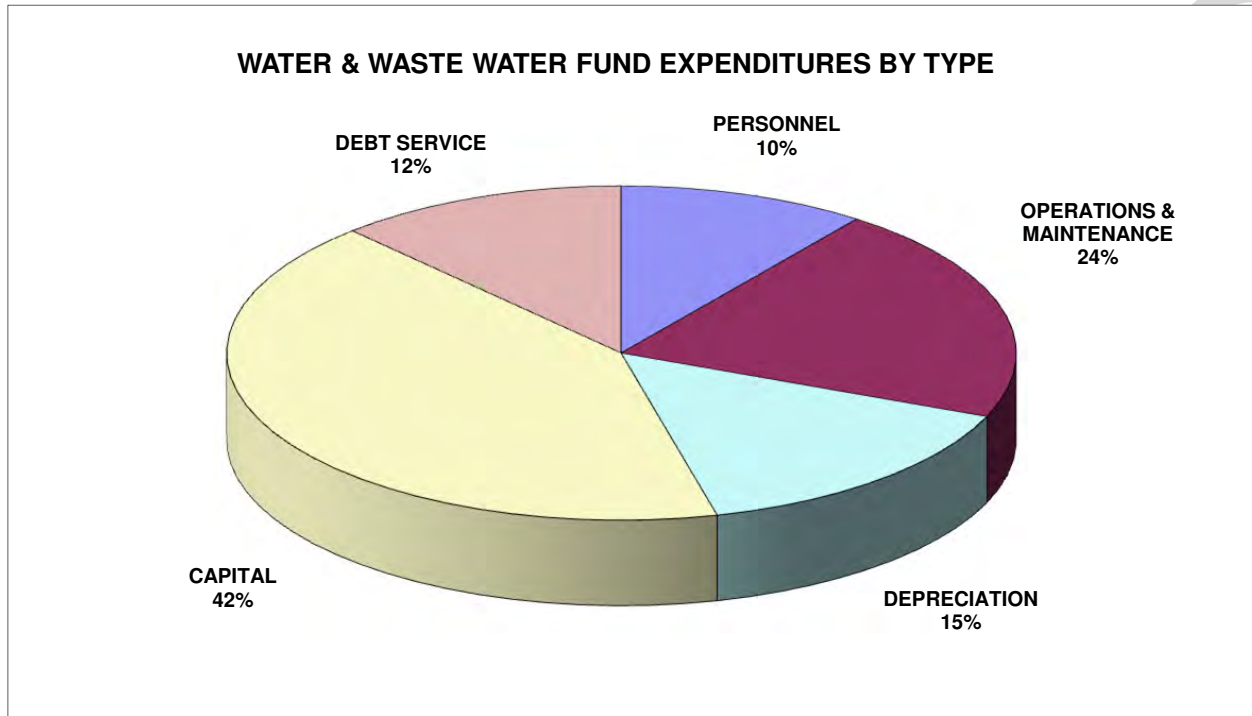
ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
320	REVENUE							
32005	CONTRIBUTION-OTHER GOVERNMENTS	347,807	222,687	1,070,876	-	1,680,000	1,680,000	1,680,000
32007	PRIVATE GRANT	2,000	102,000	447,224	2,000	48,000	48,000	48,000
32010	GHSO GRANT REVENUE	12,804	13,178	-	17,019	-	-	-
32011	TDOT GRANT REVENUE	90,471	117,247	1,398,400	190,000	2,781,000	2,781,000	2,781,000
33147	HOMES PROGRAM GRANT	101,244	101,941	-	-	-	-	-
33148	E911 RCECD GRANT	-	-	126,500	-	-	-	-
34720	TRANSFER FROM IMPACT FEE	474,996	3,603,852	3,718,000	3,604,000	1,172,254	1,172,254	1,172,254
34730	TRANSFER FROM GENERAL FUND	3,490,314	3,799,696	5,819,926	10,264,008	4,617,411	4,617,411	4,617,411
34770	TRANSFER FROM STORM WATER	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873
34780	TRANSFER FROM STATE STREET AID	74,816	50,606	250,000	150,000	215,000	215,000	215,000
34790	TRANSFER FROM DRUG FUND	-	-	30,000	-	-	-	-
35000	DEBT PROCEEDS	-	-	2,500,000	-	5,309,000	5,309,000	5,309,000
36100	INTEREST INCOME	-	3,326	-	-	-	-	-
37199	MISCELLANEOUS REVENUE	7,521	-	-	-	-	-	-
	TOTAL REVENUES	4,821,164	8,443,157	17,330,845	14,846,028	18,050,538	18,050,538	18,050,538
41100	LEGISLATIVE	3,916	-	-	-	-	-	-
41210	JUDICIAL/COURTS	4,458	32,074	51,370	51,127	40,495	40,495	40,495
41640	INFORMATION SERVICES	155,854	171,644	123,270	123,270	41,538	41,538	41,538
41700	PLANNING & CODES	103,584	113,469	131,306	130,259	232,106	232,106	232,106
41720	PUBLIC WORKS	2,625	13,103	44,435	46,261	13,105	13,105	13,105
41800	BUILDING & GROUNDS	60,096	34,629	253,346	199,846	322,689	322,689	322,689
41990	ADMINISTRATION	150,953	223,651	577,184	49,912	705,887	705,887	705,887
41991	FINANCE	22,640	53,245	18,540	3,707	29,080	29,080	29,080
41992	TREASURER	2,524	222	6,700	5,598	27,740	27,740	27,740
41993	HUMAN RESOURCES	-	5,488	2,500	1,808	5,390	5,390	5,390
42100	POLICE	472,420	518,868	475,005	538,493	648,248	648,248	648,248
42200	FIRE	23,478	216,357	2,021,254	853,447	1,575,333	1,575,333	1,575,333
43100	STREET	478,919	3,352,659	6,972,677	3,005,100	8,101,147	8,101,147	8,101,147
43170	VEHICLE MAINTENANCE	4,068	2,905	6,000	5,000	65,974	65,974	65,974
43900	STORM WATER	219,191	428,624	1,969,919	619,001	2,227,873	2,227,873	2,227,873
44450	GOLF COURSE	30,163	77,372	76,450	66,500	17,645	17,645	17,645
44700	PARKS	2,777,288	3,196,407	4,512,264	4,040,965	\$6,360,498	6,360,498	6,360,498
45000	EVENT CENTER	220,724	90,677	88,625	79,875	132,790	132,790	132,790
50000-798	TRANSFER TO IMPACT FEE FUND	-	-	-	-	1,728,000	1,728,000	1,728,000
	TOTAL EXPENSES	4,732,901	8,531,394	17,330,845	9,820,169	22,275,538	22,275,538	22,275,538
	BEGINNING FUND BALANCE	412,646	500,909	412,672	412,672	5,438,531	5,438,531	5,438,531
	ENDING FUND BALANCE	500,909	412,672	412,672	5,438,531	1,213,531	1,213,531	1,213,531

FOR DETAIL OF CAPITAL PROJECTS SEE CAPITAL IMPROVEMENTS PLAN SECTION

WATER & WASTE WATER SUMMARY

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
WATER SERVICES	9,594,932	10,531,850	11,265,150	10,881,237	11,566,500	11,566,500	11,566,500
SEWER SERVICES	9,085,727	9,619,796	9,719,000	9,625,727	10,232,200	10,232,200	10,232,200
FORFEITED PENALTIES	248,870	252,834	240,000	262,040	247,500	247,500	247,500
LESS: BAD DEBT (EXPENSE)	(45,407)	(16,868)	(20,000)	(17,101)	(20,000)	(20,000)	(20,000)
OTHER	9,381	14,416	6,100	10,959	10,050	10,050	10,050
TOTAL OPERATING REVENUE	18,893,503	20,402,028	21,210,250	20,762,862	22,036,250	22,036,250	22,036,250
WATER PLANT							
PERSONNEL	1,196,724	1,246,740	1,272,937	1,161,693	1,278,776	1,278,776	1,278,776
OPERATIONS & MAINTENANCE	2,241,636	2,735,316	2,546,886	2,678,894	2,912,997	2,912,997	2,912,997
DEPRECIATION	3,449,619	3,500,725	3,319,675	3,474,157	3,319,675	3,319,675	3,319,675
WASTE WATER PLANT							
PERSONNEL	828,554	909,024	1,005,383	928,308	1,072,997	1,072,997	1,072,997
OPERATIONS & MAINTENANCE	1,890,829	1,989,387	1,966,707	2,099,884	2,315,737	2,315,737	2,315,737
DEPRECIATION	2,011,653	2,061,435	2,213,115	2,221,182	2,213,115	2,213,115	2,213,115
WATER & WASTE WATER MAINTENANCE							
PERSONNEL	917,259	1,147,548	1,436,133	1,241,221	1,439,929	1,439,929	1,439,929
OPERATIONS & MAINTENANCE	1,177,355	1,378,739	2,033,815	1,380,622	1,981,259	1,981,259	1,981,259
TOTAL OPERATING EXPENSES	13,713,629	14,968,914	15,794,651	15,185,961	16,534,485	16,534,485	16,534,485
OPERATING INCOME (LOSS)	5,179,874	5,433,114	5,415,599	5,576,901	5,501,765	5,501,765	5,501,765
INTEREST INCOME	49,148	132,107	91,000	250,097	255,300	255,300	255,300
INTEREST (EXPENSE)	(1,395,154)	(1,274,612)	(1,352,677)	(791,524)	(494,856)	(494,856)	(494,856)
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	335,556	-	5,000	-	-	-	-
NON OPERATING REVENUES / (EXPENSES)	(1,010,450)	(1,142,505)	(1,256,677)	(541,427)	(239,556)	(239,556)	(239,556)
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,169,424	4,290,609	4,158,922	5,035,474	5,262,209	5,262,209	5,262,209
SRL LOAN FORGIVENESS	37,033	5,112	-	-	-	-	-
CAPITAL CONTRIBUTIONS-TAP FEES	2,336,657	2,818,349	2,363,000	2,458,955	4,521,500	4,521,500	4,521,500
NON CASH CONTRIBUTIONS FROM DEVELOPERS	2,474,300	5,642,175	2,500,000	3,200,000	4,542,000	4,542,000	4,542,000
TRANSFERS OUT-IN LIEU OF TAX	(668,297)	(637,154)	(631,177)	(633,667)	(583,659)	(583,659)	(583,659)
CHANGE IN NET POSITION	8,349,117	12,119,091	8,390,745	10,060,762	13,742,050	13,742,050	13,742,050
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	5,461,272	5,562,160	5,532,790	5,695,339	5,532,790	5,532,790	5,532,790
DEBT PROCEEDS	-	-	5,506,333	-	12,796,833	12,796,833	12,796,833
LESS: DEBT PRINCIPAL PAYMENTS	(3,656,485)	(3,656,485)	(3,864,880)	(3,864,880)	(3,947,541)	(3,947,541)	(3,947,541)
CONTRIBUTIONS FROM DEVELOPERS	(2,474,300)	(5,642,175)	(2,500,000)	(3,200,000)	(4,542,000)	(4,542,000)	(4,542,000)
CAPITAL PROJECTS	(976,960)	(976,960)	(7,640,783)	(941,602)	(15,610,513)	(15,610,513)	(15,610,513)
NET INCREASE (DECREASE) IN CASH	6,702,644	7,405,631	5,424,205	7,749,619	7,971,619	7,971,619	7,971,619

WATER & WASTE WATER SUMMARY



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	2,942,537	3,303,312	3,714,453	3,331,222	3,791,702	3,791,702	3,791,702
OPERATIONS & MAINTENANCE	5,843,914	6,758,514	7,198,585	6,810,168	7,813,652	7,813,652	7,813,652
DEPRECIATION	5,461,272	5,562,160	5,532,790	5,695,339	5,532,790	5,532,790	5,532,790
CAPITAL	-	-	7,640,783	941,602	15,610,513	15,610,513	15,610,513
DEBT SERVICE	1,394,079	1,273,562	5,217,557	4,656,404	4,442,397	4,442,397	4,442,397

WATER & WASTE WATER REVENUE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
413	REVENUE							
33100	LOAN.GRANT FORGIVENESS	37,033	5,112	-	-	-	-	-
36001	SURPLUS SALES	335,556	-	5,000	-	-	-	-
36007	MISC REVENUE PAYROLL	856	25	100	50	50	50	50
36100	INTEREST EARNED - CHECKING	42,846	126,562	85,000	245,000	250,000	250,000	250,000
36110	INTEREST INCOME	6,302	5,545	6,000	5,097	5,300	5,300	5,300
36900	FINANCING SOURCES	-	-	5,506,333	-	\$12,796,833	12,796,833	12,796,833
36950	BAD DEBT COLLECTION	1,208	1,435	800	1,657	1,400	1,400	1,400
37110	METERED WATER SALES	9,532,976	10,092,461	10,200,000	9,879,000	10,500,000	10,500,000	10,500,000
37111	CONSOLIDATED SEWER	364,550	454,513	400,000	459,288	470,000	470,000	470,000
37119	OTHER METERED WATER SALES	11,671	11,676	12,000	12,821	12,000	12,000	12,000
37121	TREATMENT/SURCHARGE	117,735	87,386	74,000	128,572	93,000	93,000	93,000
37122	INDUSTRIAL MONITORING	55,491	55,461	55,600	55,461	55,500	55,500	55,500
37124	CUD CONTRACT - MILL LANE	-	376,715	1,003,750	935,282	1,003,800	1,003,800	1,003,800
37191	FORFEITED PENALTIES	248,870	252,834	240,000	262,040	247,500	247,500	247,500
37192	FEMA GRANT	-	41,346	-	-	-	-	-
37193	TEMA GRANT	-	2,353	-	-	-	-	-
37195	INSTALLATION CHARGES	99,362	100,561	98,000	106,611	100,000	100,000	100,000
37196	WATER TAP FEES	808,767	862,535	500,000	868,955	821,500	821,500	821,500
37199	MISCELLANEOUS	8,525	14,391	6,000	10,909	10,000	10,000	10,000
37200	CONTRIBUTED LINES	2,474,300	5,642,175	2,500,000	3,200,000	4,542,000	4,542,000	4,542,000
37210	WASTE WATER SERVICE CHARGE	8,458,400	8,870,415	9,100,000	8,864,000	9,500,000	9,500,000	9,500,000
37215	WASTE WATER REUSE SALES	26,141	42,674	30,000	48,847	45,000	45,000	45,000
37220	WASTE WATER INSPECTION FEES	13,125	14,650	10,000	15,425	18,000	18,000	18,000
37296	WASTE WATER TAP FEES	1,527,890	1,955,814	1,863,000	1,590,000	3,700,000	3,700,000	3,700,000
TOTAL REVENUE		24,171,604	29,016,639	31,695,583	26,689,015	44,171,883	44,171,883	44,171,883

WATER TREATMENT PLANT

PURPOSE STATEMENT

THE WATER TREATMENT PLANT PRODUCES THE HIGHEST QUALITY OF WATER POSSIBLE AT THE MOST REASONABLE PRICE FOR ITS CUSTOMERS. THE GOAL IS TO OPERATE THE PLANT AT THE MINIMUM COST NEEDED TO PRODUCE WATER AND MEET OR EXCEED STATE AND EPA GUIDELINES.

MAJOR HIGHLIGHTS

THE EXTENSION OF WATER LINES WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT TO I-840.
UPGRADE OF ALL PLC INSTRUMENTATION AT WATER TANKS AND BOOSTER STATIONS. ROCK SPRINGS BOOSTER STATION UPGRADE.

PERFORMANCE MEASURES

	Fiscal Year				
	2013	2014	2,015	2016	2017
EFFICIENCY					
COST PER 1,000 GALLONS*	\$2.86	\$3.03	\$3.18	\$2.83	\$2.72
SERVICE QUALITY					
TASTE AND ODOR COMPLAINTS	6	9	11	12	5

* Includes half of the Water Sewer Maintenance Costs

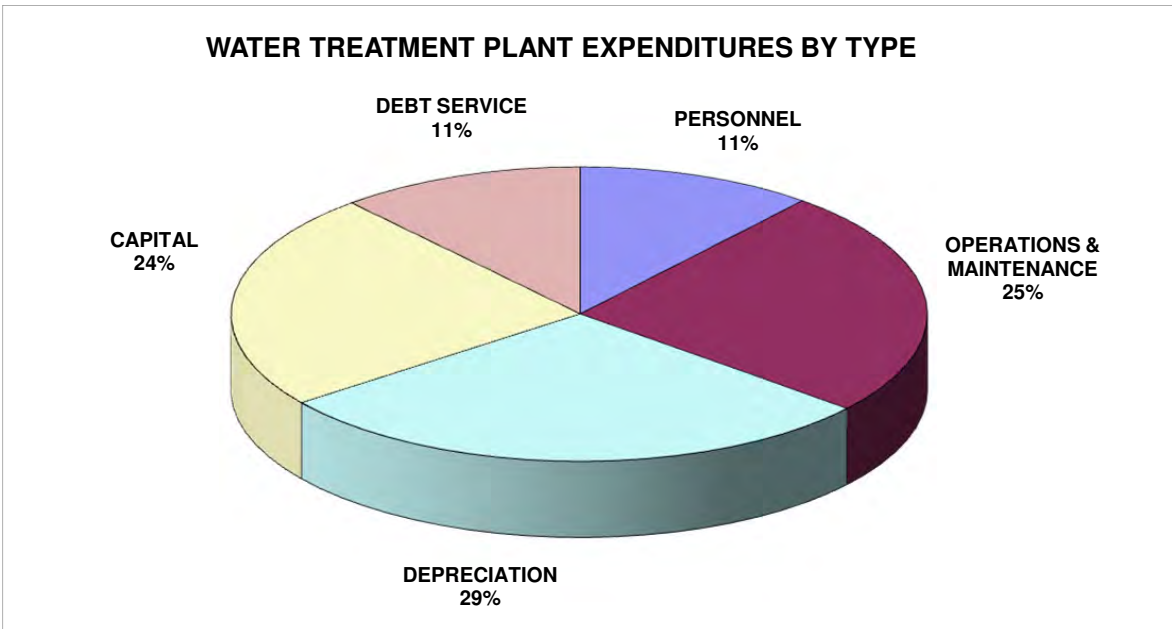
WORKLOAD INDICATOR

	Fiscal Year				
	2013	2014	2015	2016	2017
RAW WATER TREATED/MONTH (000,000)	2,866.2	2,986.3	2,941.3	3,219.6	3,722.8

PERSONNEL

STATUS POSITION	Fiscal Year				
	14-15	15-16	16-17	17-18	18-19
F ASSISTANT MANAGER WTP	1	1	1	1	1
F LABORATORY ANALYST	1	1	2	2	0
F LABORATORY TECHNICIAN	1	1	0	0	1
F MAINTENANCE SUPERVISOR	1	1	1	1	1
F MAINTENANCE TECHNICIAN	1	1	1	1	1
F MAINTENANCE TECHNICIAN II	1	1	1	1	1
F OFFICE COORDINATOR	1	1	1	1	1
F WTP LEAD OPERATOR	3	3	3	3	3
F WTP MANAGER	1	1	1	1	1
F WTP OPERATOR II	0	0	1	0	2
F WTP OPERATOR III	1	1	1	2	1
F WTP OPERATOR IV	4	4	3	4	3
TOTAL POSITIONS	16.0	16.0	16.0	17.0	17.0
FTE	16.0	16.0	16.0	17.0	17.0

WATER TREATMENT PLANT



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	1,196,724	1,246,740	1,272,937	1,161,693	1,278,776	1,278,776	1,278,776
OPERATIONS & MAINTENANCE	2,241,636	2,735,316	2,546,886	2,678,894	2,912,997	2,912,997	2,912,997
DEPRECIATION	3,449,619	3,500,725	3,319,675	3,474,157	3,319,675	3,319,675	3,319,675
CAPITAL	-	-	2,570,218	376,701	2,778,503	2,778,503	2,778,503
DEBT SERVICE	482,414	444,197	1,603,888	1,389,280	1,321,000	1,321,000	1,321,000

WATER TREATMENT PLANT

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
413-52100								
111	SALARIES	787,622	773,871	793,480	781,500	798,560	798,560	798,560
112	OVERTIME	27,258	28,888	32,840	29,200	32,910	32,910	32,910
118	COMPENSATED ABSENCES	3,206	2,148	-	2,148	-	-	-
141	OASI (EMPLOYER'S SHARE)	59,239	58,393	62,410	60,000	63,690	63,690	63,690
142	HEALTH INSURANCE	256,597	256,287	296,770	218,646	291,080	291,080	291,080
143	RETIREMENT/PENSION	25,880	96,203	48,030	42,000	56,810	56,810	56,810
145	DISABILITY INSURANCE	4,356	4,546	4,910	4,422	4,840	4,840	4,840
146	WORKER'S COMPENSATION	25,060	19,628	20,222	20,222	15,946	15,946	15,946
148	EMPLOYEE EDUCATION & TRAINING	7,506	6,776	14,275	3,555	14,940	14,940	14,940
175	ADMINISTRATIVE FEES/BONDS	-	-	-	-	100	100	100
190	EMPLOYMENT TESTING	606	417	2,000	561	2,000	2,000	2,000
191	IMMUNIZATION	-	-	400	-	400	400	400
200	STATE FEES	22,011	23,092	25,120	24,337	25,820	25,820	25,820
211	POSTAGE	200	811	2,250	486	2,850	2,850	2,850
220	PRINTING & DUPLICATION	50	167	2,000	167	2,000	2,000	2,000
235	MEMBERSHIP/REGISTRATION FEES	2,074	3,115	2,100	2,476	3,490	3,490	3,490
236	ADVERTISING/PROMOTION	107	-	1,000	-	1,000	1,000	1,000
237	ADVERTISING/LEGAL	544	344	700	458	700	700	700
241	UTILITY SERVICES	912,197	1,037,822	906,000	1,005,603	1,100,000	1,100,000	1,100,000
245	TELEPHONE SERVICES	5,814	5,723	6,200	5,897	6,200	6,200	6,200
254	ARCHITECTURAL/ENGINEERING	50	-	10,000	-	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	2,684	1,586	5,000	1,407	5,000	5,000	5,000
263	REPAIR & MAINTENANCE/ WATER TANK	17,437	17,733	23,100	15,581	18,300	18,300	18,300
269	OTHER REPAIR & MAINTENANCE	62,033	127,695	100,600	142,757	105,000	105,000	105,000
289	TRAVEL	859	1,503	2,630	1,850	2,630	2,630	2,630
290	CONTRACTUAL SERVICES	305,753	357,463	379,870	343,294	414,600	414,600	414,600
320	OPERATING SUPPLIES	26,165	14,375	21,800	16,199	21,800	21,800	21,800
321	CHEMICAL SUPPLIES	701,264	954,203	874,000	948,359	990,000	990,000	990,000
322	LAB SUPPLIES	62,974	78,767	64,000	67,076	70,000	70,000	70,000
323	SAFETY SUPPLIES	969	5,213	9,900	5,860	9,700	9,700	9,700
324	ADMINISTRATION SUPPLIES	2,687	1,498	2,960	1,425	3,650	3,650	3,650
325	MAINTENANCE SUPPLIES	1,068	1,068	1,000	1,482	1,000	1,000	1,000
326	CLOTHING AND UNIFORMS	12,792	6,685	13,000	8,217	13,800	13,800	13,800
327	JANITORIAL SUPPLIES	933	1,315	1,500	1,026	1,750	1,750	1,750
331	GAS, OIL & FUEL	8,089	13,456	10,000	4,330	10,000	10,000	10,000
511	BUILDING INSURANCE	61,155	51,091	49,646	50,248	60,626	60,626	60,626
512	VEHICLE INSURANCE	5,097	4,210	4,210	4,210	4,681	4,681	4,681
513	LIABILITY INSURANCE	25,554	25,554	25,000	25,231	25,000	25,000	25,000
540	DEPRECIATION	3,449,619	3,500,725	3,319,675	3,474,157	3,319,675	3,319,675	3,319,675
630	DEBT SERVICE - PRINCIPAL	-	-	1,100,000	1,100,000	1,150,000	1,150,000	1,150,000
636	BOND INTEREST 2011	482,214	443,423	460,188	288,454	144,000	144,000	144,000
638	STATE REVOLVING INTEREST 2015 A	200	774	43,700	826	27,000	27,000	27,000
799	SUNDRY	470	410	900	357	900	900	900
940	TRANSFER TO CAPITAL	-	-	2,570,218	376,701	2,778,503	2,778,503	2,778,503
TOTAL WATER TREATMENT PLANT		7,370,393	7,926,978	11,313,604	9,080,725	11,610,951	11,610,951	11,610,951

WASTE WATER TREATMENT PLANT

PURPOSE STATEMENT

PROTECTION OF PUBLIC HEALTH AND THE ENVIRONMENT BY THE TREATMENT OF THE SANITARY AND INDUSTRIAL SEWAGE OF THE TOWN OF SMYRNA. THE GOAL IS TO PROVIDE THE HIGHEST QUALITY OF SERVICE TO THE CITIZENS OF THE TOWN OF SMYRNA.

MAJOR HIGHLIGHTS

THE DESIGN PHASE COMPLETION OF THE WASTEWATER TREATMENT PLANT EXPANSION.
THE EXTENSION OF SEWER WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT TO I-840.

PERFORMANCE MEASURES

	Fiscal Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
TREATMENT COST PER 1,000 GALLONS	\$3.11	\$3.29	\$3.17	\$3.00	3.19*
SERVICE QUALITY					
PERMIT VIOLATIONS	37	18	25	19	18

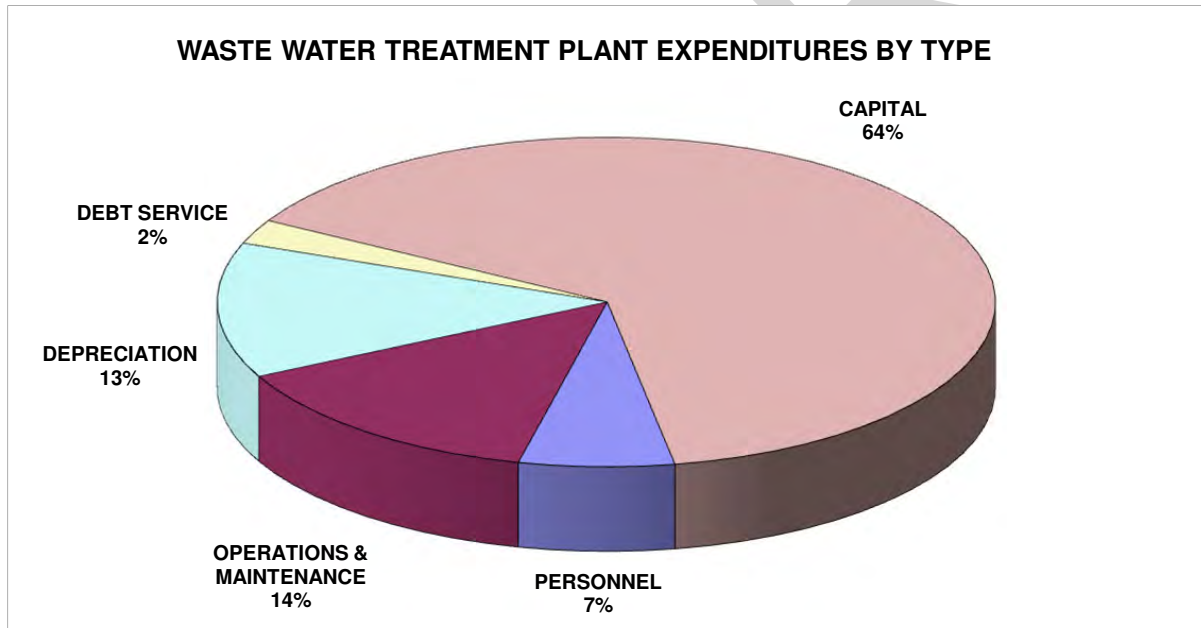
* Includes half of the Water Sewer Maintenance Costs

WORKLOAD INDICATOR

	Fiscal Year				
	2013	2014	2015	2016	2017
GALLONS TREATED (1,000,000)	2,210	2,077	2,104	2,180	2,065
POUNDS DISPOSED OF	2,314,200	2,729,800	2,870,600	2,473,600	2,766,112
LOADS TRUCKED OUT	434	492	542	619	568

WASTE WATER TREATMENT PLANT

PERSONNEL		Fiscal Year				
STATUS POSITION		14-15	15-16	16-17	17-18	18-19
F	CHIEF OPERATOR	1	1	1	1	1
F	LABORATORY ANALYST	1	1	1	0	1
F	LABORATORY SUPERVISOR	1	1	1	1	1
F	MAINTENANCE SUPERVISOR	1	1	1	1	1
F	MAINTENANCE TECH	1	1	0	1	1
F	MAINTENANCE TECH II	0	0	1	0	1
F	WWTP LEAD OPERATOR	1	1	1	1	1
F	WWTP MANAGER	1	1	1	1	1
F	WWTP OPERATOR III	3	3	5	5	2
F	WWTP OPERATOR IV	1	1	0	2	3
F	WWTP OPERATOR TRAINEE	1	1	0	0	0
TOTAL POSITIONS		12.0	12.0	12.0	13.0	13.0
FTE		12.0	12.0	12.0	13.0	13.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	828,554	909,024	1,005,383	928,308	1,072,997	1,072,997	1,072,997
OPERATIONS & MAINTENANCE	1,891,904	1,990,437	1,966,707	2,099,884	2,315,737	2,315,737	2,315,737
DEPRECIATION	2,011,653	2,061,435	2,213,115	2,221,182	2,213,115	2,213,115	2,213,115
DEBT SERVICE	78,496	72,642	665,883	622,371	402,191	402,191	402,191
CAPITAL	-	-	3,706,365	289,773	10,671,765	10,671,765	10,671,765

WASTE WATER TREATMENT PLANT

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
413-52200								
111	SALARIES	503,989	566,243	603,050	611,000	614,280	614,280	614,280
112	OVERTIME	41,811	36,389	46,450	46,200	47,020	47,020	47,020
118	COMPENSATED ABSENCES	1,629	1,074	-	1,074	-	-	-
141	OASI (EMPLOYER'S SHARE)	40,883	44,696	49,180	50,400	50,720	50,720	50,720
142	HEALTH INSURANCE	173,708	189,257	212,060	140,475	220,780	220,780	220,780
143	RETIREMENT/PENSION	46,785	56,632	62,400	61,297	81,600	81,600	81,600
144	457B MATCH	262	261	270	260	260	260	260
145	DISABILITY INSURANCE	3,161	3,378	3,730	3,504	3,720	3,720	3,720
146	WORKER'S COMPENSATION	9,310	7,644	9,118	9,118	34,342	34,342	34,342
147	UNEMPLOYMENT INSURANCE	-	97	-	97	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	6,179	3,109	14,750	3,292	15,750	15,750	15,750
175	ADMINISTRATIVE FEES/BONDS	1,075	1,050	3,000	1,050	3,150	3,150	3,150
190	EMPLOYMENT TESTING	555	150	875	447	875	875	875
191	IMMUNIZATION	282	94	500	94	500	500	500
200	STATE FEES	11,910	12,285	14,220	13,665	14,220	14,220	14,220
211	POSTAGE	366	282	700	243	700	700	700
235	MEMBERSHIP/REGISTRATION FEES	463	30	1,850	30	2,250	2,250	2,250
236	ADVERTISING / PROMO	322	-	1,000	129	1,000	1,000	1,000
241	UTILITY SERVICES	900,616	993,971	719,265	975,013	980,000	980,000	980,000
245	TELEPHONE SERVICES	35,141	36,433	25,600	37,983	25,600	25,600	25,600
254	ARCHITECTURAL/ENGINEERING	12	44	10,000	44	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	21,622	20,564	25,000	23,488	26,000	26,000	26,000
262	REPAIR & MAINTENANCE/LIFT STATIONS	57,239	50,119	121,000	70,203	123,000	123,000	123,000
269	OTHER REPAIR & MAINTENANCE	113,663	97,300	225,000	128,038	225,000	225,000	225,000
289	TRAVEL	1,027	27	-	-	1,275	1,275	1,275
290	CONTRACTUAL SERVICES	341,847	352,820	395,700	438,647	460,900	460,900	460,900
320	OPERATING SUPPLIES	27,660	38,114	27,000	42,878	27,000	27,000	27,000
321	CHEMICAL SUPPLIES	237,598	240,851	220,000	230,657	220,000	220,000	220,000
322	LAB SUPPLIES	24,481	26,973	32,000	30,207	33,000	33,000	33,000
323	CHLORINE SUPPLIES	14,794	27,118	20,000	17,918	20,000	20,000	20,000
324	DEWATERING SUPPLIES	21,400	9,134	20,000	9,134	20,000	20,000	20,000
326	CLOTHING AND UNIFORMS	9,851	6,843	13,000	7,465	13,000	13,000	13,000
327	JANITORIAL SUPPLIES	2,036	1,611	3,000	1,430	3,000	3,000	3,000
331	GAS, OIL & FUEL	11,859	11,852	20,000	7,774	20,000	20,000	20,000
339	PUMP OIL	186	-	6,000	-	6,000	6,000	6,000
511	BUILDING INSURANCE	29,694	25,021	24,511	24,723	29,879	29,879	29,879
512	VEHICLE INSURANCE	4,078	4,736	4,736	4,736	4,681	4,681	4,681
513	LIABILITY INSURANCE	21,967	32,500	36,125	34,615	48,032	48,032	48,032
540	DEPRECIATION	2,011,653	2,061,435	2,213,115	2,221,182	2,213,115	2,213,115	2,213,115
630	DEBT SERVICE - PRINCIPAL	-	-	553,665	553,665	177,391	177,391	177,391
633	DEBT SERVICE INTEREST-2003A	11,110	7,257	4,180	5,270	-	-	-
635	STATE REVOLVING INTEREST 234	60,800	57,529	54,186	55,579	50,772	50,772	50,772
636	STATE REVOLVING INTEREST 258	6,000	5,712	5,352	5,537	5,028	5,028	5,028
637	STATE REVOLVING INTEREST 2015 B	586	2,144	48,500	2,320	30,000	30,000	30,000
638	STATE REVOLVING INTEREST 2015 C	-	-	-	-	139,000	139,000	139,000
799	SUNDRY	997	759	1,000	864	1,200	1,200	1,200
940	TRANSFER TO CAPITAL	-	-	3,706,365	289,773	10,671,765	10,671,765	10,671,765
TOTAL WASTE WTR TREATMENT PLANT		4,810,607	5,033,538	9,557,453	6,161,518	16,675,805	16,675,805	16,675,805

WATER & WASTE WATER MAINTENANCE

PURPOSE STATEMENT

THE WATER & WASTE WATER MAINTENANCE DEPARTMENT MAINTAINS THE TOWN'S WATER DISTRIBUTION SYSTEM, RECLAIMED WATER SYSTEM AND WASTE WATER COLLECTION SYSTEM. THE PURPOSE IS TO ADHERE TO ALL REGULATORY REQUIREMENTS WHILE CONTINUING TO UPGRADE THE SYSTEM AND PROVIDE THE BEST VALUE TO CUSTOMERS IN THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

PERFORMING ALL MAINTENANCE EFFORTS WHILE SUBSTANTIALLY REDUCING OPERATING AND CAPITAL EXPENDITURES.

PERFORMANCE MEASURES

	Fiscal Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
PERCENT OF UNACCOUNTED FOR WATER	9.6%	17.4%	16.1%	16.7%	16.8%
DISTRIBUTION OF WATER SAMPLES REPORTED SAFE	100%	100%	100%	100%	100%

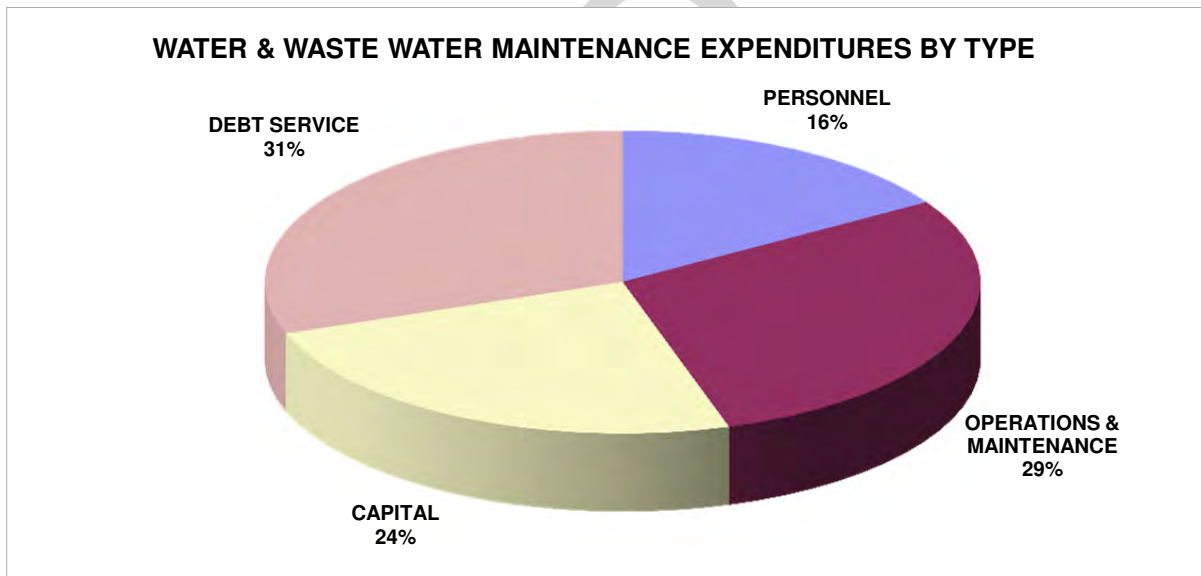
WORKLOAD INDICATOR

	Fiscal Year				
	2013	2014	2015	2016	2017
WATER CUSTOMERS	13,912	14,030	14,336	14,343	14,522
WORK ORDERS	11,830	7,344**	7,607**	7,850**	7,857**
MILES OF WATER MAINS	241*	241*	243.72*	246.03*	249.98*
SEWER CUSTOMERS	13,999	14,264	14,458	14,805	15,070

* Miles of water mains obtained from GIS mapping records
**New billing system does less workorders per task

WATER & WASTE WATER MAINTENANCE

PERSONNEL		Fiscal Year				
		14-15	15-16	16-17	17-18	18-19
STATUS POSITION						
F	ASSISTANT DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	CONSTRUCTION INSPECTOR	1	1	1	2	2
F	CROSS CONNECTION COORDINATOR	1	1	1	1	1
F	CROSS CONNECTION TECHNICIAN	1	1	1	1	1
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	GIS TECHNICIAN	1	1	1	1	1
F	HEAVY EQUIPMENT OPERATOR	2	2	0	0	0
F	LEAD UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	SEWER CREW LEADER	0	0	0	1	1
F	UTILITY FIELD REPRESENTATIVE	1	1	1	1	1
F	UTILITY FIELD REPRESENTATIVE SUPR.	1	1	1	1	1
F	WATER CREW LEADER	2	2	2	1	0
F	WATER/SEWER ASSISTANT SUPERVISOR	1	1	1	1	1
F	WATER/SEWER SUPERVISOR	1	1	1	1	1
F	WATER/SEWER TECHNICIAN I	2	2	2	4	3
F	WATER/SEWER TECHNICIAN II	0	0	2	1	3
TOTAL POSITIONS		16.0	16.0	16.0	18.0	18.0
FTE		16.0	16.0	16.0	18.0	18.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	917,259	1,147,548	1,436,133	1,241,221	1,439,929	1,439,929	1,439,929
OPERATIONS & MAINTENANCE	1,710,374	2,032,761	2,684,992	2,031,390	2,584,918	2,584,918	2,584,918
CAPITAL	-	-	1,364,200	275,128	2,160,245	2,160,245	2,160,245
DEBT SERVICE	833,169	756,723	2,947,786	2,644,753	2,719,206	2,719,206	2,719,206

WATER & WASTE WATER MAINTENANCE

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
413-52300								
111	SALARIES	725,352	752,533	853,640	817,700	850,160	850,160	850,160
112	OVERTIME	32,065	28,993	45,930	33,400	45,390	45,390	45,390
117	CAPITALIZED LABOR	(268,343)	(78,656)	-	-	-	-	-
118	COMPENSATED ABSENCES	2,735	1,660	-	1,660	-	-	-
141	OASI (EMPLOYER'S SHARE)	56,097	57,525	67,860	62,200	68,650	68,650	68,650
142	HEALTH INSURANCE	236,417	247,335	307,040	181,676	311,210	311,210	311,210
143	RETIREMENT/PENSION	38,634	33,416	49,870	37,292	60,560	60,560	60,560
145	DISABILITY INSURANCE	3,897	3,943	5,260	4,047	5,200	5,200	5,200
146	WORKER'S COMPENSATION	88,480	98,000	99,033	99,033	90,259	90,259	90,259
148	EDUCATION & TRAINING	1,269	1,872	4,500	3,255	5,500	5,500	5,500
190	EMPLOYMENT TESTING	656	739	2,000	770	2,000	2,000	2,000
191	IMMUNIZATION	-	188	1,000	188	1,000	1,000	1,000
211	POSTAGE	39,702	41,389	37,000	41,923	37,000	37,000	37,000
220	PRINTING & DUPLICATION	17,887	19,318	18,000	18,941	18,000	18,000	18,000
235	MEMBERSHIP/REGISTRATION FEES	8,461	13,401	17,600	17,764	17,600	17,600	17,600
237	ADVERTISING/LEGAL	237	937	1,000	607	1,000	1,000	1,000
241	UTILITY SERVICES	12,003	11,479	11,000	12,276	11,000	11,000	11,000
245	TELEPHONE SERVICES	7,882	8,525	4,000	8,805	5,000	5,000	5,000
252	LEGAL SERVICES	41,447	283,481	500,000	171,160	300,000	300,000	300,000
253	AUDIT SERVICES	9,655	7,910	9,800	7,414	10,200	10,200	10,200
254	ARCHITECTURAL/ENGINEERING	1,455	5,168	10,000	7,602	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	22,825	29,885	27,000	44,878	28,000	28,000	28,000
262	SEWER REHABILITATION	11,909	3,788	9,000	2,165	9,000	9,000	9,000
269	OTHER REPAIR & MAINTENANCE	50,038	74,076	28,000	73,929	29,000	29,000	29,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,837	4,818	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	-	35	-	-	-	-	-
290	CONTRACTUAL SERVICES	91,176	63,754	207,600	63,257	205,980	205,980	205,980
310	OFFICE SUPPLIES	2,663	3,231	2,500	3,054	2,500	2,500	2,500
320	OPERATING SUPPLIES	57,119	23,792	9,500	21,874	9,500	9,500	9,500
326	CLOTHING AND UNIFORMS	13,046	8,529	12,500	10,106	13,700	13,700	13,700
331	GAS, OIL & FUEL	28,258	25,717	50,000	18,574	50,000	50,000	50,000
341	TOOLS	5,133	9,358	4,500	9,680	4,500	4,500	4,500
351	INVENTORY PURCHASES	-	-	311,500	86,920	361,500	361,500	361,500
511	BUILDING INSURANCE	804	669	645	655	791	791	791
512	VEHICLE INSURANCE	8,665	7,894	7,893	7,893	9,362	9,362	9,362
513	LIABILITY INSURANCE	27,619	27,619	25,000	26,091	25,000	25,000	25,000
592	PAYMENTS IN LIEU OF TAXES	668,297	637,154	631,177	633,667	583,659	583,659	583,659
593	SUPPORT SERVICES/GENERAL FUND	693,770	673,837	714,977	714,977	807,826	807,826	807,826
628	DEBT SERVICE - PRINCIPAL	-	-	2,211,215	2,211,215	2,620,150	2,620,150	2,620,150
629	DEBT INTEREST - 2008 CONST BOND	126,992	116,094	107,376	69,244	13,006	13,006	13,006
630	DEBT INTEREST - 2009 REFUNDING	173,110	157,361	152,470	90,126	17,250	17,250	17,250
631	DEBT INTEREST - 2009 CONST BOND	533,067	483,268	475,500	274,168	68,800	68,800	68,800
632	DEBT INTEREST - SAM DAVIS REUSE SRFL	-	-	1,225	-	-	-	-
700	WATER PURCHASED	17,511	26,671	-	-	-	-	-
750	SAFETY	2,667	3,065	5,500	4,740	5,500	5,500	5,500
799	SUNDRY	586	393	4,500	537	4,500	4,500	4,500
825	BAD DEBT	45,407	16,868	20,000	17,101	20,000	20,000	20,000
899	PRIOR PERIOD ADJUSTMENT	(180,685)	-	-	-	-	-	-
940	TRANSFER TO CAPITAL	-	-	1,364,200	275,128	2,160,245	2,160,245	2,160,245
TOTAL WATER & WASTE WATER MAINT.		3,460,802	3,937,032	8,433,111	6,192,492	8,904,298	8,904,298	8,904,298

NATURAL GAS

DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
METERED GAS SALES-RESIDENTIAL	2,237,767	2,540,523	2,485,120	3,063,000	2,750,000	2,750,000	2,750,000
METERED GAS SALES-COMMERCIAL	3,390,897	4,003,271	4,390,920	4,820,000	4,350,000	4,350,000	4,350,000
METERED GAS SALES-INDUSTRIAL	4,292,811	4,623,521	5,248,360	4,831,000	4,750,000	4,750,000	4,750,000
FORFEITED PENALTIES	117,078	120,345	120,000	120,637	115,000	115,000	115,000
LESS: BAD DEBT (EXPENSE)	(5,000)	(30,715)	(15,000)	(31,509)	(15,000)	(15,000)	(15,000)
OTHER	84,825	133,332	106,700	147,781	119,500	119,500	119,500
TOTAL OPERATING REVENUE	10,118,378	11,390,277	12,336,100	12,950,909	12,069,500	12,069,500	12,069,500
PERSONNEL	1,014,002	1,152,217	1,428,270	1,312,170	1,425,521	1,425,521	1,425,521
OPERATIONS & MAINTENANCE	1,069,708	1,069,795	1,222,000	1,204,140	1,285,636	1,285,636	1,285,636
DEPRECIATION	711,603	748,952	759,005	741,851	759,005	759,005	759,005
NATURAL GAS FOR RESALE	6,960,883	8,361,404	8,915,000	8,784,900	8,425,000	8,425,000	8,425,000
TOTAL OPERATING EXPENSES	9,756,196	11,332,368	12,324,275	12,043,061	11,895,162	11,895,162	11,895,162
OPERATING INCOME (LOSS)	362,182	57,909	11,825	907,848	174,338	174,338	174,338
INTEREST INCOME	20,602	76,478	66,000	123,697	110,000	110,000	110,000
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	16,374	-	-	-	-	-	-
NON OPERATING REVENUES / (EXPENSES)	36,976	76,478	66,000	123,697	110,000	110,000	110,000
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	399,158	134,387	77,825	1,031,545	284,338	284,338	284,338
CAPITAL CONTRIBUTIONS-TAP FEES	170,050	252,850	150,000	169,092	230,000	230,000	230,000
TRANSFERS OUT-IN LIEU OF TAX	(165,105)	(210,983)	(208,037)	(208,037)	(194,986)	(194,986)	(194,986)
CHANGE IN NET POSITION	404,103	176,254	19,788	992,600	319,352	319,352	319,352
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	711,603	748,952	759,005	741,851	759,005	759,005	759,005
CAPITAL PROJECTS	-	-	(2,361,775)	(656,070)	(2,586,586)	(2,586,586)	(2,586,586)
NET INCREASE (DECREASE) IN CASH	1,115,706	925,206	(1,582,982)	1,078,381	(1,508,229)	(1,508,229)	(1,508,229)

NATURAL GAS

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
415	REVENUE							
36007	MISC REVENUE PAYROLL	125	-	100	25	-	-	-
36100	INTEREST EARNED CHECKING	20,602	76,478	66,000	123,697	110,000	110,000	110,000
36950	BAD DEBT COLLECTION	834	887	600	510	500	500	500
37191	FORFEITED PENALTIES	117,078	120,345	120,000	120,637	115,000	115,000	115,000
37195	INSTALLATION CHARGES	43,562	43,200	44,000	43,440	44,000	44,000	44,000
37199	MISCELLANEOUS	7,520	33,932	10,000	45,884	15,000	15,000	15,000
37200	SURPLUS SALES	16,374	-	-	-	-	-	-
37411	METERED GAS SALES-RESIDENTIAL	2,237,767	2,540,523	2,485,120	3,063,000	2,750,000	2,750,000	2,750,000
37412	METERED GAS SALES-COMMERCIAL	3,390,897	4,003,271	4,390,920	4,820,000	4,350,000	4,350,000	4,350,000
37413	METERED GAS SALES-INDUSTRIAL	4,292,811	4,623,521	5,248,360	4,831,000	4,750,000	4,750,000	4,750,000
37496	GAS TAP FEES	170,050	252,850	150,000	169,092	230,000	230,000	230,000
37801	CREDIT CARD CONVENIENCE FEES	33,618	56,200	52,000	57,922	60,000	60,000	60,000
TOTAL REVENUES		10,331,238	11,751,207	12,567,100	13,275,207	12,424,500	12,424,500	12,424,500

NATURAL GAS

PURPOSE STATEMENT

THE NATURAL GAS DEPARTMENT PROVIDES NATURAL GAS SERVICE TO THE CITIZENS OF SMYRNA, LAVERGNE, AND PORTIONS OF THE OUTLYING AREAS. THIS INCLUDES THE MAINTENANCE AND INSTALLATION OF INFRASTRUCTURE, REGULATORY COMPLIANCE AND THE ACQUISITION OF SUPPLY. THE PURPOSE IS TO PROVIDE THE BEST ENERGY VALUE IN THE STATE OF TENNESSEE FOR OUR CITIZENS.

MAJOR HIGHLIGHTS

THE EXTENSION OF A HIGH-PRESSURE GAS LINE WITHIN THE TDOT JEFFERSON PIKE ROAD PROJECT TO I-840. CONTROL OF OPERATING AND CAPITAL EXPENDITURES. UPGRADE AND IMPLEMENTATION OF UTILITY BILLING SYSTEM. IMPLEMENTATION OF ELECTRONIC WORK ORDER MANAGEMENT SYSTEM.

PERFORMANCE MEASURES

	Fiscal Year				
	2013	2014	2015	2016	2017
EFFICIENCY					
ODOR CALLS ANSWERED WITHIN 20 MIN.	89%	90%	92%	94%	93%
SERVICES RUN WITHIN 5 DAYS	100%	100%	100%	100%	100%
OPERATING COST PER DTH	\$1.34	\$1.01	\$1.08	\$1.36	\$1.58
OPERATING COST PER CUSTOMER	\$28.48	\$25.51	\$26.26	\$27.93	\$31.56
UNACCOUNTED FOR GAS	0.00%	0.00%	0.00%	0.00%	0.00%

WORKLOAD INDICATOR

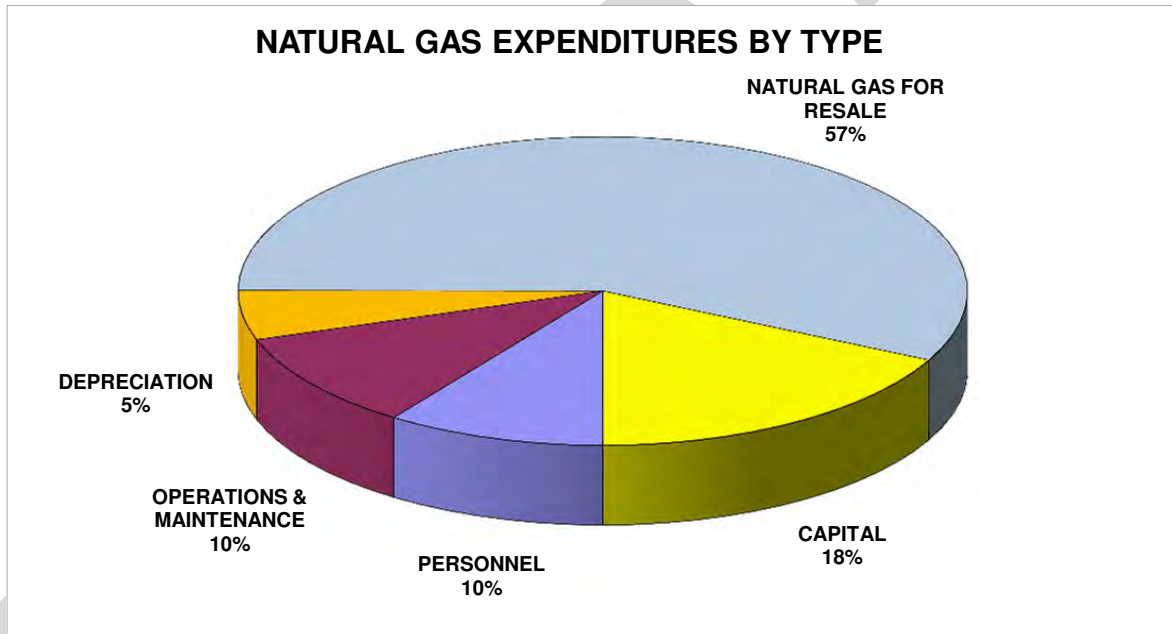
	Fiscal Year				
	2013	2014	2015	2016	2017
GAS CUSTOMERS	9,852	9,933	10,082	10,302	10,430
MILES OF MAIN*	265	267	268.6	273.63	275.23
NUMBER OF SERVICE	9,699	9,803	9,925	10,295	10,429
NUMBER OF WORKORDERS**	6,177	3,635	3,888	3,901	3,996

* Miles of gas main obtained from GIS mapping records

**New billing system does less workorders per task

NATURAL GAS

PERSONNEL		Fiscal Year				
STATUS	POSITION	13-14	14-15	15-16	17-18	18-19
F	ASSISTANT DIRECTOR OF UTIL	0.5	0.5	0.5	0.5	0.5
F	CUSTOMER SERVICE REP	2	2	2	2	2
F	CUSTOMER SERVICE SUPV	1	1	1	1	1
F	DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5
F	GAS CONST. TECH I	1	1	1	0	0
F	GAS CREW LEADER	0	0	1	1	1
F	GAS SUPERVISOR	1	1	1	1	1
F	GAS TECHNICIAN I	1	1	0	2	3
F	GAS TECHNICIAN II	3	3	3	3	2
F	GIS ANALYST	1	1	1	1	1
F	MEASUREMENT TECHNICIAN I	1	1	1	1	1
F	MEASUREMENT TECHNICIAN II	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	SAFETY COORDINATOR	1	1	1	1	1
F	UTILITIES OPER. MANAGER	1	1	1	1	1
F	UTILITY BILLING CLERK	1	1	1	1	1
TOTAL POSITIONS		17.0	17.0	17.0	18.0	18.0
FTE		17.0	17.0	17.0	18.0	18.0



DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
PERSONNEL	1,014,002	1,152,217	1,428,270	1,312,170	1,425,521	1,425,521	1,425,521
OPERATIONS & MAINTENANCE	2,159,791	1,312,380	1,445,037	1,443,686	1,495,622	1,495,622	1,495,622
DEPRECIATION	711,603	748,952	759,005	741,851	759,005	759,005	759,005
NATURAL GAS FOR RESALE	6,960,883	8,361,404	8,915,000	8,784,900	8,425,000	8,425,000	8,425,000
CAPITAL	-	-	2,361,775	656,070	2,586,586	2,586,586	2,586,586

NATURAL GAS

ACCT	DESCRIPTION	2015-2016 ACTUAL	2016-2017 ACTUAL	2017-2018 AMENDED	2017-2018 ESTIMATED	2018-2019 REQUESTED	2018-2019 RECOMMEND	2018-2019 ADOPTED
415-52419								
111	SALARIES	849,216	871,236	922,700	908,500	925,500	925,500	925,500
112	OVERTIME	10,240	14,880	12,050	12,200	11,020	11,020	11,020
117	CAPITALIZED LABOR	(268,343)	(214,731)	-	-	-	-	-
118	COMPENSATED ABSENCES	1,245	515	3,000	515	3,000	3,000	3,000
141	OASI (EMPLOYER'S SHARE)	63,286	64,470	70,300	67,500	71,680	71,680	71,680
142	HEALTH INSURANCE	275,944	286,387	307,040	220,287	290,720	290,720	290,720
143	RETIREMENT/PENSION	55,515	97,760	79,830	73,689	89,610	89,610	89,610
144	457B MATCH	524	522	540	520	520	520	520
145	DISABILITY INSURANCE	5,754	5,790	5,630	6,016	5,630	5,630	5,630
146	WORKER'S COMPENSATION	19,180	19,747	15,730	15,730	16,391	16,391	16,391
148	EMPLOYEE EDUCATION & TRAINING	1,309	5,283	9,500	6,850	9,500	9,500	9,500
190	EMPLOYEE TESTING	132	358	1,750	363	1,750	1,750	1,750
191	IMMUNIZATION	-	-	200	-	200	200	200
211	POSTAGE	40,039	41,033	38,500	41,445	39,500	39,500	39,500
220	PRINTING & DUPLICATION	18,234	19,232	18,000	18,727	18,000	18,000	18,000
235	MEMBERSHIP/REGISTRATION FEES	28,131	27,222	25,150	20,661	26,150	26,150	26,150
236	ADVERTISING & PROMOTIONS	52,172	49,570	59,500	48,349	65,000	65,000	65,000
237	ADVERTISING/LLEGAL	324	437	500	206	500	500	500
241	UTILITY SERVICES	10,501	11,578	13,400	10,871	13,400	13,400	13,400
245	TELEPHONE SERVICES	33,739	34,943	19,500	35,249	19,500	19,500	19,500
252	LEGAL SERVICES	958,263	25,817	10,000	23,782	23,000	23,000	23,000
253	AUDIT SERVICES	7,806	8,327	10,300	7,804	7,500	7,500	7,500
254	ARCHITECTURAL/ENGINEERING	-	425	2,000	649	2,000	2,000	2,000
259	OTHER PROFESSIONAL SERVICES	-	725	18,000	725	11,500	11,500	11,500
261	REPAIR & MAINTENANCE/VEHICLES	26,333	33,507	35,000	27,729	36,500	36,500	36,500
269	OTHER REPAIR & MAINTENANCE	71,448	64,154	22,600	71,112	23,600	23,600	23,600
289	TRAVEL	1,937	1,102	5,350	1,905	7,253	7,253	7,253
290	CONTRACTUAL SERVICES	48,674	40,807	100,700	66,488	99,180	99,180	99,180
310	OFFICE SUPPLIES	4,353	3,348	4,500	5,873	4,500	4,500	4,500
320	OPERATING SUPPLIES	32,610	33,428	14,500	34,414	14,500	14,500	14,500
326	CLOTHING AND UNIFORMS	7,571	5,134	12,000	6,352	12,900	12,900	12,900
331	GAS, OIL & FUEL	15,767	19,641	25,000	15,489	25,000	25,000	25,000
341	TOOLS	9,853	8,683	6,400	7,986	6,400	6,400	6,400
350	NATURAL GAS FOR RESALE	6,960,883	8,361,404	8,915,000	8,784,900	8,425,000	8,425,000	8,425,000
351	INVENTORY PURCHASES	-	-	137,000	119,336	147,000	147,000	147,000
511	BUILDING INSURANCE	1,189	989	955	955	1,194	1,194	1,194
512	VEHICLE INSURANCE	5,097	5,789	5,789	5,789	6,241	6,241	6,241
513	LIABILITY INSURANCE	68,254	68,254	60,300	60,300	29,915	29,915	29,915
540	DEPRECIATION	711,603	748,952	759,005	741,851	759,005	759,005	759,005
592	PAYMENTS IN LIEU OF TAXES	165,105	210,983	208,037	208,037	194,986	194,986	194,986
593	SUPPORT SERVICES/GENERAL FUND	514,671	517,609	516,056	516,056	584,403	584,403	584,403
750	SAFETY	-	-	7,500	-	7,500	7,500	7,500
798	VISA/MC CHARGE FEES	37,975	47,261	50,000	55,081	50,000	50,000	50,000
799	SUNDRY	549	780	3,500	807	3,500	3,500	3,500
825	BAD DEBT	5,834	31,602	15,000	31,509	15,000	15,000	15,000
899	PRIOR PERIOD ADJUSTMENT	(6,638)	-	-	-	-	-	-
940	TRANSFER TO CAPITAL	-	-	2,361,775	656,070	2,586,586	2,586,586	2,586,586
TOTAL NATURAL GAS		10,846,279	11,574,953	14,909,087	12,938,677	14,691,734	14,691,734	14,691,734

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
LEGISLATIVE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMPUTER ITEMS (UNDER \$4000)	\$16,000	\$0	\$8,000			\$8,000
Sub total Legislative		\$0	\$8,000	\$0	\$0	\$8,000
Funding Source:						
GENERAL FUND		\$0	\$8,000	\$0	\$0	\$8,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Legislative		\$0	\$0	\$0	\$0	\$0
JUDICIAL	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
BUILDING RENOVATIONS	\$26,000	\$21,000	\$5,000			
COMPUTER ITEMS (UNDER \$4000)	\$12,335	\$6,335	\$1,500	\$1,500	\$1,500	\$1,500
EQUIPMENT (UNDER \$4000)	\$3,500	\$0	\$500	\$500	\$2,000	\$500
Sub total Judicial		\$27,335	\$7,000	\$2,000	\$3,500	\$2,000
Funding Source:						
GENERAL FUND		\$27,335	\$7,000	\$2,000	\$3,500	\$2,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Judicial		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
GENERAL SESSIONS	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMPUTER ITEMS (UNDER \$4000)	\$40,485	\$13,160	\$6,200	\$8,175	\$5,350	\$7,600
EQUIPMENT (UNDER \$4000)	\$14,000	\$0	\$4,000	\$4,000	\$4,000	\$2,000
Sub total General Sessions		\$13,160	\$10,200	\$12,175	\$9,350	\$9,600
Funding Source:						
GENERAL FUND		\$13,160	\$10,200	\$12,175	\$9,350	\$9,600
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues General Sessions		\$0	\$0	\$0	\$0	\$0
TRAFFIC COURT	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
EQUIPMENT (UNDER \$4000)	\$7,000	\$0	\$2,000	\$2,000	\$2,000	\$1,000
COMPUTER ITEMS (UNDER \$4000)	\$12,400	\$0	\$1,600	\$1,600	\$1,600	\$7,600
Sub total Traffic Court		\$0	\$3,600	\$3,600	\$3,600	\$8,600
Funding Source:						
GENERAL FUND		\$0	\$3,600	\$3,600	\$3,600	\$8,600
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Traffic		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
INFORMATION SERVICES	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMPUTER EQUIPMENT	\$75,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
SERVERS	\$92,750	\$10,750	\$42,000	\$15,000		\$25,000
TELEPHONE SYSTEM EQUIPMENT	\$101,000	\$6,000	\$20,000		\$75,000	
COMPUTER ITEMS (UNDER \$4000)	\$59,788	\$5,788	\$15,000	\$12,000	\$15,000	\$12,000
EQUIPMENT (UNDER \$4000)	\$60,000	\$4,000	\$14,000	\$14,000	\$14,000	\$14,000
FIBER OPTIC NETWORK (REPLACING COMCAST'S)	\$500,000	\$0	\$500,000			
NETWORK SWITCHES	\$50,000	\$0	\$30,000		\$20,000	
COMPUTER SECURITY	\$15,000	\$0	\$15,000			
STORAGE AREA NETWORK	\$130,000	\$0		\$75,000		\$55,000
Sub total Information Services		\$41,538	\$651,000	\$131,000	\$139,000	\$121,000
Funding Source:						
GENERAL FUND		\$41,538	\$651,000	\$131,000	\$139,000	\$121,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Information Services		\$0	\$0	\$0	\$0	\$0

SECOND DRAFT

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PLANNING/CODES	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMPREHENSIVE PLAN/LAND USE PLAN	\$89,000	\$89,000				
DOWNTOWN MASTER PLAN	\$80,000	\$80,000				
VEHICLES	\$142,470	\$55,846	\$21,656	\$21,656	\$21,656	\$21,656
COMPUTER ITEMS (UNDER \$4000)	\$26,960	\$7,260	\$1,450	\$2,900	\$10,150	\$5,200
IMPACT FEE - IMPACT FEE STUDY	\$35,000	\$0				\$35,000

Sub total Planning/Codes	\$232,106	\$23,106	\$24,556	\$31,806	\$61,856
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Funding Source:

GENERAL FUND	\$232,106	\$23,106	\$24,556	\$31,806	\$26,856
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$35,000
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Planning/Codes	\$0	\$0	\$0	\$0	\$0
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PUBLIC WORKS	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
EQUIPMENT (UNDER \$4000)	\$13,000	\$5,000	\$1,500	\$2,500	\$2,000	\$2,000
COMPUTER ITEMS (UNDER \$4000)	\$11,105	\$4,105		\$2,000		\$5,000
RENOVATIONS	\$4,000	\$4,000				
COMPUTER SOFTWARE	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
VEHICLES ELECTRIC / HYBRID	\$25,000	\$0		\$25,000		
FURNITURE AND FUXTURES	\$5,000	\$0		\$5,000		

Sub total Public Works	\$13,105	\$26,500	\$59,500	\$27,000	\$32,000
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Funding Source:

GENERAL FUND	\$13,105	\$26,500	\$59,500	\$27,000	\$32,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Public Works	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
BUILDING & GROUNDS	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
JUSTICE CENTER RENOVATIONS	\$115,000	\$115,000				
STEEL POLES/ARMS @ NOLAN & US-41	\$60,000	\$60,000				
STEEL ARMS LOWRY @ KEN PILKERTON TRUCK	\$94,544	\$34,544		\$30,000	\$30,000	
TOWN HALL RENOVATIONS	\$70,000	\$20,000	\$25,000		\$25,000	
TRAFFIC LIGHT PRE-EMPTION SYSTEM EQUIPMENT (UNDER \$4000)	\$101,000	\$20,000	\$20,000	\$25,000	\$16,000	\$20,000
COMPUTER ITEMS (UNDER \$4000)	\$18,500	\$6,500	\$4,000	\$4,000	\$4,000	
LARGE TOOLS	\$19,145	\$4,145	\$4,000	\$3,000	\$4,000	\$4,000
CITY HALL NEW ROOF	\$12,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
STEEL POLES/ARMS KEN PILKERTON /41-70	\$270,000	\$0	\$100,000	\$85,000	\$85,000	
STEEL POSTS/ MAST ARMS GATE2	\$50,000	\$0	\$50,000			
TRAFFIC CAMERA OR FIBER-OPTIC CONTROL	\$30,000	\$0	\$30,000			
PAVE BGM PARKING LOTS	\$138,000	\$0	\$20,000	\$30,000	\$38,000	\$50,000
TOWN HALL HVAC	\$20,000	\$0	\$20,000			
NEW SIGNAL HEADS 10@ 650	\$36,000	\$0	\$9,000	\$9,000	\$9,000	\$9,000
NEW LIGHTING	\$18,500	\$0	\$6,500	\$5,000	\$4,000	\$3,000
STEEL POLES/ARMS @ WEAKLEY / SRP	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000
STEEL POLES/ARMS ENON SPGS/CHEV CHASE	\$150,000	\$0		\$150,000		
	\$65,000	\$0				\$65,000
Sub total Building & Grounds		\$322,689	\$292,000	\$344,500	\$218,500	\$154,500
Funding Source:						
GENERAL FUND		\$202,689	\$165,500	\$134,500	\$160,500	\$16,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$120,000	\$126,500	\$210,000	\$58,000	\$138,000
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of rev. Building & Grounds		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
ADMINISTRATION	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
LOWRY STREET PROJECT PHASE I	\$905,000	\$525,000	\$180,000	\$200,000		
TOWN HALL IMPROVEMENTS	\$198,467	\$158,467		\$20,000		\$20,000
CABLE TV EQUIPMENT	\$147,000	\$12,000	\$30,000	\$37,500	\$37,500	\$30,000
COMPUTER ITEMS (UNDER \$4000)	\$14,420	\$10,420		\$2,000		\$2,000
EQUIPMENT ITEMS (UNDER \$4,000 EACH)	\$4,000	\$0	\$4,000			
Sub total Administration		\$705,887	\$214,000	\$259,500	\$37,500	\$52,000
Funding Source:						
GENERAL FUND		\$409,887	\$190,000	\$259,500	\$37,500	\$52,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$296,000	\$24,000	\$0	\$0	\$0
Sub total net of revenues Administration		\$0	\$0	\$0	\$0	\$0
FINANCE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
SOFTWARE	\$40,000	\$20,000	\$10,000	\$10,000		
COMPUTER ITEMS (UNDER \$4000)	\$19,580	\$9,080	\$2,500	\$2,000	\$4,000	\$2,000
EQUIPMENT (UNDER \$4,000 EACH)	\$3,500	\$0	\$500	\$2,000	\$500	\$500
Sub total Finance		\$29,080	\$13,000	\$14,000	\$4,500	\$2,500
Funding Source:						
GENERAL FUND		\$29,080	\$13,000	\$14,000	\$4,500	\$2,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Finance		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TREASURY	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
EQUIPMENT (UNDER \$4,000 EACH)	\$23,137	\$16,537	\$1,500	\$1,500	\$2,000	\$1,600
SOFTWARE	\$13,268	\$6,268	\$7,000			
COMPUTER ITEMS (UNDER \$4000)	\$12,435	\$4,935		\$4,000	\$2,000	\$1,500
Sub total Treasury		\$27,740	\$8,500	\$5,500	\$4,000	\$3,100
Funding Source:						
GENERAL FUND		\$27,740	\$8,500	\$5,500	\$4,000	\$3,100
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Treasury		\$0	\$0	\$0	\$0	\$0
HUMAN RESOURCES	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMPUTER ITEMS (UNDER \$4000)	\$13,590	\$5,390	\$2,000	\$2,000	\$2,200	\$2,000
Sub total Human Resources		\$5,390	\$2,000	\$2,000	\$2,200	\$2,000
Funding Source:						
GENERAL FUND		\$5,390	\$2,000	\$2,000	\$2,200	\$2,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of rev Human Resources		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
POLICE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PURSUIT CARS	\$884,674	\$152,530	\$183,036	\$183,036	\$183,036	\$183,036
IMPACT FEE - PUBLIC SAFETY - POLICE CARS	\$143,142	\$143,142				
COMPUTER ITEMS (UNDER \$4000)	\$91,455	\$91,455				
IMPACT FEE - PUBLIC SAFETY - DISPATCH CONSOLE SUV	\$63,000	\$63,000				
	\$50,951	\$50,951				
VEHICLE EQUIPMENT	\$238,225	\$48,265	\$47,490	\$47,490	\$47,490	\$47,490
PATROL RIFLES	\$61,668	\$30,868	\$7,700	\$7,700	\$7,700	\$7,700
EQUIPMENT (UNDER \$4000)	\$27,825	\$27,825				
IMPACT FEE - PUBLIC SAFETY - EQUIPMENT	\$26,112	\$26,112				
EQUIPMENT OVER \$4,000.00	\$14,100	\$14,100				
BODY CAMERAS	\$160,205	\$0	\$122,405	\$12,600	\$12,600	\$12,600
MOBILE RADIOS	\$140,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000
HAND HELD RADIOS	\$140,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000
MOBILE DATA TERMINALS/MOUNTING SYSTEM	\$27,600	\$0	\$27,600			
DETECTIVE VEHICLES	\$103,000	\$0	\$20,600	\$20,600	\$20,600	\$41,200
INVESTIGATIVE EQUIPMENT	\$18,500	\$0	\$18,500			
RADAR UNITS	\$15,000	\$0	\$7,500		\$7,500	
CARPET REPLACEMENT	\$4,400	\$0	\$4,400			
BUILDING RENOVATIONS	\$7,500	\$0	\$2,500	\$2,500	\$2,500	
PRINTER	\$4,500	\$0		\$4,500		
ADDITION TO EXISTING BUILDING	\$500,000	\$0			\$250,000	\$250,000
Sub total Police		\$648,248	\$511,731	\$348,426	\$601,426	\$612,026
Funding Source:						
GENERAL FUND		\$415,994	\$511,731	\$348,426	\$601,426	\$612,026
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
DRUG FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$232,254	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Police		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PUMPER TRUCKS & EQUIPMENT	\$2,350,000	\$850,000	\$1,500,000			
LAND FOR NEW STATION JEFFERSON PIKE IMPACT	\$270,000	\$270,000				
DESIGN NEW STATION JEFFERSON PIKE IMPACT	\$150,000	\$150,000				
TRUCKS	\$52,000	\$52,000				
COMPUTER ITEMS (UNDER \$4000)	\$48,470	\$48,470				
SCBA EQUIPMENT	\$47,370	\$47,370				
WATCH GUARD DIGITAL CAMERA SYSTEM	\$44,800	\$44,800				
EQUIPMENT OVER \$4,000	\$33,614	\$33,614				
LOWRY STREET STATION # 4 IMPROVEMENTS	\$20,645	\$20,645				
PORTABLE RADIO EQUIPMENT	\$19,200	\$19,200				
PERFORMANCE TRAINING SYSTEMS SOFTWARE	\$16,010	\$16,010				
MOWER	\$9,035	\$9,035				
CHAIRS FOR THE FIRE STATION 2 TRAINING ROOM	\$5,000	\$5,000				
MATTRESSES AND FOUNDATIONS FOR STATION 6	\$4,701	\$4,701				
WEST ENON SPRINGS STATION # 1 IMPROVEMENTS	\$2,343	\$2,343				
EQUIPMENT (UNDER \$4000)	\$2,145	\$2,145				
CONSTRUCTION OF NEW STATION JEFFERSON PIKE	\$2,700,000		\$2,700,000			
LADDER TRUCK FOR JEFFERSON PIKE STATION	\$1,500,000		\$1,500,000			
SERVICE COMPANY TRUCK FOR NEW STATION	\$700,000		\$700,000			
EQUIPMENT FOR SERVICE COMPANY NEW STATION	\$300,000		\$300,000			
EQUIPMENT FOR JEFFERSON PIKE LADDER TRUCK	\$250,000		\$250,000			
EQUIPMENT FOR NEW STATION JEFFERSON ROAD	\$100,000		\$100,000			
RADIO EQUIPMENT STATION	\$100,000		\$100,000			
REPLACE LADDER 1	\$1,500,000			\$1,500,000		
REPLACE LADDER 2	\$1,500,000			\$1,500,000		
EQUIPMENT FOR LADDER 1	\$200,000			\$200,000		
EQUIPMENT FOR LADDER 2	\$200,000			\$200,000		
REPLACE UNIT 59	\$45,000			\$45,000		
REPLACE HAZ MAT 1 TRUCK	\$700,000				\$700,000	
MINI PUMPER	\$600,000				\$600,000	
REPLACEMENT PARKING LOT STATION	\$400,000				\$400,000	
EQUIPMENT FOR HAZ MAT TRUCK	\$300,000				\$300,000	
EQUIPMENT FOR MINI PUMPER	\$200,000				\$200,000	

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE - CONTINUED	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
REPLACE ENGINE 6	\$950,000					\$950,000
LAND FOR NEW STATION	\$300,000					\$300,000
LAND FOR NEW STATION	\$270,000					\$270,000
EQUIPMENT FOR ENGINE 6	\$200,000					\$200,000
DESIGN FOR NEW STATION	\$200,000					\$200,000
REPLACE UNIT 63	\$45,000					\$45,000
Sub total Fire		\$1,575,333	\$7,150,000	\$3,445,000	\$2,200,000	\$1,965,000

FIRE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Funding Source:						
GENERAL FUND		\$1,155,333	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$6,720,000	\$3,015,000	\$1,770,000	\$1,535,000
IMPACT FEES		\$420,000	\$430,000	\$430,000	\$430,000	\$430,000
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Fire		\$0	\$0	\$0	\$0	\$0

SECOND

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
ENON SPRINGS RD WEST EXTENSION	\$4,500,000	\$2,000,000	\$2,500,000			
NOLAN DRIVE IMPROVEMENTS	\$1,750,000	\$1,750,000				
SAM RIDLEY IMPROVEMENTS	\$4,930,000	\$1,000,000	\$3,930,000			
SIGNAL SYNC & TRAFFIC STUDY	\$1,090,000	\$990,000	\$50,000	\$50,000		
WEAKLEY LANE/ SWAN DRIVE IMPROVEMENTS	\$850,000	\$850,000				
WIDENING STONCREST BLVD @ SAM RIDLEY	\$704,000	\$704,000				
ADA EVALUATION AND TRANSITION PLAN	\$400,000	\$400,000				
IMPROVEMENTS TO MONTGOMERY WAY	\$100,000	\$100,000				
ROCKY FORK/I-24 INTERCHANGE	\$90,000	\$50,000	\$20,000	\$20,000		
SIDEWALK REHAB	\$70,000	\$50,000	\$5,000	\$5,000	\$5,000	\$5,000
BRIDGE IMPROVEMENTS / REPAIRS	\$150,000	\$50,000		\$50,000		\$50,000
SALT BIN REPAIRS	\$50,000	\$50,000				
ROCK SPRINGS CORRIDOR STUDY	\$50,000	\$50,000				
ROAD STRIPING	\$175,000	\$45,000	\$25,000	\$35,000	\$35,000	\$35,000
EQUIPMENT (UNDER \$4000)	\$92,147	\$12,147	\$15,000	\$20,000	\$20,000	\$25,000
SAM RIDLEY AT OLD NASHVILLE HIGHWAY	\$5,650,000	\$0	\$550,000	\$5,100,000		
ADA UPGRADES PER SELF-EVALUATION	\$2,350,000	\$0	\$500,000	\$500,000	\$600,000	\$750,000
TURN LANE ADDITIONS	\$850,000	\$0	\$250,000	\$250,000	\$200,000	\$150,000
ITS PHASES III, IV, AND V	\$650,000	\$0	\$100,000	\$550,000		
NEW SIDEWALKS	\$230,000	\$0	\$45,000	\$45,000	\$70,000	\$70,000
TRUCK	\$70,000	\$0	\$45,000		\$25,000	
4WD RIDING MOWER	\$80,000	\$0	\$40,000		\$40,000	
PAVING SHOP	\$35,000	\$0	\$35,000			
SIGNS	\$60,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
PAVING EQUIPMENT / INFRARED & PATCH	\$150,000	\$0		\$150,000		
BACKHOE /LOADER	\$135,000	\$0		\$135,000		
SHOP BUILDING ADDITIONS	\$40,000	\$0		\$40,000		
COMPUTER ITEMS (UNDER \$4000)	\$11,300	\$0		\$1,300	\$5,000	\$5,000
WIDEN MAPLE STREET	\$250,000	\$0			\$250,000	
TRACTOR/MOWER W/SIDEARM	\$150,000	\$0			\$150,000	
SAM RIDLEY PHASE IV - WIDEN TO MOTLOW BLVD	\$7,500,000	\$0				\$7,500,000
ROCK SPRINGS ROAD PHASE III	\$50,000	\$0				\$50,000
I/24 TO SR/840 AND COOL SPRINGS STUDY	\$50,000	\$0				\$50,000
Sub total Streets		\$8,101,147	\$8,125,000	\$6,966,300	\$1,415,000	\$8,705,000

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS - CONTINUED	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Funding Source:						
GENERAL FUND	\$212,147	\$2,416,000	\$2,301,300	\$1,380,000	\$2,670,000	
DEBT PROCEEDS	\$5,309,000	\$2,000,000	\$0	\$0	\$0	
STATE STREET AID	\$95,000	\$125,000	\$585,000	\$35,000	\$35,000	
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	
GRANTS	\$2,485,000	\$3,584,000	\$4,080,000	\$0	\$6,000,000	
Sub total net of revenues Streets	\$0	\$0	\$0	\$0	\$0	\$0

VEHICLE MAINTENANCE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
FUEL TANK	\$48,324	\$48,324				
EQUIPMENT (UNDER \$4000)	\$46,860	\$14,360	\$10,000	\$5,000	\$10,000	\$7,500
COMPUTER ITEMS (UNDER \$4,000 EACH)	\$8,290	\$3,290		\$2,500		\$2,500
PAVING PARKING LOT	\$35,000	\$0	\$35,000			
DIAGNOSTIC EQUIPMENT	\$50,000	\$0	\$5,000	\$25,000	\$10,000	\$10,000
BREAK & STORAGE ROOM	\$1,000	\$0	\$1,000			
VEHICLES	\$25,000	\$0		\$25,000		
AIR CONDITIONING UNIT	\$3,500	\$0		\$3,500		
EXHAUST RECIRCULATING SYSTEM	\$1,500	\$0		\$1,500		
HYDRAULIC VEHICLE LIFT	\$15,000	\$0			\$15,000	
ENERGY EFFICIENCY PROGRAM	\$1,500	\$0			\$1,500	
Sub total Vehicle Maintenance		\$65,974	\$51,000	\$62,500	\$36,500	\$20,000

Funding Source:						
GENERAL FUND	\$65,974	\$51,000	\$62,500	\$36,500	\$20,000	
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	
GRANTS	\$0	\$0	\$0	\$0	\$0	
Sub total net of revenues Vehicle Maintenance		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN



Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
CEDAR STONE PARK (NON IMPACT FEES)	\$10,225,000	\$4,225,000	\$2,000,000	\$2,000,000	\$2,000,000	
GREENWAY/BIKE	\$3,600,000	\$2,100,000	\$500,000	\$500,000	\$500,000	
SOCCER PARK LIGHTS	\$400,000	\$400,000				
IMPROVEMENTS TO EXISTING PARKS	\$455,000	\$315,000	\$35,000	\$35,000	\$35,000	\$35,000
WASHINGTON AND LOWRY PARK	\$700,000	\$300,000	\$400,000			
TRAIL REPAIR & MAINTENANCE	\$350,000	\$150,000	\$100,000	\$50,000	\$50,000	
OUTDOOR CENTER EXHIBIT RENTALS	\$360,000	\$120,000	\$120,000	\$120,000		
Event Center IMPROVEMENTS	\$105,000	\$105,000				
ROTARY SOCCER PARK ANNEX IMPACT	\$750,000	\$100,000	\$450,000	\$200,000		
TRUCK REPLACEMENT	\$156,473	\$66,473	\$65,000	\$25,000		
SOCCER PARK RENOVATIONS	\$60,000	\$60,000				
LEE VICTORY RECREATION PARK	\$96,000	\$46,000	\$50,000			
MOWER	\$74,000	\$44,000	\$15,000	\$15,000		
TRACTOR	\$28,000	\$13,000	\$15,000			
POOL EQUIPMENT	\$22,000	\$12,000	\$10,000			
SOFTWARE	\$10,000	\$10,000				
COMPUTER ITEMS (UNDER \$4000)	\$11,225	\$8,225	\$3,000			
EQUIPMENT (UNDER \$4000)	\$7,800	\$7,800				
TRAILER	\$6,000	\$6,000				
SHARP SPRINGS NATURAL AREA	\$554,750	\$0	\$100,000	\$25,000	\$109,750	\$320,000
WEST FORK DRIVE PARK IMPACT	\$110,000	\$0	\$60,000	\$50,000		
GREGORY MILL PLAYGROUND	\$60,000	\$0	\$60,000			
BARK SPRINGS DOG PARK DEVELOPMENT	\$40,000	\$0	\$40,000			
ASPHALT SEALING	\$45,000	\$0	\$30,000	\$15,000		
MEETING HALL DEMOLITION	\$125,000	\$0	\$25,000		\$100,000	
BATWING MOWER	\$37,000	\$0	\$20,000			\$17,000
DEPOT PARK IMPROVEMENTS	\$30,000	\$0	\$15,000	\$15,000		
BACKSTOP REPLACEMENTS	\$20,000	\$0	\$10,000	\$10,000		
OUTDOOR CENTER EQUIPMENT	\$10,000	\$0	\$10,000			
TRASH RECEPTACLES	\$14,000	\$0	\$7,000	\$7,000		
MIRACLE PLAYGROUND	\$200,000	\$0		\$200,000		
ENON SPRINGS PROPERTY DEVELOPMENT	\$800,000	\$0		\$100,000	\$700,000	
CARTER-LEE PARK	\$600,000	\$0		\$100,000	\$500,000	
PIONEER PARK IMPROVEMENTS	\$100,000	\$0		\$100,000		
ROCK SPRINGS PARK	\$15,400	\$0		\$15,400		
TODD LANE PARK	\$200,000	\$0			\$200,000	
LEE ROAD PROPERTY	\$326,400	\$0			\$25,000	\$301,400

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION - CONTINUED	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Sub total Parks & Recreation		\$8,088,498	\$4,140,000	\$3,582,400	\$4,219,750	\$673,400

Funding Source:

GENERAL FUND	\$1,615,498	\$1,540,000	\$982,400	\$1,619,750	\$673,400
CAPITAL PROJECTS	\$4,225,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$520,000	\$200,000	\$200,000	\$200,000	\$0
GRANTS	\$1,728,000	\$400,000	\$400,000	\$400,000	\$0

Sub total net of revenues Parks & Rec.	\$0	\$0	\$0	\$0	\$0
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GOLF COURSE	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
SEALING / STRIPING PARKING LOT	\$17,500	\$9,500	\$8,000			
RANGE PICKER/UTILITY VEHICLE	\$14,500	\$6,500	\$8,000			
COMPUTER ITEMS (UNDER \$4000)	\$11,795	\$1,645	\$2,900	\$4,350	\$1,450	\$1,450
CART PATH REPAIR	\$6,000	\$0	\$6,000			
CLUB HOUSE IMPROVEMENTS	\$10,000	\$0		\$10,000		
GOLF CARTS	\$180,000	\$0			\$95,000	\$85,000
Sub total Golf Course		\$17,645	\$24,900	\$14,350	\$96,450	\$86,450

Funding Source:

GENERAL FUND	\$17,645	\$24,900	\$14,350	\$96,450	\$86,450
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Golf Course	\$0	\$0	\$0	\$0	\$0
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
EVENT CENTER	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
EVENT CENTER RENOVATIONS	\$117,000	\$117,000				
CUTLERY/SILVERWARE DRYER	\$8,500	\$8,500				
EQUIPMENT (UNDER \$4000)	\$44,790	\$7,290	\$12,500	\$9,500	\$8,000	\$7,500
WALL PAPER AND WALL REPAIRS	\$35,000	\$0	\$35,000			
HVAC - NEW VAV BOXES HEAT AND A/C LOBBY	\$15,000	\$0	\$15,000			
DEEP FRYER TWIN VAT - 100# CAPACITY	\$12,500	\$0	\$12,500			
LOBBY RECEPTION / OFFICE REVOVATION	\$5,000	\$0	\$5,000			
CASH REGISTER POINT OF SALE READY	\$3,500	\$0	\$3,500			
NEW PARTITION WALLS BALLROOM - MODERNFOLD	\$110,000	\$0		\$110,000		
NEW PARTITION WALLS SALONS -MODERNFOLD	\$45,000	\$0		\$45,000		
DISHWASHER CONVEYOR FEED W/ GAS BOOSTER	\$45,000	\$0			\$45,000	
DISHWASHER TABLES AND INSTALLATION	\$8,500	\$0			\$8,500	
HVAC - RTU 30 TON SINGLE PACK - REPLACEMENT	\$28,000	\$0				\$28,000
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0				\$12,000
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0				\$12,000
Sub total Event Center		\$132,790	\$83,500	\$164,500	\$61,500	\$59,500
Funding Source:						
GENERAL FUND		\$132,790	\$83,500	\$164,500	\$61,500	\$59,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Event Center		\$0	\$0	\$0	\$0	\$0
General Fund Sub total		\$20,047,665	\$21,345,037	\$15,441,807	\$9,111,582	\$12,578,532

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
STORM WATER	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
DRAINAGE IMPROVEMENTS	\$3,800,000	\$2,200,000	\$700,000	\$500,000	\$200,000	\$200,000
TRUCK	\$51,228	\$26,228			\$25,000	
COMPUTER ITEMS (UNDER \$4000)	\$5,645	\$1,645	\$4,000			
TRACTOR WITH LARGE FLAILS	\$130,000	\$0	\$130,000			
GIS EQUIPMENT	\$20,000	\$0	\$10,000	\$10,000		
EQUIPMENT (UNDER \$4000)	\$28,000	\$0	\$5,500	\$7,500	\$7,500	\$7,500
COMPUTER ITEMS / SOFTWARE	\$45,000	\$0		\$15,000	\$15,000	\$15,000
VACUUM TRUCK	\$235,000	\$0			\$235,000	
LARGE WHEELED EXCAVATOR	\$175,000	\$0			\$175,000	
MASTER STORMWATER STUDY	\$50,000	\$0			\$50,000	
Sub total Storm Water		\$2,227,873	\$849,500	\$532,500	\$707,500	\$222,500
Funding Source:						
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$2,227,873	\$849,500	\$532,500	\$707,500	\$222,500
Sub total net of revenues Storm Water		\$0	\$0	\$0	\$0	\$0
Special Revenue Funds Sub total		\$2,227,873	\$849,500	\$532,500	\$707,500	\$222,500
GOVERNMENTAL FUNDS TOTAL EXPENDITURES		\$22,275,538	\$22,194,537	\$15,974,307	\$9,819,082	\$12,801,032
Governmental Funding Sources:						
GENERAL FUND		\$4,617,411	\$5,735,537	\$4,521,807	\$4,218,582	\$4,405,532
CAPITAL PROJECTS		\$4,225,000	\$2,000,000	\$2,000,000	\$2,000,000	\$0
DEBT PROCEEDS		\$5,309,000	\$8,720,000	\$3,015,000	\$1,770,000	\$1,535,000
STATE STREET AID		\$215,000	\$251,500	\$795,000	\$93,000	\$173,000
IMPACT FEES		\$1,172,254	\$630,000	\$630,000	\$630,000	\$465,000
GRANTS		\$4,509,000	\$4,008,000	\$4,480,000	\$400,000	\$6,000,000
STORM WATER REVENUE		\$2,227,873	\$849,500	\$532,500	\$707,500	\$222,500
TOTALS		\$22,275,538	\$22,194,537	\$15,974,307	\$9,819,082	\$12,801,032

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER PLANT	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
JEFFERSON PIKE WATER RELOCATE	\$2,182,768	\$2,182,768				
RAW WATER PUMPS	\$280,000	\$280,000				
MEMBRANE REPLACEMENT MODULES	\$940,000	\$160,000	\$310,000	\$310,000	\$160,000	
ROCK SPRINGS BPS IMPROVEMENTS	\$70,000	\$70,000				
TRUCK	\$35,000	\$35,000				
DECANT PUMP	\$30,000	\$30,000				
COMPUTER ITEMS (UNDER \$4000)	\$20,735	\$12,735	\$2,000	\$2,000	\$2,000	\$2,000
TIME MANAGEMENT SYSTEM	\$6,000	\$6,000				
EQUIPMENT (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
SURFACE SCATTER 7 TURBIDIMETERS	\$8,500	\$0	\$8,500.00			
REPAIR ROCK SPRINGS TANK	\$500,000	\$0		\$500,000		
AUTOCLAVE	\$20,000	\$0		\$20,000		
LAB REFRIGERATOR	\$10,000	\$0		\$10,000		
BLEACH GENERATOR ELECTRODES	\$240,000	\$0			\$120,000	\$120,000
MEMBRANE PROCESS COMPRESSORS	\$60,000	\$0			\$60,000	
BLOWERS FOR MEMBRANE SYSTEM	\$60,000	\$0			\$60,000	
RWPS #2 REHAB DESIGN	\$125,000	\$0				\$125,000
Sub total Water Plant		\$2,778,503	\$322,500	\$844,000	\$404,000	\$249,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$2,182,768	\$0	\$0	\$0	\$0
W & S REVENUE		\$595,735	\$322,500	\$844,000	\$404,000	\$249,000
Sub total net of revenues Water Plant		\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WASTE WATER	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PLANT EXPANSION	\$31,500,000	\$7,875,000	\$11,812,500	\$11,812,500		
JEFFERSON PIKE SEWER EXTENSION	\$2,413,565	\$2,413,565				
PLANT EXPANSION ADMIN	\$976,500	\$325,500	\$325,500	\$325,500		
LIFT STATION FLYGHT PUMP	\$50,000	\$50,000				
COMPUTER (UNDER \$4,000 EACH)	\$16,900	\$5,700	\$2,800	\$2,800	\$2,800	\$2,800
EQUIPMENT (UNDER \$4,000 EACH)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
SERVICE TRUCK	\$45,000	\$0	\$45,000			
MEADOWBROOK LIFT STATION UPGRADE DESIGN	\$300,000	\$0		\$300,000		
MEADOWBROOK LIFT STATION UPGRADE CNSTR	\$2,700,000	\$0			\$1,200,000	\$1,500,000

Sub total Waste Water Plant	\$10,671,765	\$12,187,800	\$12,442,800	\$1,204,800	\$1,504,800
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$10,614,065	\$12,138,000	\$12,438,000	\$0	\$0
W & S REVENUE	\$57,700	\$49,800	\$4,800	\$1,204,800	\$1,504,800

Sub total net of revenues Waste Water Plant	\$0	\$0	\$0	\$0	\$0
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UTILITIES - WATER & WASTE WATER MNT	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
OLIVE BRANCH SEWER EXTENSION	\$1,850,000	\$1,000,000	\$850,000			
ENON SPRINGS WEST ROAD WATER EXTENSION	\$1,067,000	\$640,000	\$427,000			
INFLOW AND INFILTRATION STUDY	\$1,200,000	\$400,000		\$400,000		\$400,000
TRUCK AND EQUIPMENT	\$85,000	\$50,000			\$35,000	
12" VALVE INSERTIONS	\$78,000	\$26,000	\$13,000	\$13,000	\$13,000	\$13,000
UTILITY RELOCATIONS	\$125,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
COMPUTERS (UNDER \$4,000 EACH)	\$17,245	\$9,245	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT PIPE LOCATOR	\$6,000	\$6,000				
EQUIPMENT (UNDER \$4,000 EACH)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
INFLOW AND INFILTRATION CONSTRUCTION	\$3,000,000	\$0	\$750,000	\$750,000	\$750,000	\$750,000
TRUCK AND EQUIPMENT (F-550)	\$80,000	\$0	\$80,000			
BACKHOE REPLACEMENT	\$110,000	\$0		\$110,000		

Sub total Water & Waste Water Maint.	\$2,160,245	\$2,151,000	\$1,304,000	\$829,000	\$1,194,000
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CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER & WASTE WATER MNT - CONT.	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
W & S REVENUE		\$2,160,245	\$2,151,000	\$1,304,000	\$829,000	\$1,194,000
Sub total net of rev. Water & Waste Water Maint.		\$0	\$0	\$0	\$0	\$0
Total All Water & Sewer Depts		\$15,610,513	\$14,661,300	\$14,590,800	\$2,437,800	\$2,947,800

SECOND DRAFT

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - GAS	Cost	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
JEFFERSON PIKE GAS LINE EXT	\$1,225,825	\$1,225,825				
ENON SPRINGS WEST ROAD GAS EXTENSION	\$846,000	\$508,000	\$338,000			
GAS MAINS AND SERVICES	\$2,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
SCADA UPGRADES	\$200,000	\$200,000				
RELOCATIONS	\$250,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
GATE STATION REBUILDS	\$42,000	\$32,000		\$10,000		
TRUCK FORD F-250 SUPER DUTY PICK UP 4X4	\$29,331	\$29,331				
COMPUTER ITEMS (UNDER \$4000)	\$29,430	\$21,430	\$2,000	\$2,000	\$2,000	\$2,000
LARGER METER SET UPGRADES	\$16,000	\$16,000				
EQUIPMENT (UNDER \$4000)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
BACKHOE	\$110,000	\$0	\$110,000			
SERVICE TRUCK	\$50,000	\$0	\$50,000			
GAS SHOP PARKING LOT SEALANT	\$14,000	\$0	\$7,000		\$7,000	
BOBCATW/TRAILER AND BRUSHHOG	\$140,000	\$0		\$140,000		
SERVICE TRUCK (F-550)	\$80,000	\$0			\$80,000	
Sub total Gas		\$2,586,586	\$1,061,000	\$706,000	\$643,000	\$556,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
GAS REVENUE	\$2,586,586	\$1,061,000	\$706,000	\$643,000	\$556,000

Sub total net of revenue Gas	\$0	\$0	\$0	\$0	\$0
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UTILITIES TOTAL EXPENDITURES	\$18,197,099	\$15,722,300	\$15,296,800	\$3,080,800	\$3,503,800
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Utilities Funding Sources:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$12,796,833	\$12,138,000	\$12,438,000	\$0	\$0
W & S REVENUE	\$2,813,680	\$2,523,300	\$2,152,800	\$2,437,800	\$2,947,800
GAS REVENUE	\$2,586,586	\$1,061,000	\$706,000	\$643,000	\$556,000
Total	\$18,197,099	\$15,722,300	\$15,296,800	\$3,080,800	\$3,503,800

CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
TOTALS ALL FUNDS		2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Governmental Funds Total Expenditures		\$22,275,538	\$22,194,537	\$15,974,307	\$9,819,082	\$12,801,032
Utility Funds Total Expenses		\$18,197,099	\$15,722,300	\$15,296,800	\$3,080,800	\$3,503,800
Grand Total		\$40,472,637	\$37,916,837	\$31,271,107	\$12,899,882	\$16,304,832

SECOND DRAFT

CAPITAL PROJECT SUMMARY BY DEPARTMENT FY2019

DEPARTMENT	REQUESTED AMOUNT	APPROVED AMOUNT	FUNDING SOURCE									TOTAL	
			GENERAL FUND	DEBT PROCEEDS	STATE STREET AID	IMPACT FEES	GRANT	STORM WATER	CAPITAL PROJECTS	WS REVENUE	GAS REVENUE		
ADMINISTRATION	\$705,887	\$705,887	\$409,887					\$296,000					\$705,887
BUILDING AND GROUNDS	\$322,689	\$322,689	\$202,689		\$120,000								\$322,689
EVENT CENTER	\$146,790	\$132,790	\$132,790										\$132,790
FINANCE	\$29,080	\$29,080	\$29,080										\$29,080
FIRE DEPARTMENT	\$7,275,978	\$1,575,333	\$1,155,333				\$420,000						\$1,575,333
GENERAL SESSIONS	\$13,160	\$13,160	\$13,160										\$13,160
GOLF COURSE	\$17,645	\$17,645	\$17,645										\$17,645
HUMAN RESOURCES	\$5,390	\$5,390	\$5,390										\$5,390
INFORMATION SERVICES	\$134,538	\$41,538	\$41,538										\$41,538
JUDICIAL	\$27,335	\$27,335	\$27,335										\$27,335
PARKS AND RECREATION	\$8,565,749	\$8,088,498	\$1,615,498				\$520,000	\$1,728,000		\$4,225,000			\$8,088,498
PLANNING AND CODES	\$232,106	\$232,106	\$232,106										\$232,106
POLICE DEPARTMENT	\$804,003	\$648,248	\$415,994				\$232,254						\$648,248
PUBLIC WORKS	\$13,105	\$13,105	\$13,105										\$13,105
STREET DEPARTMENT	\$9,636,147	\$8,101,147	\$212,147	\$5,309,000	\$95,000			\$2,485,000					\$8,101,147
TREASURY AND COLLECTIONS	\$33,310	\$27,740	\$27,740										\$27,740
VEHICLE MAINTENANCE	\$100,974	\$65,974	\$65,974										\$65,974
TOTAL GENERAL FUND	\$28,063,886	\$20,047,665	\$4,617,411	\$5,309,000	\$215,000	\$1,172,254	\$4,509,000			\$4,225,000			\$20,047,665
STORM WATER	\$3,227,873	\$2,227,873							\$2,227,873				\$2,227,873
WATER PLANT	\$2,778,503	\$2,778,503		\$2,182,768						\$595,735			\$2,778,503
WASTE WATER TREATMENT PLANT	\$10,671,765	\$10,671,765		\$10,614,065						\$57,700			\$10,671,765
WATER AND SEWER MAINTENANCE	\$2,160,245	\$2,160,245								\$2,160,245			\$2,160,245
TOTAL W & S FUND	\$15,610,513	\$15,610,513		\$12,796,833						\$2,813,680			\$15,610,513
GAS DEPARTMENT	\$2,586,586	\$2,586,586										\$2,586,586	\$2,586,586
GRAND TOTALS	\$49,488,858	\$40,472,637	\$4,617,411	\$18,105,833	\$215,000	\$1,172,254	\$4,509,000		\$2,227,873	\$4,225,000	\$2,813,680	\$2,586,586	\$40,472,637



Town of Smyrna Fee Schedule*

for 2018 - 2019 Budget Year



ADMINISTRATION

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Open Records Request			
• Copy onto a CD	\$5.00	\$5.00	\$5.00
• Copy onto a DVD	\$5.00	\$5.00	\$5.00
• GIS Maps (24x30)	\$30.00	\$30.00	\$30.00
• Oversized Copies from Planning	\$4.00	\$4.00	\$4.00
• Paper Copies Per Page (Except Courts)			
▣ <i>Black and White Copies</i>	\$0.15	\$0.15	\$0.15
▣ <i>Color Copies</i>	\$0.50	\$0.50	\$0.50
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments over \$2,000	1% of check amount	1% of check amount	1% of check amount

SECOND DRAFT

BUILDING CODES DEPARTMENT

Name of Fee/Purpose of Fee

2016 - 2017

Fee Schedule

2017 - 2018

2018 - 2019

▶ **Blasting Permit**

- Administrative Fee

N/A

N/A

\$35.00

Although we currently issue Blasting Permits, we do not collect any fee. Needed to cover the work

▶ **Electrical Permits**

- One and Two family dwellings, and Townhouses

■ *New Construction*

- Base Fee

\$35.00 plus Description

\$35.00 plus Description

\$35.00 plus Description

- Service Size (Amps) *

- ◆ 1-200

\$80.00

\$80.00

\$80.00

- ◆ 201-400

\$100.00

\$100.00

\$100.00

- ◆ 400 +

\$120.00

\$120.00

\$120.00

- Additional Inspection or reinspection

\$30.00

\$35.00

\$35.00

Service Size (Amps) * Includes: Rough-In, Final inspections, and Service Release

■ *Remodel and/or addition*

- Service Size (Amps) *

- ◆ 1-200

\$80.00

\$80.00

\$80.00

- ◆ 201-400

\$100.00

\$100.00

\$100.00

- ◆ 400 +

\$120.00

\$120.00

\$120.00

- Additional Inspection or reinspection

\$30.00

\$35.00

\$35.00

Service Size (Amps) * Includes: Rough-In, and final inspections; & one reinspection

■ *HVAC (per dwelling, per unit)*

\$30.00

\$30.00

\$35.00

■ *Pools, Hot Tubs*

- Above Ground

\$60.00

\$60.00

\$60.00

- In Ground

\$80.00

\$95.00

\$95.00

■ *Service Release*

\$30.00

\$30.00

\$35.00

■ *Temporary Pole*

\$30.00

\$30.00

\$35.00

- All Others

■ *Rough-In Inspection*

- 1-1000 Amps

\$30.00 *

\$30.00 *

\$35.00 *

- > 1000 Amps

\$35.00 *

\$35.00 *

\$35.00 *

■ *Temporary Poles & Service Releases*

- 1-200 Amp

\$30.00

\$30.00

\$35.00

- 201-400 Amp

\$40.00

\$40.00

\$40.00

- 401-600 Amp

\$50.00

\$50.00

\$50.00

BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	Fee Schedule		
	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
○ 601-1000 Amp	\$90.00	\$90.00	\$90.00
○ 1000 + Amp	\$120.00	\$120.00	\$120.00
■ <i>Final Inspection</i>			
○ 1-200 Amp	\$30.00 *	\$30.00 *	\$35.00 *
○ 201-400 Amp	\$40.00 *	\$40.00 *	\$40.00 *
○ 401-600 Amp	\$50.00 *	\$50.00 *	\$50.00 *
○ 601-1000 Amp	\$90.00 *	\$90.00 *	\$90.00 *
○ 1000 + Amp	\$350.00 *	\$350.00 *	\$350.00 *
■ <i>Other Inspections</i>			
○ HVAC	\$30/unit	\$30/unit	\$35/unit
○ Occupancy	\$75.00 *	\$75.00 *	\$75.00 *
○ Re-inspection	\$30.00	\$35.00	\$35.00
○ Sign	\$40.00	\$40.00	\$40.00
○ VAV Boxes	\$30 + \$5/VAV	\$30 + \$5/VAV	\$35 + \$5/VAV
* = per inspection			
▶ Open Records Request			
• Copy onto a VHS tape	\$5.00	\$5.00	\$5.00
▶ Permit Fee			
• Above Ground Pool	\$55.00	\$75.00	\$75.00
• Administration Fee for Codes Violations	\$250.00	\$250.00	\$250.00
• Building Permits			
■ <i>All Building Plans Review (*Min \$100 and Max \$5,000)</i>	½ of Permit Fee	½ of Permit Fee	½ of Permit Fee
■ <i>Industrial (Per Sq. Ft. \$300 Min)</i>	\$0.30	\$0.35	\$0.35
■ <i>Residential/Multi-Family (Per Sq. Ft. \$30 Min)</i>	\$0.30	\$0.35	\$0.35
■ <i>School/Church/Commercial (Per Sq. Ft. \$100 Min)</i>	\$0.30	\$0.35	\$0.35
■ <i>Shell Building</i>	½ of Permit Fee	½ of Permit Fee	½ of Permit Fee
■ <i>Shell Building Plans Review</i>	½ of Permit Fee	½ of Permit Fee	½ of Permit Fee
• Building Permits Extensions			
■ <i>All Building Plans Review</i>	\$100.00 - \$5,000.00	\$100.00 - \$5,000.00	\$100.00 - \$5,000.00
■ <i>Industrial</i>	\$300.00	\$300.00	\$300.00
■ <i>Residential/Multi-Family</i>	\$30.00	\$35.00	\$35.00
■ <i>School/Church/Commercial</i>	\$100.00	\$100.00	\$100.00
• Building Permits Renewals			
■ <i>All Building Plans Review</i>	\$100.00 - \$5,000.00	\$100.00 - \$5,000.00	\$100.00 - \$5,000.00

BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▪ <i>Industrial</i>	\$300.00	\$300.00	\$300.00
▪ <i>Residential/Multi-Family</i>	\$30.00	\$35.00	\$35.00
▪ <i>School/Church/Commercial</i>	\$100.00	\$100.00	\$100.00
• Carnival Permit	\$210.00	\$210.00	\$210.00
• Construction Trailer (Annually Per Sq Ft)	\$0.30	\$0.35	\$0.35
• Demolition Permit	\$105.00	\$105.00	\$105.00
• Fireworks Sale Permit (Per Selling Season)	\$750.00	\$750.00	\$750.00
• Fireworks Tent (Per Selling Season)	\$105.00	\$105.00	\$105.00
• Foundation Permit			
▪ <i>Commercial/Industrial</i>	\$105.00	\$200.00	\$200.00
▪ <i>Residential</i>	\$55.00	\$100.00	\$100.00
• Gas Permit Fee (for additions)	\$20.00 fee plus \$5.00 per fixture	\$30.00 fee plus \$7.50 per fixture	\$30.00 fee plus \$7.50 per fixture
• Gas Permit Fee (outside of Town Limits)	\$20.00 fee plus \$5.00 per fixture	\$30.00 fee plus \$7.50 per fixture	\$30.00 fee plus \$7.50 per fixture
• In-Ground Pool	\$105.00	\$150.00	\$150.00
• Permanent Accessory Building	\$0.30	\$0.35	\$0.35
• Plumbing Permit Fees (for additions)			
▪ <i>Flat Fee</i>	\$20.00	\$30.00	\$30.00
▪ <i>Per fixture Fee</i>	\$5.00	\$7.50	\$7.50
▪ <i>Sewer</i>	\$10.00	\$15.00	\$15.00
▪ <i>Water</i>	\$10.00	\$15.00	\$15.00
• Sign Permit	\$100.00 + \$0.30 sq. ft.	\$100.00 + \$0.30 sq. ft.	\$100.00 + \$0.30 sq. ft.
• Temp Portable Storage Unit	\$0.30	\$0.30	\$0.30
• Temporary Large Inflatable Sign - 15 Days	\$30.00	\$30.00	\$30.00
• Temporary Office Trailer (Annually Per Sq Ft)	\$0.30	\$0.35	\$0.35
• Temporary Tent	\$55.00	\$55.00	\$55.00
▶ Reinspection Fee	\$35.00	\$35.00	\$35.00
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments up to \$2,000	\$20.00 or check amount, whichever is less	\$20.00 or check amount, whichever is less	\$20.00 or check amount, whichever is less

COMMUNITY SERVICE DEPARTMENT - EVENT CENTER

Name of Fee/Purpose of Fee

2016 - 2017

Fee Schedule

2017 - 2018

2018 - 2019

▶ Room Rental

• Grand Ballroom	\$800.00	\$800.00	\$800.00
• Ballroom "A"	\$550.00	\$550.00	\$550.00
• Ballroom "B"	\$300.00	\$300.00	\$300.00
• Ballroom "B" Sections "1 or 2"	\$175.00	\$175.00	\$175.00
• Smyrna Room	\$475.00	\$475.00	\$475.00
• Art/Tokyo/London " Full Set"	\$300.00	\$300.00	\$300.00
• Art/Tokyo/London "Any Single"	\$150.00	\$150.00	\$150.00
• Art/Tokyo/London "Any Double"	\$225.00	\$225.00	\$225.00
• Entire Building	\$3500.00	\$3500.00	\$3500.00

(all rooms and lobby)

▶ Service Charge

18%

18%

18%

SECOND DRAFT

COMMUNITY SERVICE DEPARTMENT - GOLF COURSE

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Cart Fees			
• 9 Holes	\$6.00	\$6.00	\$6.00
• 18 Holes	\$12.00	\$12.00	\$12.00
▶ Executive Course Green Fee			
• Regular	\$10.00	\$10.00	\$11.00
• Senior/Junior	\$8.00	\$8.00	\$8.00
▶ FootGolf			
• Regular	\$8.00	\$8.00	\$9.00
• Senior/Junior	\$6.00	\$6.00	\$6.00
▶ Green Fee Rates (Monday-Friday)			
• 9 Holes	\$13.00	\$13.00	\$14.00
• 18 Holes	\$26.00	\$26.00	\$27.00
▶ Green Fee Rates (Weekend and Holiday)			
• 9 Holes	\$14.50	\$15.00	\$15.00
• 18 Holes	\$29.00	\$30.00	\$30.00
▶ Senior Green Fee Pass			
• In-Town - Every Six Months	\$450.00	\$475.00	\$475.00
• Out-of-Town - Every Six Months	\$550.00	N/A	N/A
▶ Senior Green Fee Rates (Monday-Friday)			
• 9 Holes	\$7.50	\$8.00	\$8.00
• 18 Holes	\$15.00	\$16.00	\$16.00
▶ Trail Fee (9 or 18 Holes)	\$8.00	\$8.00	\$8.00
▶ Winter / Aerification Rate (Monday-Friday)			
• 9 Holes	N/A	\$11.00	\$12.00
• 18 Holes	N/A	\$22.00	\$23.00
▶ Winter / Aerification Rate (Senior)			
• 9 Holes	N/A	\$6.00	\$6.00
• 18 Holes	N/A	\$12.00	\$12.00
▶ Winter / Aerification Rate (Weekend and Holiday)			
• 9 Holes	N/A	\$13.00	\$13.00
• 18 Holes	N/A	\$26.00	\$26.00

JUDICIAL - GENERAL SESSIONS ***

Name of Fee/Purpose of Fee

2016 - 2017

Fee Schedule

2017 - 2018

2018 - 2019

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Costs			
• 5 Year Guilty Expungement	\$110.00	\$110.00	\$100.00
• Bail Bond	\$10.00	\$10.00	\$10.00
• Base Cost	\$60.00	\$60.00	\$60.00
• Certification	\$5.00	\$5.00	\$5.00
• Certified Mail-Restricted Delivery-Return Receipt	\$12.50	\$12.50	\$12.50
• Community Service	\$5.00	-	-
• Computerization Fee	\$4.00	\$4.00	\$4.00
• Continuance	\$5.00	\$5.00	\$5.00
• Copies	\$0.50	\$0.50	\$0.50
• Court Room Security	\$2.00	\$2.00	\$2.00
• Diversion Expungement	\$117.50	\$117.50	\$117.50
• Driver Safety School	\$85.00	\$85.00	\$85.00
• Extraordinary Costs/10 parties	100%	100%	100%
• Failure to Appear	\$40.00	\$40.00	\$40.00
• Interest	100%	100%	100%
• Mail	100%	100%	100%
• Mileage	100%	100%	100%
• Motion	\$25.00	\$25.00	\$25.00
• Out of State Prisoner Transportation	100%	100%	100%
• Post-Judgment	\$25.00	\$25.00	\$25.00
• Public Defender Admin. Fee	\$2.50	\$2.50	\$2.50
• Public Defender's Conference	5%	5%	5%
• Request for Release from Final Forfeiture	\$75.00	\$75.00	\$75.00
• Restricted License Fee	\$25.00	\$25.00	\$25.00
• Scire Facias	\$40.00	\$40.00	\$40.00
• Service Fee (Misd Citation)	\$25.00	\$25.00	\$25.00
• Service Fee (Warrant and Criminal Summons)	\$40.00	\$40.00	\$40.00
• Service of Process- Attempt	\$9.00	\$9.00	\$9.00
• Service of Process- In Person	\$26.00	\$26.00	\$26.00
• Service of Process- Other	\$10.00	\$10.00	\$10.00
• Subpoena	\$6.00	\$6.00	\$6.00
• Transport Fee	\$50.00	\$50.00	\$50.00

▶ Fines

JUDICIAL - GENERAL SESSIONS ***

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
• Domestic Assault (additional fine)	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Drug Charge Fine	30%	30%	30%
• Fine	60%	60%	60%
• Sexual Battery Fine	5%	5%	5%
▶ Taxes/Fees			
• Alcohol and Drug Fee - DUI, DWI, and Drug Charges	\$5.00	\$5.00	\$5.00
• Blood Alcohol Test Fee - If BAT is administered	\$12.50	\$12.50	\$12.50
• City Litigation Tax	\$29.50	\$29.50	\$29.50
• County Litigation Tax (District Pub Def Conf)	\$0.63	\$0.63	\$0.63
• Court House Security Litgation Tax	\$25.00	\$25.00	\$25.00
• Criminal Injury Comp Fund - Victim Under 18 (Non-Domestic)	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund	\$1.00	\$1.00	\$1.00
• Criminal Injury Compensation Fund - Assault	\$1.00	\$1.00	\$1.00
• District Attorney Fee - PWC and Forgery Charges (\$0-\$9)	\$0.25	\$0.25	\$0.25
• District Attorney Fee - PWC and Forgery Charges (\$10-\$99)	\$0.50	\$0.50	\$0.50
• District Attorney Fee - PWC and Forgery Charges (\$100-\$299)	\$1.50	\$1.50	\$1.50
• District Attorney Fee - PWC and Forgery Charges (\$300-\$499)	\$2.50	\$2.50	\$2.50
• District Attorney Fee - PWC and Forgery Charges (\$500 & Up)	\$3.75	\$3.75	\$3.75
• Drag Racing- TBI Fee	\$1.25	\$1.25	\$1.25
• Drug Court TreatmentAct Fee - Drug/Para Charges	\$0.25	\$0.25	\$0.25
• Drug Testing Fee - Drug Charges	\$12.50	\$12.50	\$12.50
• Fraud and Economic Fund Fee - Theft Charges	\$3.75	\$3.75	\$3.75
• Impaired Driver's Trust Fund - DUI and DWI Charges	\$0.25	\$0.25	\$0.25
• Interlock Device Fee - DUI Charges	\$0.00	\$0.00	\$0.00
• Judicial Commissioner Education	\$0.04	\$0.04	\$0.04
• Reckless Driving - Dept of Safety Fee	\$1.50	\$1.50	\$1.50
• State Litigation Tax	\$0.59	\$0.59	\$0.59
• TBI Fee - DUI Charges	\$0.88	\$0.88	\$0.88
• TBI Narcotics Fee - Drug Charges - NOT Paraphernalia	\$1.00	\$1.00	\$1.00
• Traumatic Brain Injury Fund - DOS/DOR/DOC/DUI/DWI	\$0.75	\$0.75	\$0.75
• Victim Assessment Assistance Fee -NO C Misd.	\$3.00	\$3.00	\$3.00
• Victim Notification Fund	\$0.06	\$0.06	\$0.06

JUDICIAL - GENERAL SESSIONS ***

Name of Fee/Purpose of Fee

2016 - 2017

Fee Schedule

2017 - 2018

2018 - 2019

SECOND ROUND READ

JUDICIAL - JUVENILE COURT ***

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Costs			
• Court Costs	\$74.05	\$74.05	\$74.05
• Court Costs- Texting While Driving	\$9.05	\$9.05	\$9.05
▶ Fee			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Certified Mail Fee	\$6.75	\$6.75	\$6.75
• Copy Fee	\$0.50	\$0.50	\$0.50
• Dismissal Fee	\$75.00	\$75.00	\$75.00
• E Ticket Fee	\$1.00	\$1.00	\$1.00
• Motion Fee	\$25.00	\$25.00	\$25.00
• Show Cause Continuance Fee	\$35.00	\$35.00	\$35.00
▶ Fines			
• Child Restraint Fine	100%	100%	100%
• Driver's License Fine	100%	100%	100%
• Fine- All Other Violations Not Specified	100%	100%	100%
• Insurance Fine	100%	100%	100%
• Registration Fine	100%	100%	100%
• Seat Belt- 1st Offense	100%	100%	100%
• Seat Belt- 2nd Offense	100%	100%	100%
▶ Taxes/Guilty			
• Head Injury Fund	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• State Litigation Tax	\$0.28	\$0.28	\$0.28
• Town Litigation Tax	\$13.75	\$13.75	\$13.75
▶ Traffic School			
• Smyrna Traffic School	\$85.00	\$85.00	\$85.00

JUDICIAL - MUNICIPAL COURTS ***

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	<u>Fee Schedule 2017 - 2018</u>	<u>2018 - 2019</u>
▶ Commercial Costs			
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$75.00 Court Costs- All Other Violations	\$74.05	\$74.05	\$74.05
▶ Commercial Fees			
• Conitnuance Fee *	\$35.00	\$35.00	\$35.00
• Diversion Fee *	\$75.00	\$75.00	\$75.00
• E Ticket Fee **	\$1.00	\$1.00	\$1.00
• Late Penalty *	\$35.00	\$35.00	\$35.00
• Traffic Certified Mail	\$6.75	\$6.75	\$6.75
• Traffic Motion Fee *	\$25.00	\$25.00	\$25.00
▶ Commercial Fines			
• \$100.00 Fine Specified Commercial Violations	\$100.00	\$100.00	\$100.00
• \$125.00 Fine Specified Commercial Violations	\$125.00	\$125.00	\$125.00
• \$150.00 Fine- Specified Commercial Violations	\$150.00	\$150.00	\$150.00
• \$25.00 Fine- Specified Commercial Violations	\$25.00	\$25.00	\$25.00
• \$350.00 Fine- Specified Commercial Violations	\$350.00	\$350.00	\$350.00
• \$50.00 Fine- Specified Commercial Violations	\$50.00	\$50.00	\$50.00
• \$500.00 Fine- Specified Commercial Violations	\$500.00	\$500.00	\$500.00
SET BY FEDERAL MOTOR CARRIER SAFETY ACT			
▶ Commercial Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Traffic Costs			
• \$10.00 Court Cost- Texting While Driving	\$9.05	\$9.05	\$9.05
• \$125.00 Court Cost	\$124.05	\$124.05	\$124.05
• \$160.00 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$75.00 Court Cost- All Other Violations	\$74.05	\$74.05	\$74.05
▶ Traffic Fees			
• Certified Copy Fee	\$5.00	\$5.00	\$5.00
• Continuance Fee	\$35.00	\$35.00	\$35.00
• Copy	\$0.50	\$0.50	\$0.50
• Diversion Fee	\$75.00	\$75.00	\$75.00
• Diversion Fee for Corrected Light Violations	\$25.00	\$25.00	\$25.00

JUDICIAL - MUNICIPAL COURTS ***

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
• E Ticket Fee	\$1.00	\$1.00	\$1.00
• Late Penalty	\$35.00	\$35.00	\$35.00
• Out of Town TR School Diversion Fee	\$75.00	\$75.00	\$75.00
• Restricted Driver's License Fee	\$25.00	\$25.00	\$25.00
• Traffic Certified Mail	\$6.75	\$6.75	\$6.75
• Traffic Motion Fee	\$25.00	\$25.00	\$25.00
▶ Traffic Fines			
• \$10.00 Fine- Parking Violations	\$10.00	\$10.00	\$10.00
• \$20.00 Fine- Improper Lane Usage 2nd Offense	\$20.00	\$20.00	\$20.00
• \$30.00 Fine- All Other Non-Moving Violations Not Specified	\$30.00	\$30.00	\$30.00
• \$35.00 Fine- Window Tint Violations	\$35.00	\$35.00	\$35.00
• \$40.00 Fine- One Way Street	\$40.00	\$40.00	\$40.00
• \$50.00 Fine- All Other Moving Violations Nnot Specified	\$50.00	\$50.00	\$50.00
• Child Restraint Fine	\$2.50	\$2.50	\$2.50
• Driver's License Fine	\$1.50	\$1.50	\$1.50
• Improper Display of Tag 1st Offense	\$0.50	\$0.50	\$0.50
• Improper Display of Tag 2nd Offense or More	\$1.00	\$1.00	\$1.00
• Insurance Fine	\$1.50	\$1.50	\$1.50
• Registration Fine	\$1.50	\$1.50	\$1.50
• Seat Belt 1st Offense	\$1.25	\$1.25	\$1.25
• Seat Belt 2nd Offense	\$2.50	\$2.50	\$2.50
▶ Traffic School			
• Out of Town Traffic School Tuition	\$95.00	\$95.00	\$95.00
• Traffic School Tuition	\$85.00	\$85.00	\$85.00
▶ Traffic Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Head Injury Tax- Guilty Speeding Violations	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28

PARKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	<u>Fee Schedule 2017 - 2018</u>	<u>2018 - 2019</u>
▶ Assembly Hall Building			
• Building Rental Fee			
▣ 4:00 p.m. to 10:00 p.m.	\$75.00	\$75.00	\$75.00
▣ 8:00 a.m. to 2:00 p.m.	\$75.00	\$75.00	\$75.00
▣ Whole Day	\$150.00	\$150.00	\$150.00
• Cleaning Deposit			
▣ Half (½) Day	\$100.00	\$100.00	\$100.00
▣ Whole Day	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Corp Shelter Rental Fee			
• 51-99 LVRP Shelter (6 Hours)	\$50.00	\$50.00	\$50.00
▣ Cleaning Deposit	\$75.00	\$75.00	\$100.00
2018 - 2019 Price Effective 1-1-2019 (1 & 4 Sharp Springs, Rotary Soccer or Hilltop)			
• 51-99 LVRP Shelter 1 & 4 (All Day)	\$100.00	\$100.00	\$100.00
▣ Cleaning Deposit	\$75.00	\$75.00	\$100.00
2018 - 2019 Price Effective 1-1-2019			
• Shelters 100-300 (All Day)	\$200.00	\$200.00	\$200.00
▣ Cleaning Deposit	\$200.00	\$200.00	\$200.00
(Sharp Springs or Rotary Soccer Park and Hilltop up to 150)			
▶ Cross Country Race Fee			
• 1,000-1,500 runners	N/A	\$1000.00	\$1000.00
• 1,000-1,500 runners - Deposit Only			
▣ Cleaning & Damage Deposit	N/A	\$1000.00	\$1000.00
• 500-999 runners	N/A	\$500.00	\$500.00
• 500-999 runners - Deposit Only			
▣ Cleaning & Damage Deposit	N/A	\$500.00	\$500.00
• less than 499 runners	N/A	\$250.00	\$250.00
• less than 499 runners - Deposit Only			
▣ Cleaning & Damage Deposit	N/A	\$250.00	\$250.00
▶ Depot Building			
• Building Rental Fee			
▣ 4:00 p.m. to 10:00 p.m.	\$75.00	\$75.00	\$75.00

PARKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
■ 8:00 a.m. to 2:00 p.m.	\$75.00	\$75.00	\$75.00
■ Whole Day	\$150.00	\$150.00	\$150.00
• Cleaning Deposit			
■ Half (1/2) Day	\$100.00	\$100.00	\$100.00
■ Whole Day	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Field Rental			
• Elementary Fields (2 Hour Increment)	\$20.00	\$25.00	\$25.00
• Lee Victory Football (2 Hour Increment)	\$20.00	\$25.00	\$25.00
• Practice Field Rental (2 Hour Increment)	\$20.00	\$25.00	\$25.00
• Rotary Soccer Park (2 Hour Increment)	\$20.00	\$25.00	\$25.00
• RSP Soccer Multi-Purpose Field (2 Hour Increment)	\$20.00	\$25.00	\$25.00
• Sharp Springs (2 Hour Increment)	\$20.00	\$25.00	\$25.00
▶ Fire Pit Rental Fee per day (Sharp Springs)	\$25.00	\$25.00	\$25.00
▶ Line Fee			
• Line Baseball/Softball Field	\$30.00	\$30.00	\$30.00
• Line Football Field 2018 - 2019 Price Effective 1-1-2019	\$200.00	\$200.00	\$250.00
• Line Soccer Field 2018 - 2019 Price Effective 1-1-2019	\$125.00	\$125.00	\$150.00
• Re-Line Fee			
■ Baseball/Softball Field	\$10.00	\$10.00	\$10.00
■ Football Field	\$150.00	\$150.00	\$150.00
■ Soccer Field	\$50.00	\$50.00	\$50.00
▶ Paint Ball Tournament Fee			
• Cleaning Fee (Per Day) (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Field Fee (per field, per day)	\$150.00	\$150.00	\$200.00
• Team Fee (per team)	\$10.00	\$10.00	\$10.00
▶ Program Participation Fee	\$3.00	\$3.00	\$3.00
▶ Rosenwald Building			
• Building Rental Fee			
■ 4:00 p.m. to 10:00 p.m.	\$75.00	\$75.00	\$75.00

PARKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
■ 8:00 a.m. to 2:00 p.m.	\$75.00	\$75.00	\$75.00
■ Whole Day	\$150.00	\$150.00	\$150.00
• Cleaning Deposit			
■ Half (1/2) Day	\$100.00	\$100.00	\$100.00
■ Whole Day	\$100.00	\$100.00	\$100.00
• Processing Fee if Cancelled with 72 Hours Notice (No Refunds if Cancelled with less than 72 Hours Notice)	\$10.00	\$10.00	\$10.00
▶ Shelter Rental Fee			
• 3:00 p.m. to Close	\$30.00	\$30.00	\$30.00
• 8:00 a.m. to 2:00 p.m.	\$30.00	\$30.00	\$30.00
• All Day	\$50.00	\$50.00	\$50.00
▶ Shelter Rental for Non-Local School or Local Homeschool Groups			
• Local Homeschool Group (Per Child) (One Shelter Rental Free to Local Homeschool Group Per Month, after 1 Rental Above Fee Applies)	\$1.00	\$1.00	\$1.00
• Non-Local School Group (Per Child)	\$1.00	\$1.00	\$1.00
▶ Special Events			
• Cleaning Deposit (Per Facility; Refundable if Cleaned Each Day)	\$200.00	\$200.00	\$200.00
• Fee 2018 - 2019 Price Effective 1-1-2019	\$250.00	\$250.00	\$300.00
▶ Splash Pad Group Rental Fee (2 hr period)			
• Morning Slot	\$75.00	\$75.00	\$75.00
• Evening Slot	\$150.00	\$150.00	\$150.00
▶ Tennis Court (2 Hour Increment-Per Court)	\$20.00	\$20.00	\$25.00
▶ Tournament Fees			
• Cleaning Fee (Per Day) (Per Facility; Refundable if Cleaned Each Day)	\$100.00	\$200.00	\$200.00
• Field Fee (Per Field)(Per Day)	\$50.00	\$50.00	\$50.00
• Team Fee (Per Team)	\$10.00	\$10.00	\$10.00
▶ Vendor Booth Rental Fee	N/A	\$50.00	\$50.00
▶ Vendor Booth Rental Fee: Halloween in the Park	N/A	\$35.00	\$35.00

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Admission Prices			
• Adults - Age 13 -54			
▣ <i>Full Admission</i>	\$7.00	\$7.00	\$7.00
▣ <i>No Climbing</i>	\$4.00	\$4.00	\$4.00
• Children - Age 2 & below			
▣ <i>All Admission</i>	Free	Free	Free
• Children - Age 3 - 12			
▣ <i>Full Admission</i>	\$5.00	\$5.00	\$5.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Groups - 10 or more			
▣ <i>Full Admission</i>	\$5.00	\$5.00	\$4.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
• Senior - Age 55 & up			
▣ <i>Full Admission</i>	\$5.00	\$5.00	\$4.00
▣ <i>No Climbing</i>	\$3.00	\$3.00	\$3.00
▶ Camps			
• Spring/Fall/Winter Break (5 days - 3 hrs/day)			
▣ <i>Scheduled Programs only Per Day</i>	\$15.00	\$15.00	\$15.00
▣ <i>Limited Slots Per Week</i>	\$75.00	\$75.00	\$75.00
• Summer (5 days - 6 hrs/day)			
▣ <i>Scheduled Programs only Per Day</i>	\$25.00	\$25.00	\$25.00
▣ <i>Limited Slots Per Week</i>	\$125.00	\$125.00	\$125.00
▶ Daily Fees			
• Equipment Rental (Each)	\$1.00	\$1.00	\$1.00
• Pool/Adults	\$5.00	\$5.00	\$5.00
• Pool/Child and Senior	\$4.00	\$4.00	\$4.00
▶ Entire Facility			
• 4 Hour Minimum	\$600.00	\$600.00	\$600.00
• Additional Hour (per)	\$100.00	\$150.00	\$150.00
• Lock In (6pm - 8am)	\$1500.00	\$2000.00	\$2000.00
▶ Funbrella			
• Daytime Rental (2 hrs, 20 wristbands)	\$125.00	\$125.00	\$125.00
▶ Locker Rental, Daily Rental	\$1.00	\$1.00	\$1.00
▶ Memberships			

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
• Double (2 people)	\$100.00	\$150.00	\$100.00
• Double All Inclusive	\$150.00	\$200.00	\$150.00
• Family (up to 6 people)	\$150.00	\$250.00	\$150.00
• Family All Inclusive	\$175.00	\$300.00	\$200.00
• Single (1 person)	\$75.00	\$100.00	\$75.00
• Single All Inclusive	\$125.00	\$150.00	\$125.00
▶ Party Room			
• Both Rooms (2 hrs, Does NOT Include Pool)	\$100.00	\$100.00	\$100.00
• Single Room (2 hrs, Does NOT Include Pool)	\$50.00	\$50.00	\$50.00
▶ Pool Party			
• After Hours (2 hrs, 75 ppl max)	\$150.00	\$150.00	\$150.00
• Private, After Hours (2 hrs, 150 ppl max)	\$300.00	\$300.00	\$300.00
▶ Room Rentals			
• Adventure Room			
■ <i>Adventure Room # 1 & 2 - 2 Hours ONLY</i>	N/A	\$250.00	\$250.00
■ <i>Adventure Room #2</i>			
○ AZ Side#2 - 2 Hours ONLY	N/A	\$100.00	\$100.00
■ <i>Adventure Room #1</i>			
○ AZ Side#1 - 2 Hours ONLY	\$100.00	\$150.00	\$150.00
• Lecture Hall			
■ <i>2 Hour</i>	\$100.00	\$100.00	\$100.00
• Party Room			
■ <i>With Climbing Access</i>			\$60.00
(Room Rent + Fee) Includes 20 wrist bands; per individual over 20 pay admission price.			
■ <i>With Pool Access</i>	N/A	N/A	\$85.00
(Room Rent + Fee) Includes 20 wrist bands; per individual over 20 pay admission price.			
■ <i>Single - 2 Hours</i>	\$50.00	\$50.00	\$50.00
■ <i>Double - 2 Hours</i>	\$100.00	\$100.00	\$100.00
Room Rental. (24 ppl per room max)			
• Themed Parties			
■ <i>Themed Parties- Party Room Rental Cost + Theme Fee</i>			
○ 2 hours ONLY	\$3.00 per person	\$5.00 per person	\$40.00
No wrist bands included.			
▶ Scout Badge Workshops			

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

Name of Fee/Purpose of Fee

- 2 Hours
- 4 Hours
- 6 Hours
- 8 Hours
- ▶ Summer Pool Passes
 - Double (2 ppl)
 - Family (up to 6 ppl)
 - Single (1 person)

2016 - 2017

\$4 per person
 \$5 per person
 \$6 per person
 \$7 per person

\$100.00
 \$150.00
 \$75.00

Fee Schedule

2017 - 2018

\$4 per person
 \$5 per person
 \$6 per person
 \$7 per person

\$100.00
 \$150.00
 \$75.00

2018 - 2019

\$4 per person
 \$5 per person
 \$6 per person
 \$7 per person

\$100.00
 \$150.00
 \$75.00

SECOND DRAFT

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Annexation/Rezoning Request			
• Application fee to request annexation or rezoning	\$250.00	\$500.00	\$500.00
▶ Appeal to Board of Adj and App	\$200.00	\$200.00	\$200.00
▶ Boards of Zoning appeals			
• Appeal/Spec Exceptions	\$200.00	\$250.00	\$250.00
• Variance	\$200.00	\$250.00	\$250.00
▶ Impact Fees			
• Parks			
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$504.00	\$722.00	\$722.00
○ Maximum Fee Per Unit	\$840.00	\$1032.00	\$1032.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$458.00	\$589.00	\$589.00
○ Maximum Fee Per Unit	\$764.00	\$842.00	\$842.00
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$611.00	\$722.00	\$722.00
○ Maximum Fee Per Unit	\$1019.00	\$1032.00	\$1032.00
Assessed Fee 60% to 70% Adopted 1/1/2018			
• Public Safety			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$196.00	\$284.00	\$284.00
○ Maximum Fee Per Unit	\$280.00	\$405.00	\$405.00
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$197.00	\$419.00	\$419.00
○ Maximum Fee Per Unit	\$282.00	\$599.00	\$599.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$181.00	\$343.00	\$343.00
○ Maximum Fee Per Unit	\$258.00	\$490.00	\$490.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$310.00	\$594.00	\$594.00
○ Maximum Fee Per Unit	\$443.00	\$848.00	\$848.00
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$550.00	\$222.00	\$222.00
○ Maximum Fee Per Unit	\$786.00	\$317.00	\$317.00

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
■ <i>Retail/Commercial/Public (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$550.00	\$942.00	\$942.00
○ Maximum Fee Per Unit	\$786.00	\$1346.00	\$1346.00
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$239.00	\$419.00	\$419.00
○ Maximum Fee Per Unit	\$342.00	\$599.00	\$599.00
■ <i>Warehouse (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$125.00	\$157.00	\$157.00
○ Maximum Fee Per Unit	\$178.00	\$224.00	\$224.00
Assessed Fee 70% Adopted 1/1/2018			
● Roads			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Industrial Park			
◆ Assessed Fee	\$727.00	\$1495.00	\$1495.00
◆ Maximum Fee Per Unit	\$2424.00	\$2135.00	\$2135.00
○ Mini-Warehouse			
◆ Assessed Fee	\$223.00	\$531.00	\$531.00
◆ Maximum Fee Per Unit	\$744.00	\$758.00	\$758.00
○ Warehousing			
◆ Assessed Fee	\$273.00	\$651.00	\$651.00
◆ Maximum Fee Per Unit	\$909.00	\$930.00	\$930.00
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$496.00	\$531.00	\$531.00
○ Maximum Fee Per Unit	\$1653.00	\$758.00	\$758.00
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$521.00	\$892.00	\$892.00
○ Maximum Fee Per Unit	\$1736.00	\$1274.00	\$1274.00
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$1256.00	\$2435.00	\$2435.00
○ Maximum Fee Per Unit	\$4188.00	\$3478.00	\$3478.00
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$331.00	\$796.00	\$796.00
○ Maximum Fee Per Unit	\$1102.00	\$1137.00	\$1137.00
■ <i>Retail/Commercial (Unit: 1,000 Sq Ft)</i>			

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
○ Assessed Fee	\$711.00	\$1712.00	\$1712.00
○ Maximum Fee Per Unit	\$2369.00	\$2445.00	\$2445.00
■ <i>Single Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$851.00	\$1567.00	\$1567.00
○ Maximum Fee Per Unit	\$2838.00	\$2239.00	\$2239.00
Assessed Fee 30% to 70% Adopted 1/1/2018			
▶ Plan/Plat Review Fees			
• Concept Plan	\$150.00	\$150.00	\$150.00
• Final Plat	\$200.00 + \$25/Lot	\$200.00 + \$25/Lot	\$200.00 + \$25/Lot
• Preliminary Plat Subdivision	\$300.00 + \$50/Lot	\$300.00 + \$50/Lot	\$300.00 + \$50/Lot
• Site Plan	\$300.00	\$300.00	\$300.00
• Site Plan Renewal/Extension	\$200.00	\$200.00	\$200.00
• Sketch Plat	\$150.00	\$150.00	\$150.00
▶ Planning and Code Documents for Purchase			
• Code Manual			
Based on Cost of Book at Time of Purchase (Avg Cost \$65.50)			
• Sign Ordinance Book	\$15.00	\$15.00	\$15.00
• Subdivision Regulation Book	\$30.00	\$30.00	\$30.00
• TOS Zoning Map	\$30.00	\$30.00	\$30.00
• Zoning Ordinance Book	\$30.00	\$30.00	\$30.00

POLICE DEPARTMENT

Name of Fee/Purpose of Fee

2016 - 2017

Fee Schedule

2017 - 2018

2018 - 2019

▶ Adult-Oriented Establishments			
• Late Penalty for License Renewal Fee	10% of Fee	10% of Fee	10% of Fee
• Non-refundable License Fee	\$250.00	\$250.00	\$250.00
• Non-refundable License Renewal Fee	\$250.00	\$250.00	\$250.00
• Non-refundable Permit Fee	\$100.00	\$100.00	\$100.00
▶ Background Check	\$7.00	\$7.00	\$7.00
▶ Citizens Police Academy Class	\$25.00	\$25.00	
▶ Copies of 911 Tapes	\$25.00	\$25.00	\$25.00
▶ Copies of Pictures (Bail Bondsmen after Original Date of Arrest)	\$4.00	\$4.00	\$4.00
▶ False Emergency Alarms Fee (Per False Alarm after 3 in a Calendar Year)	\$50.00	\$50.00	\$50.00
▶ Fingerprinting (Non-arrestees)	\$10.00	\$10.00	\$10.00
▶ Rape Aggression Defense Class	\$25.00	\$25.00	\$25.00
▶ Reports (Accident, Office, Etc.)	\$0.15 per Page	\$0.15 per Page	\$0.15 per Page
▶ Youth Academy	\$30.00	\$30.00	\$30.00

PUBLIC WORKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	<u>Fee Schedule 2017 - 2018</u>	<u>2018 - 2019</u>
▶ Grading/Excavation Permit			
• Application Fee	\$25.00	\$25.00	\$25.00
• Engineering Review Fees	Based on Costs Incurred	Based on Costs Incurred	Based on Costs Incurred
▶ Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
▶ Road Inspection			
• Initial Fee	-	-	-
• Re-Inspection Fee	\$100.00	\$100.00	\$100.00
▶ Storm Water			
• Appeal Review Fee	\$50.00	\$50.00	\$50.00
• Credit and Adjustment Application Fee			
■ <i>Adjustment Application Fee</i>	-	-	-
■ <i>All Other Property Application Fees</i>			
○ Containing < 40,000 - ≤ 100,000 Sq Ft Impervious Surface	\$250.00	\$250.00	\$250.00
○ Containing > 20,000 - ≤ 40,000 Sq Ft Impervious Surface	\$150.00	\$150.00	\$150.00
○ Containing ≤ 20,000 Sq Ft Impervious Surface	\$50.00	\$50.00	\$50.00
○ Containing 100,000+ Sq Ft Impervious Surface	\$500.00	\$500.00	\$500.00
■ <i>Small Homes Credit</i>	-	-	-
■ <i>Water Education Credit</i>	-	-	-
■ Application fees for a property which received a credit, but subsequently became non-compliant for failure to maintain, shall be doubled upon reapplication for the credit.			
• Equivalent Residential Unit (ERU)	3,543 Square Feet	3,543 Square Feet	3,543 Square Feet
• ERU Base Rate	\$3.47 Per ERU	\$3.47 Per ERU	\$3.47 Per ERU
• Grading/Excavation Permit	\$150.00	\$150.00	\$150.00
• Jet Wash Truck Services (Minimum 1 Hour)	\$200.00 per Hour	\$200.00 per Hour	\$200.00 per Hour
• Late Payment Fee	10% of Bill	10% of Bill	10% of Bill
• Storm Water Fee	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre	\$200.00 + \$100 per Acre
• Storm Water User Fee			
■ <i>Agricultural Property User Fee</i>			
○ > 3,543 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
○ ≤ 3,543 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
■ <i>Exempt Property User Fee</i>	-	-	-
■ <i>Other Developed Property User Fee</i>	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Single Family Residential User Fee</i>			
○ > 10,000 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's

PUBLIC WORKS DEPARTMENT

Name of Fee/Purpose of Fee

	Fee Schedule		
	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
○ ≤ 10,000 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
■ <i>Vacant/Undeveloped Property User Fee</i>			
○ < 1,800 Sq Ft Impervious Surface	-	-	-
○ > 1,800 Sq Ft Impervious Surface	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's
• Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot
▶ Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot

SECOND DRAFT

TREASURY DEPARTMENT **

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Beer Permit			
• Annual Privilege Tax	\$100.00	\$100.00	\$100.00
• Application Fee	\$250.00	\$250.00	\$250.00
▶ Business License			
• Application (Based on Type of Business)	Minimum \$15.00	Minimum \$15.00	Minimum \$15.00
▶ Cable TV Franchise Application Fee	\$10000.00	\$10000.00	\$10000.00
▶ Convenience fee for credit/debit cards - flat percentage Effective October 9, 2017	\$2.45	2.6%	2.6%
▶ Demonstration Permit Application	N/A	N/A	\$200.00
▶ Flea Market Booth Fee Per Day	\$1.00	\$1.00	\$1.00
▶ Hotel/Motel Tax	5.0%	5.0%	5.0%
▶ Junkyard Control Application and Annual Renewal	\$50.00	\$50.00	\$50.00
▶ Legal/Collection Fee	\$25.00	\$25.00	\$25.00
▶ Liquor Privilege Tax			
• Caterers	\$625.00	\$625.00	\$625.00
• Commercial Passenger Boat Company	\$750.00	\$750.00	\$750.00
• Community Theater	\$300.00	\$300.00	\$300.00
• Convention Center	\$500.00	\$500.00	\$500.00
• Historic Interpretive Center	\$300.00	\$300.00	\$300.00
• Historic Mansion House Site	\$300.00	\$300.00	\$300.00
• Historic Performing Arts Center	\$300.00	\$300.00	\$300.00
• Hotel and Motel			
▣ <i>Seats 0-99 Rooms</i>	\$1000.00	\$1000.00	\$1000.00
▣ <i>Seats 100-399 Rooms</i>	\$1250.00	\$1250.00	\$1250.00
▣ <i>Seats 400 Rooms and Over</i>	\$1500.00	\$1500.00	\$1500.00
• Museum	\$300.00	\$300.00	\$300.00
• Premiere Type Tourist Resort	\$2000.00	\$2000.00	\$2000.00
• Private Club	\$500.00	\$500.00	\$500.00
• Restaurant According to Seating Capacity (Liquor and Wine)			
▣ <i>Seats 126-175</i>	\$925.00	\$925.00	\$925.00
▣ <i>Seats 176-225</i>	\$975.00	\$975.00	\$975.00
▣ <i>Seats 226-275</i>	\$1100.00	\$1100.00	\$1100.00
▣ <i>Seats 276 and Over</i>	\$1200.00	\$1200.00	\$1200.00

TREASURY DEPARTMENT **

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
■ Seats 40-74	\$650.00	\$650.00	\$650.00
■ Seats 75-125	\$750.00	\$750.00	\$750.00
• Restaurant According to Seating Capacity (Wine Only)			
■ Seats 126-175	\$300.00	\$300.00	\$300.00
■ Seats 176-225	\$310.00	\$310.00	\$310.00
■ Seats 226-275	\$330.00	\$330.00	\$330.00
■ Seats 276 and Over	\$350.00	\$350.00	\$350.00
■ Seats 40-125	\$270.00	\$270.00	\$270.00
• Urban Park Center	\$500.00	\$500.00	\$500.00
• Zoological Institution	\$300.00	\$300.00	\$300.00
▶ Mapleview Cemetery (\$600.00 goes to Perpetual Fund)	\$900.00	\$900.00	\$900.00
▶ Massagist Annual Permit	\$75.00	\$75.00	\$75.00
▶ Municipal Inspection Fee	As Per State Law	As Per State Law	As Per State Law
▶ Package Liquor Application/Investigation Fee	\$750.00	\$750.00	\$750.00
▶ Parade Permits			
• APPLICATION	-	-	\$100.00 -
▶ Property Tax per \$100 of Assessed Valuation	\$0.8840	\$0.8840	\$0.8840
▶ Smyrna Business License Print	\$0.15 per Sheet	\$0.15 per Sheet	\$0.15 per Sheet
▶ Solicitors/Peddlers Permit	\$50.00	\$50.00	\$50.00
▶ Street Map (Color)	\$3.00	\$3.00	\$3.00
▶ Taxicab Franchise			
• Annual Driver Renewal Fee	\$10.00	\$10.00	\$10.00
• Driver Application Fee	\$25.00	\$25.00	\$25.00
• Franchise Application Fee	\$100.00	\$100.00	\$100.00
• Franchise Renewal Fee per Taxicab	\$50.00	\$50.00	\$50.00
▶ Transient Vendors License (14 Day Permit)			
• Application Fee	\$50.00	\$50.00	\$50.00
• Clerk's Fee	\$5.00	\$5.00	\$5.00

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	Fee Schedule		
	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Commercial Credits to Tap Fee for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00

*Gas Tap fees and extension costs can be offset under the above credits to assure that the gas company will receive adequate investment return.

Requirements:

1. Commercial Gas Credits apply to commercial/retail businesses and to business or common area centers that are part of a townhouse, condominium, or apartment development.
2. Supporting documentation (sales receipt, codes inspection, gas service person inspection verification) is required.
3. A minimum of two (2) gas equipment units documented per each meter in order to get any credit. (Stub outs do not count toward the minimum units.)
4. Existing buildings with no prior credits can qualify for a credit with one equipment unit, when replacing electric or propane equipment.
5. In existing customer sites, replacement of existing gas furnace and water heaters units qualify for \$50.00 rebates.
6. The amount credited per meter at a new customer site cannot exceed the total of the tap fee and extension charges.

▶ Deposit for Service			
• Commercial/Industrial	Amount of Largest Historical Bill	Amount of Largest Historical Bill	Amount of Largest Historical Bill
• Non-Owner Residential	\$75.00	\$75.00	\$75.00

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	Fee Schedule		
	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
	Amount of Balance Due	Amount of Balance Due	Amount of Balance Due
• Owner Residential/Non-Payment Reconnect			
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Large Customer Rate			
This rate will apply to the distribution charge for gas for large customers meeting at least two of the following requirements:			
1. Annual total demand greater than 12,000 mcf.			
2. Seasonal use, with less than 50% of annual use during the November thru March months.			
3. Ability to use an alternate competing fuel during November thru March months.			
The monthly distribution charge will consist of the total cost of gas after system cost of gas, unaccounted for gas and the distribution margin.			
• Distribution margin for large customers calculated as follows:			
■ <i>Per mcf for all demand up to 1,500 mcf</i>	\$3.50	\$3.50	\$3.50
■ <i>Per mcf for all demand, 1,501 to 6,000 mcf</i>	\$1.50	\$1.50	\$1.50
■ <i>Per mcf for all demand, 6,001 to 25,000 mcf</i>	\$1.00	\$1.00	\$1.00
■ <i>Per mcf for all demand, greater than 25,000 mcf</i>	\$0.50	\$0.50	\$0.50
■ <i>Per month minimum basic service charge</i>	\$10.00	\$10.00	\$10.00
System gas cost is the purchased gas cost for this distribution system. Unaccounted for charge will be limited to 2.5% of gas cost. Very large customers, with annual demand greater than 100,000 mcf, who meet the above requirements, can warrant a customer specific contract. All levels will be based on the system-wide charge to residential customers and will be adjusted accordingly, if that charge is changed.			
▶ Non-payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (after business hours)	\$45.00	\$45.00	\$45.00
▶ Pilot Lighting or Relighting (during business hours)	\$20.00	\$20.00	\$20.00
▶ Residential Rebates for New Construction			
• Clothes Dryer	\$50.00	\$50.00	\$50.00
• CNG Compressor	\$100.00	\$100.00	\$100.00
• Furnace - Central	\$100.00	\$100.00	\$100.00
• Gas Air Conditioner	\$100.00	\$100.00	\$100.00
• Gas Emergency Electric Generator	\$100.00	\$100.00	\$100.00
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50.00	\$50.00	\$50.00
• Gas Humidifier/Dehumidifier	\$100.00	\$100.00	\$100.00
• Gas Incinerator or Incinerating Toilet	\$100.00	\$100.00	\$100.00
• Gas Light/Tiki Torch	\$50.00	\$50.00	\$50.00
• Gas Log Fireplace	\$50.00	\$50.00	\$50.00
• Gas Space Heater	\$50.00	\$50.00	\$50.00
• Gas Stub Out (Valved)	\$25.00	\$25.00	\$25.00
• Pool/Spa Heater	\$100.00	\$100.00	\$100.00

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
• Porch/Outdoor Radiant Heater	\$50.00	\$50.00	\$50.00
• Stove Top/Oven/Range	\$50.00	\$50.00	\$50.00
• Tankless Water Heater *Rinnai Brand	\$250.00	\$250.00	\$250.00
• Water Heating	\$150.00	\$150.00	\$150.00
*Gas Tap Fee can be offset if both a gas furnace and gas water heater are installed behind each new residential customer meter.			
Requirements:			
1. Residential rebates apply to single-family residences, multifamily residences, townhouses and apartments.			
2. Supporting documentation (sales receipt, codes inspection, gas service person inspection verification) is required.			
3. A minimum of two (2) gas equipment units are required per each meter in order to get any credit. (Stub outs do not count toward the minimum units.)			
4. One of the two required gas equipment units must be a water heater.			
5. Existing buildings with no prior rebates can qualify for a rebate with one equipment unit, when replacing electric or propane equipment.			
6. Replacement of existing gas furnaces and water heaters units qualify for \$50.00 rebates.			
7. No limit on the number of units rebated per meter at a new customer site			
▶ Service Fee (For Change in Service)	\$30.00	\$30.00	\$30.00
▶ Tap Fee			
• Commercial/Industrial	At Cost	At Cost	At Cost
• Residential	\$300.00	\$325.00	\$325.00
Increase due to material cost increase.			
▶ Usage Charge/Rates			
• All Users (Base + Usage)			
▣ <i>Base Minimum Rate</i>	\$3.50	\$3.50	\$3.50
▣ <i>Usage Rate</i>	Cost of Gas + \$2.00 per mcf	Cost of Gas + \$2.00 per mcf	Cost of Gas + \$2.00 per mcf
• Nissan*	By Contract	By Contract	By Contract

UTILITIES - WASTEWATER

<u>Name of Fee/Purpose of Fee</u>	Fee Schedule		
	<u>2016 - 2017</u>	<u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Residential Unit in Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
• Residential Unit out of Town of Smyrna	\$2300.00	\$2300.00	\$2300.00
▶ Cross-connection re-test fee	\$60.00	\$60.00	\$60.00
▶ Industrial User Permit Limit Violation			
• Violation from 151% - 200%	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00	\$100.00 - \$6,000.00
• Violation from 201% or greater	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00	\$100.00 - \$10,000.00
• Violation up to 150% of limit	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00	\$100.00 - \$4,000.00
▶ Industrial User Surcharge			
• < 300 MG/Liter of BOD5 (Per LB)	\$0.00	\$0.00	\$0.00
• 1100+ MG/Liter (Per LB)	\$1.29	\$1.29	\$1.29
• 300 MG/Liter - 1100 MG/Liter (Per LB)	\$0.62	\$0.62	\$0.62
▶ Inspection Fee	\$25.00	\$25.00	\$25.00
▶ Jet Wash Truck Services (Per Hour) (Minimum 1 Hour)	\$200.00	\$200.00	\$200.00
▶ Permit	\$75.00	\$75.00	\$75.00
▶ Pretreatment Charges	Based on Pretreatment Cost	Based on Pretreatment Cost	Based on Pretreatment Cost
▶ Sanitary Sewer Spec Book	\$30.00	\$30.00	\$30.00
▶ Sanitary Sewer Specs CD	\$35.00	\$35.00	\$35.00
▶ Show Cause Hearing Transcript (Per Page)	\$1.00	\$1.00	\$1.00
▶ Special Assessment Districts			
• Harts Branch SAD			
▣ <i>Base Zone Fee</i>	\$1600.00	\$1600.00	\$1600.00
▣ <i>Unit Sewer Tape Fee</i> (For Each 2,000 Linear Foot under Project 776)	\$100.00	\$100.00	\$100.00
• Old Nashville Hwy. Basin SAD			
▣ <i>(Plus Base Zone Fee)</i>	\$1000.00	\$1000.00	\$1000.00
• Stewarts Creek Drainage Basin SAD			
▣ <i>Zone A - North of I-24 (Plus Base Zone Fee)</i>	\$1600.00	\$1600.00	\$1600.00
▣ <i>Zone B - South of I-24 (Plus Base Zone Fee)</i>	\$2400.00	\$2400.00	\$2400.00
▶ Step System:	N/A	To Be Determined	To Be Determined
▶ Usage Charge/Rates			
• Inside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$15.49	\$15.95	\$16.43

UTILITIES - WASTEWATER

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
<ul style="list-style-type: none"> ■ <i>Per 1,000 Gallons Over 2,000 Gallons</i> 	\$4.14	\$4.26	\$4.39
<ul style="list-style-type: none"> • Nissan* 	By Contract	By Contract	By Contract
<ul style="list-style-type: none"> • Outside Town Limits 			
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>For First 2,000 Gallons</i> 	\$23.12	\$23.81	\$24.53
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>Per 1,000 Gallons Over 2,000 Gallons</i> 	\$5.52	\$5.69	\$5.86
<ul style="list-style-type: none"> • Pre Certificate of Occupancy Rate 			
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>Per 1,000 Gallons</i> 	\$4.14	\$4.26	\$4.39
<ul style="list-style-type: none"> • Repurified 			
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>Minimum Charge</i> 	\$15.76	\$16.23	\$16.72
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>Per 1,000 Gallons (April - October)</i> 	\$2.32	\$2.39	\$2.46
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ■ <i>Per 1,000 Gallons (November - March)</i> 	\$1.26	\$1.30	\$1.34
▶ Video Inspection Fee (Per Linear Foot)	\$1.50	\$1.50	\$1.50
▶ WWT Plant Disposal Fee			
<ul style="list-style-type: none"> • Per Load for 0 - 2,000 Gallons 	\$150.00	\$150.00	\$150.00
<ul style="list-style-type: none"> • Per Load for 2,001+ Gallons 	\$300.00	\$300.00	\$300.00

UTILITIES - WATER

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45.00	\$45.00	\$45.00
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Irrigation and Repurified Meters			
▪ ¾" through 1 ½" Meter	\$800.00	\$800.00	\$800.00
▪ 2" Meter	\$1000.00	\$1000.00	\$1000.00
▪ 3" Meter	\$2000.00	\$2000.00	\$2000.00
▪ 4" Meter	\$3500.00	\$3500.00	\$3500.00
▪ 6" Meter	\$5000.00	\$5000.00	\$5000.00
• Residential Unit in Town of Smyrna	\$1100.00	\$1100.00	\$1100.00
• Residential Unit out of Town of Smyrna	\$1600.00	\$1600.00	\$1600.00
▶ Collection Fee	\$10.00	\$10.00	\$10.00
▶ Damaged Meter Fee	Actual Cost	Actual Cost	Actual Cost
▶ Domestic Water Meter Fee 1" - 6" Meter Size	Actual Cost	Actual Cost	Actual Cost
▶ Drought Management Surcharge:			
• First Exceedance	N/A	5% + current bill	5% + current bill
• Second Exceedance	N/A	15% + current bill	15% + current bill
• Third Exceedance	N/A	25% + current bill	25% + current bill
▶ Fire Line Fee (per diameter inch)	\$500.00	\$500.00	\$500.00
▶ Hang Tag Fee	\$25.00	\$25.00	\$25.00
▶ Hydrant Meter Deposit (Depending on Meter Size)	\$300.00 - \$1,200.00	\$300.00 - \$1,200.00	\$300.00 - \$1,200.00
▶ Late Fee	10% of Bill	10% of Bill	10% of Bill
▶ Meter Relocation Fee	Actual Cost	Actual Cost	Actual Cost
▶ Meter Test			
• 1 ½" - 2" Meter	\$175.00	\$175.00	\$175.00
• 3" Meter	\$275.00	\$275.00	\$275.00
• 4" Meter	\$425.00	\$425.00	\$425.00
• 5/8" - 1" Meter	\$100.00	\$100.00	\$100.00
▶ Non-Payment Disconnect Fee	\$45.00	\$45.00	\$45.00
▶ Non-Payment Reconnect Deposit	\$75.00	\$75.00	\$75.00
▶ Permit and Inspection Report	\$3.00	\$3.00	\$3.00
▶ Service Fee			
• Change in Service	\$30.00	\$30.00	\$30.00
• New Service	N/A	N/A	N/A

UTILITIES - WATER

<u>Name of Fee/Purpose of Fee</u>	<u>2016 - 2017</u>	Fee Schedule <u>2017 - 2018</u>	<u>2018 - 2019</u>
▶ Sprinkler Fee (Per Sprinkler)	\$0.05	\$0.05	\$0.05
▶ Tampering Fee (Plus Cost)	\$100.00	\$100.00	\$100.00
▶ Usage Charge/Rates			
• CUD*	By Contract	By Contract	By Contract
• Inside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$10.87	\$11.09	\$11.31
▣ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$3.39	\$3.46	\$3.53
▣ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$3.85	\$3.93	\$4.01
▣ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$4.31	\$4.40	\$4.48
• Irrigation Meter			
▣ <i>Minimum Charge</i>	\$20.91	\$21.33	\$21.75
▣ <i>For First 10,000 Gallons</i>	\$4.31	\$4.40	\$4.48
▣ <i>Per 1,000 Gallons for next 15,000 Gallons</i>	\$5.00	\$5.10	\$5.20
▣ <i>Per 1,000 Gallons for next 25,000 Gallons</i>	\$5.52	\$5.63	\$5.74
▣ <i>Per 1,000 Gallons over 50,000 Gallons</i>	\$6.34	\$6.47	\$6.60
• Nissan*	By Contract	By Contract	By Contract
• Nolensville*	By Contract	By Contract	By Contract
• Outside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$13.32	\$13.59	\$13.86
▣ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$5.00	\$5.10	\$5.20
▣ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$5.52	\$5.63	\$5.74
▣ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$6.34	\$6.47	\$6.60
• Pre Certificate of Occupancy Rate			
▣ <i>Per 1,000 Gallons</i>	\$3.39	\$3.39	\$3.53
• Wholesale			
▣ <i>For First 2,000 Gallons</i>	\$11.39	\$11.62	\$11.85
▣ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$3.49	\$3.56	\$3.63
▣ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$4.06	\$4.14	\$4.22
▣ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$4.48	\$4.57	\$4.66
▶ Well Water Quality Test Fee	\$40.00	\$40.00	\$40.00

*Fees set by Contract may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with Contract terms only.

**Fees set by statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.

***General Sessions: General Sessions handles criminal matters classified as misdemeanors. Fees reflected in the fee schedule represent that portion of fees and costs kept by the Town of Smyrna. The final assessed cost will be higher due to required state and county fees. Fees set by state statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.

***Municipal Court: Municipal Court handles violations of the Smyrna Municipal Code and traffic violations. Fees reflected in the fee schedule represent that portion of fees and costs kept by the Town of Smyrna. The final assessed cost will be higher due to required state and county fees. Fees set by state statute or separate ordinance may be altered and amended throughout the budget year without amendment to the fee schedule in accordance with applicable federal and state law and/or ordinance.

SECOND DRAFT